NLC Service Line Warranty Program



Work Session Overview



April 2023



Contents

- 1. Program Overview
- 2. Our Capabilities
- 3. The Onboarding Process

Includes:

- Launch Timeline
- Contractor Recruitment and Monitoring
- CSR Training
- Internal & External Communications
- 4. Case Study & Testimonials
- 5. Abridged Proposal and FAQ's (separate documents)



NLC Service Line Warranty Program by HomeServe



Offering services for over 20 years



4.8 out of 5 stars customer satisfaction



Program endorsed since 2010

"The National League of Cities is proud to partner with this highly reputable and reliable program. Their exemplary record of customer service and transparency is what has driven the success of this partnership over the years."

Clarence Anthony, Executive Director National League of Cities



HomeServe Key Statistics*

- Over 4.8 million customers
- Over **8.5** million policies
- Over 1,200 municipal and utility partnerships
- Job serviced every 34 seconds
- Customer savings to date:
 over \$2 Billion

* As of January 2023





Current California Partners

City of Fillmore-CA Golden State Water Company City of Port Hueneme-CA Bear Valley Electric Services LA Sanitation City of La Puente-CA City of La Habra-CA City of Chula Vista-CA City of Yuba City-CA City of Oceanside-CA City of Gustine-CA City of Santa Paula-CA City of San Bernardino-CA Woodlands Mutual Water Company City of Imperial Beach-CA Crestline Village Water District City of Duarte-CA City of Laguna Beach-CA

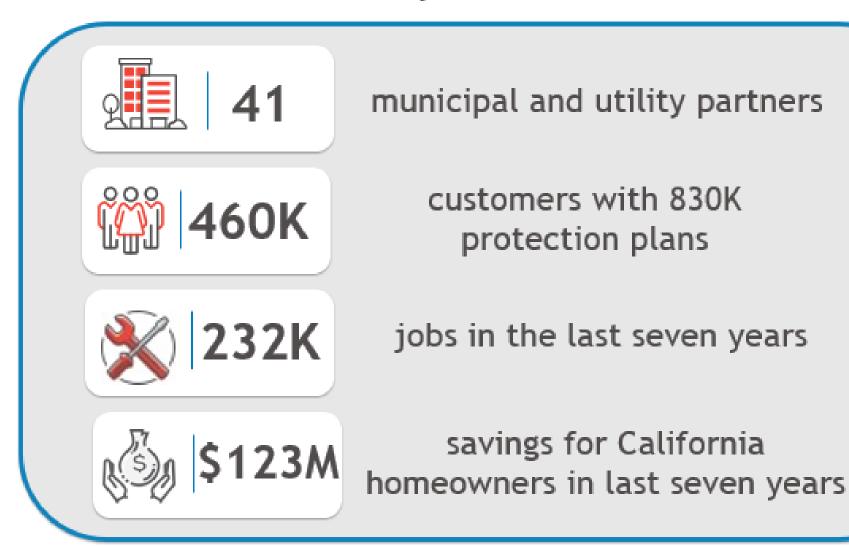
Contra Costa Water District Inc Diablo Water District Great Oaks Water Co. Park Water Company San Jose Water (SJW) Company Southern California (SoCal) Gas Town of Yountville-CA West Bay Sanitary District City of Claremont-CA City of West Covina-CA City of Rialto-CA City of Sierra Madre-CA City of Vallejo-CA City of Stockton-CA City of Antioch-CA City of Lemon Grove-CA City of San Diego-CA

Alameda County Water District Inc Apple Valley Ranchos Water Co Inc California Water Service Company City of Cathedral City-CA City of Culver City-CA City of Daly City-CA

HomeServe in California



Key Statistics



City of Fresno Priorities

NLC SLWP Solutions

Resources for public and private infrastructure repair and upgrades





Aging Infrastructure Support

Funding for programs and initiatives to support low-income and disadvantaged residents





LMI/Community
Assistance Solution



Solution for Residents, Cities and Utility Districts



Residents



Optional low-cost protection against potentially expensive water, sewer, plumbing repairs



Educates residents about their responsibility for exterior lines



Cities and Utility Districts



Reduces calls to the City



Timely repairs reduce water loss from line breaks - use of local contractors infuses money into the local economy



Turnkey program - provides marketing, billing, claims, customer service



No cost for the City to participate, optional non-tax 10% revenue share per product, per month



Aging Infrastructure

Challenging for Municipalities/MUD's and homeowners

In California, infrastructure upgrades over the next 20 years are estimated at \$16.9 billion for drinking water and \$6.95 billion for wastewater

Lateral lines are subjected to the same elements as public lines

 Ground shifting, fluctuating temperatures, tree root penetration, corrosion and more

Failed lines waste thousands of gallons of water

Presents a potential environmental hazard

Common homeowner misconceptions

- Municipality is responsible for maintenance of the water and sewer lines on their property
- Repairs are covered by their homeowners policy



Homeowners are unprepared for emergencies and expect solutions from the city/utility



78% of homeowners believe the utility provider should educate them on repairs and preventative measures. (Ipsos Public Affairs/HomeServe 2019)



56% of Americans can't cover a \$1,000 emergency expense with savings. (Bankrate 2022)



60% of homeowners with annual household incomes under \$50,000 a year reported having \$500 or less or no money set aside for a home repair emergency. (Harris Poll/HomeServe 2021)





We Deliver Peace of Mind



SEWER LATERAL **COVERAGE**

Up to \$8,500 coverage per incident to repair/replace broken, cracked or clogged exterior lines



WATER LINE COVERAGE

Up to \$8,500 coverage per incident to repair/replace broken, cracked or clogged exterior lines



IN-HOME PLUMBING COVERAGE

Up to \$3,000 coverage per incident on all interior water, sewer and drain lines inside the home after point of entry



Toll-free emergency number available 24 hours a day, 365 days a year



Guaranteed repairs



Locally based, fully licensed and vetted contractors



Quality control to ensure exceptional customer experience



No annual or lifetime limits, deductibles, service fees, forms or paperwork



No pre-inspection required





Protection Plan Offering

Best-in-class program that increases satisfaction with the Municipality

- New incremental revenue for the City of Fresno would exceed \$600K over 5 years
- Generate the highest participation in the industry
- No investment required -HomeServe funds ALL marketing



Exterior Water Service Line

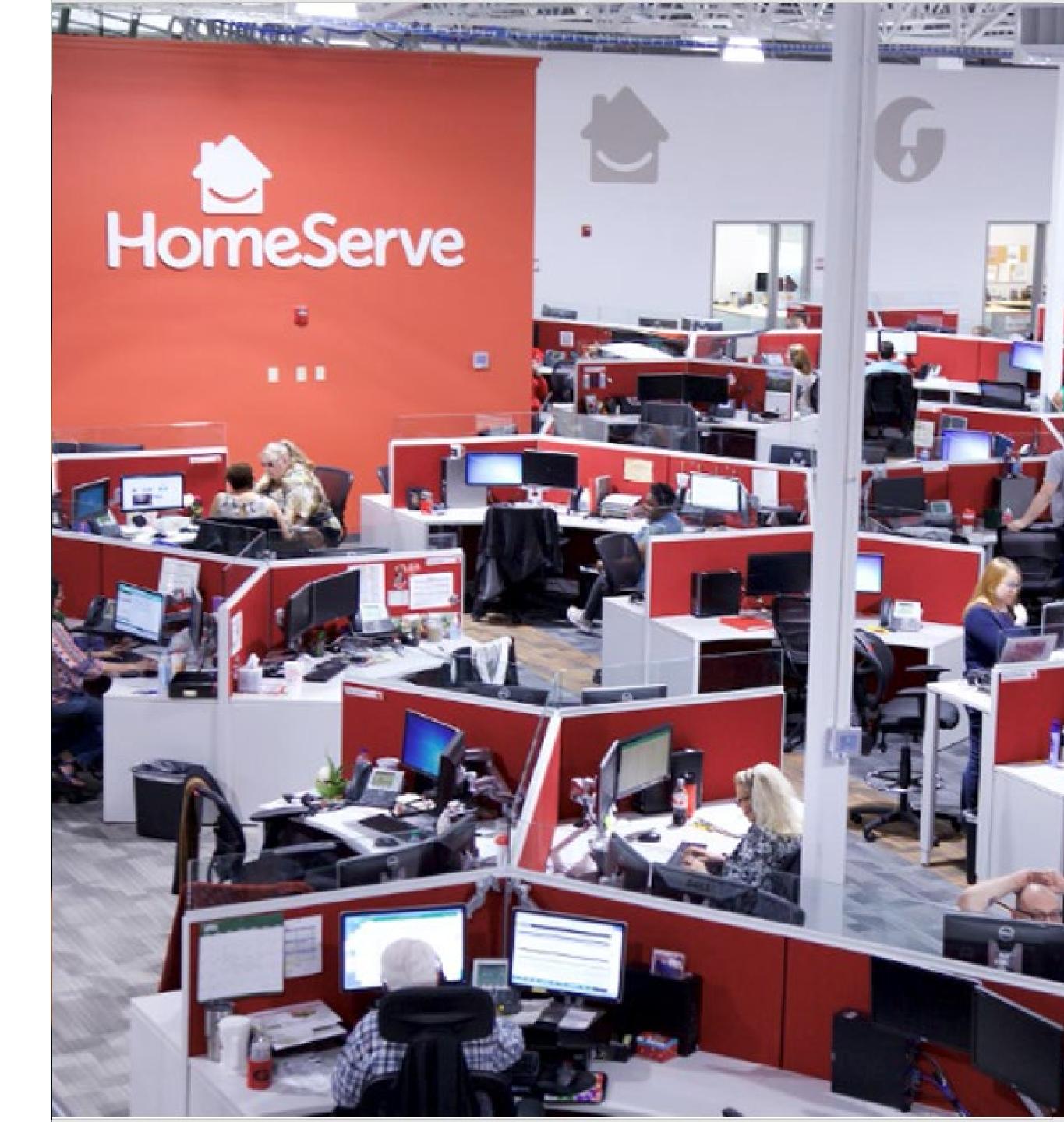


Exterior Sewer/Septic Line



Interior Plumbing and Drainage

Our Capabilities

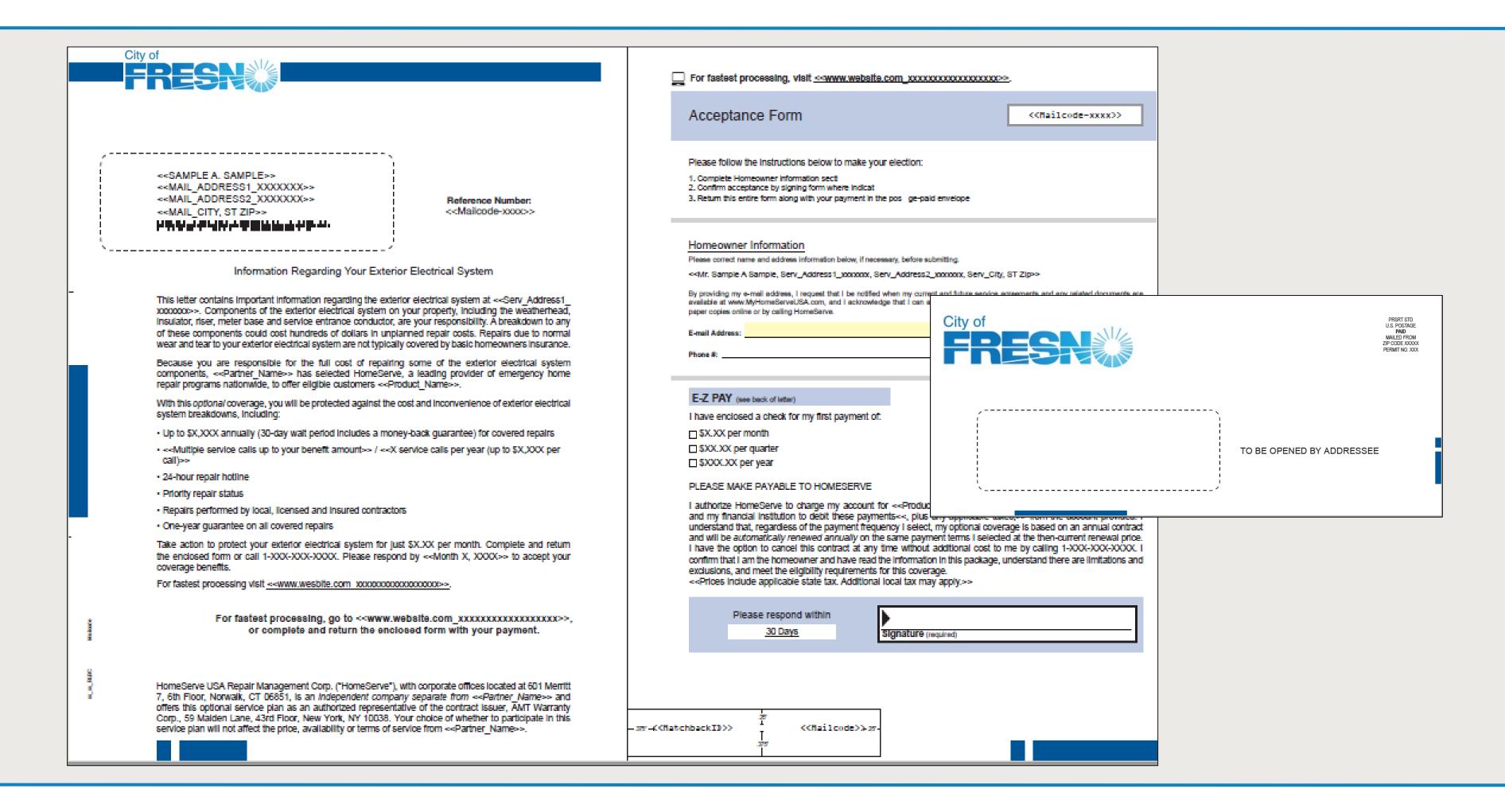


Program-Funded Direct Mail Communications

- Focused on educating homeowners
 - Homeowner vs. city responsibility
 - Repair gap in homeowners insurance
 - How and why leaks/breaks occur
 - Potentially high cost of making repairs
 - Challenge of finding a quality contractor in a hurry
 - Peace of mind for a low price
- Building on the trust with brand, localization
- Comprehensive presentation of features and benefits
- Creating a call to action
- Easy response options
 - Consumer choice for mail, phone or web
 - Vanity URLs and 800#s enable appropriate customization

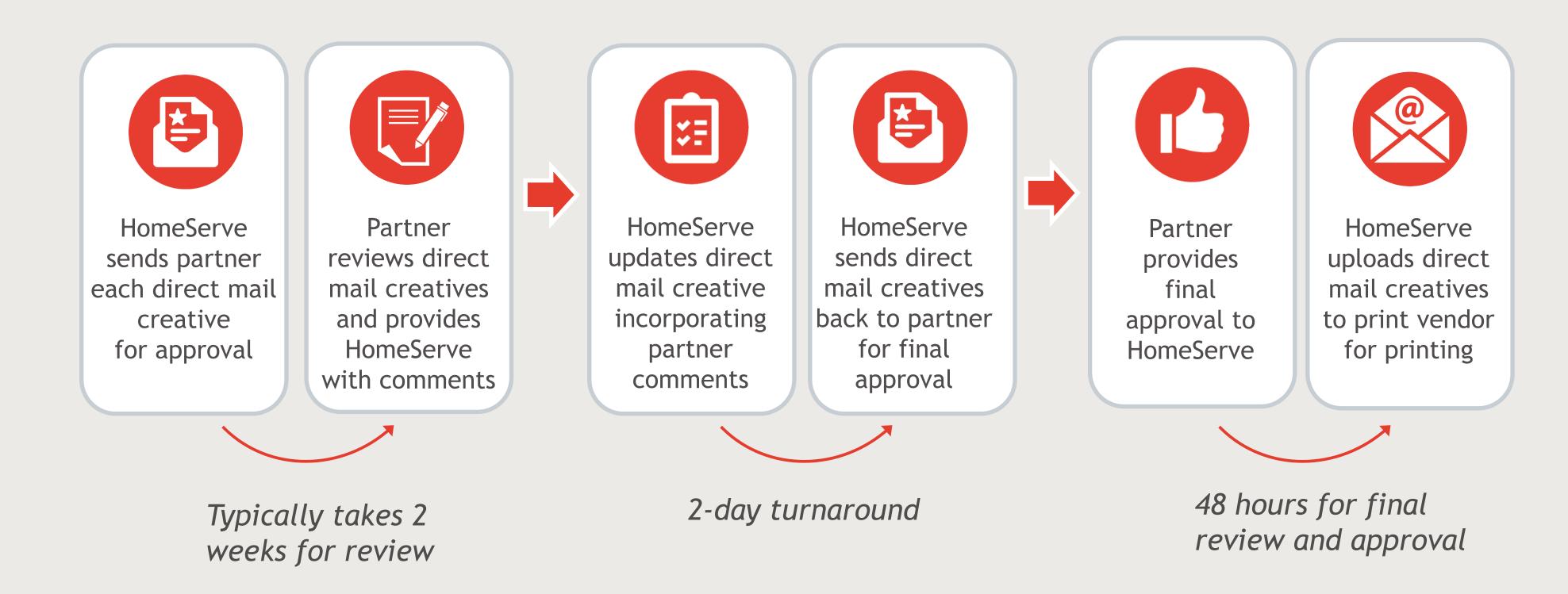


Direct Mail Sample





Partner Approval Process for Marketing Materials



Partner approves all program-related material before City of Fresno residents receive it.

Simple Claims Process Ensures a Positive Customer Experience in a Time of Stress



Customer calls HomeServe



HomeServe agent collects diagnostic information



Contractor contacts customer to arrange appointment



Contractor arrives on site



Work is completed, HomeServe pays contractor

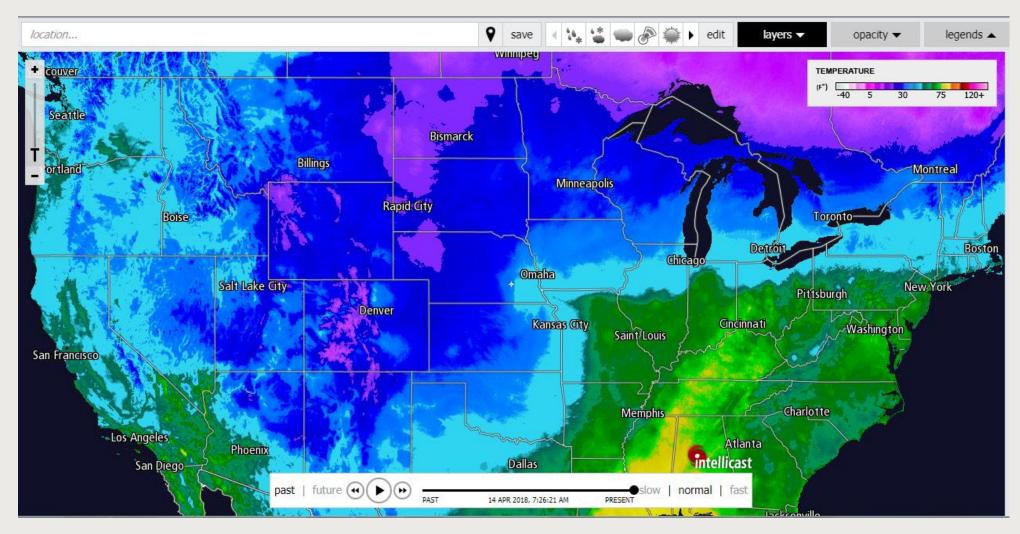


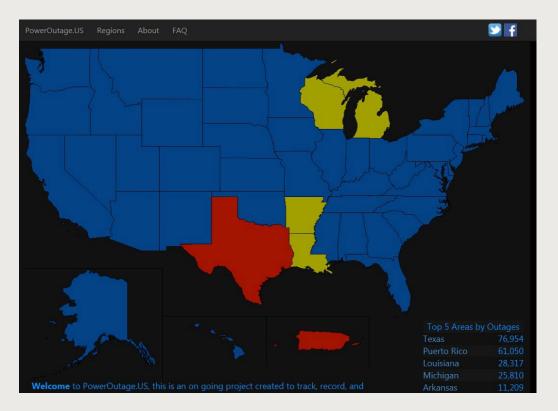
Customer feedback collected to measure satisfaction

Network Operations Center

- Provides the ability to manage all jobs in real time and take action before escalation is required
- Monitors weather conditions, temperature and power outages across the country to stay ahead of spikes in job volume



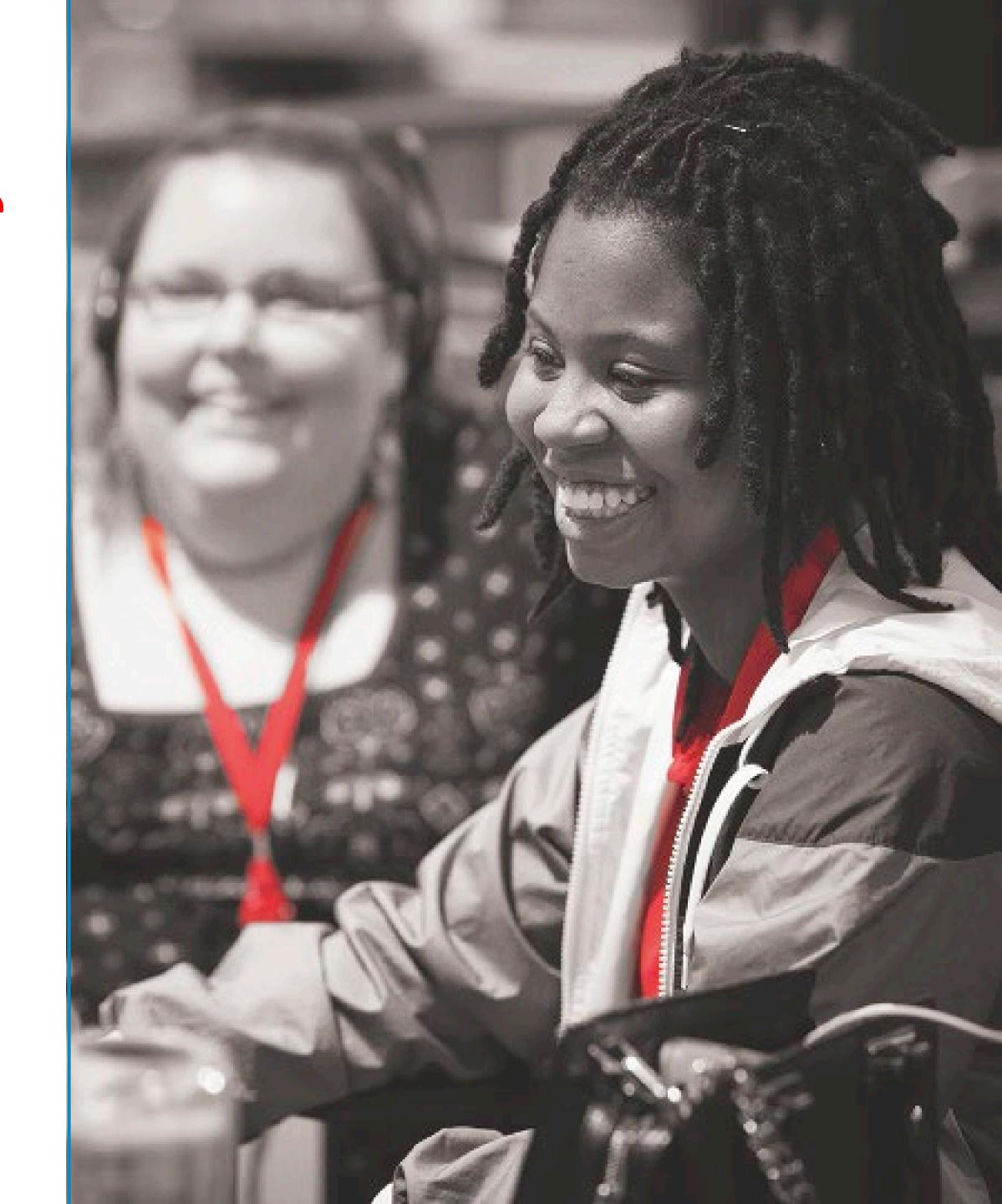






Operations Center Delivers Exceptional Customer Service

- In-house, U.S.-based call center with 640+ agents
- Live repair management agent support 24/7/365
- Call-handling capabilities in 300 languages
- Intensive new-hire and ongoing training programs
- Comprehensive quality assurance includes monthly review of 3 to 4 calls per agent (1,500-2,000 calls)
- Front-line agents achieve one-call resolution on vast majority of customer issues, Customer Advocacy Team ensures timely resolution of rare escalations
- Employee bonuses are tied to customer satisfaction scores



Local Contractor Selection Process Ensures Only the Highest-Quality Personnel Service our Customers



Assess Needs

New Partners Coverage Gaps Bench Strength **Update Forecast**



Prospect

Create/Buy Lead Lists **Email/Telemarketing** Social Media **HSUSA** Web Site



Pre-Qualify

Phone Interview Initial Skills Analysis **HSUSA Requirements** Cultural Fit



ROM Review

Interview with ROM Capacity Evaluation Validate Skillset Rate Review



Contract

Service Agreement W-9

Payment Forms **Execute Contract**



Onboard

PlusOne Review Contractor Setup **Contractor Training**

- 2,300+ contractors in the North America network
- Recruit an average of 60 new contractors each month
- Compliance criteria tracked by PlusOne (leading risk management) administrator) includes licensing, bonding, insurance, drug screening background checks, references and more

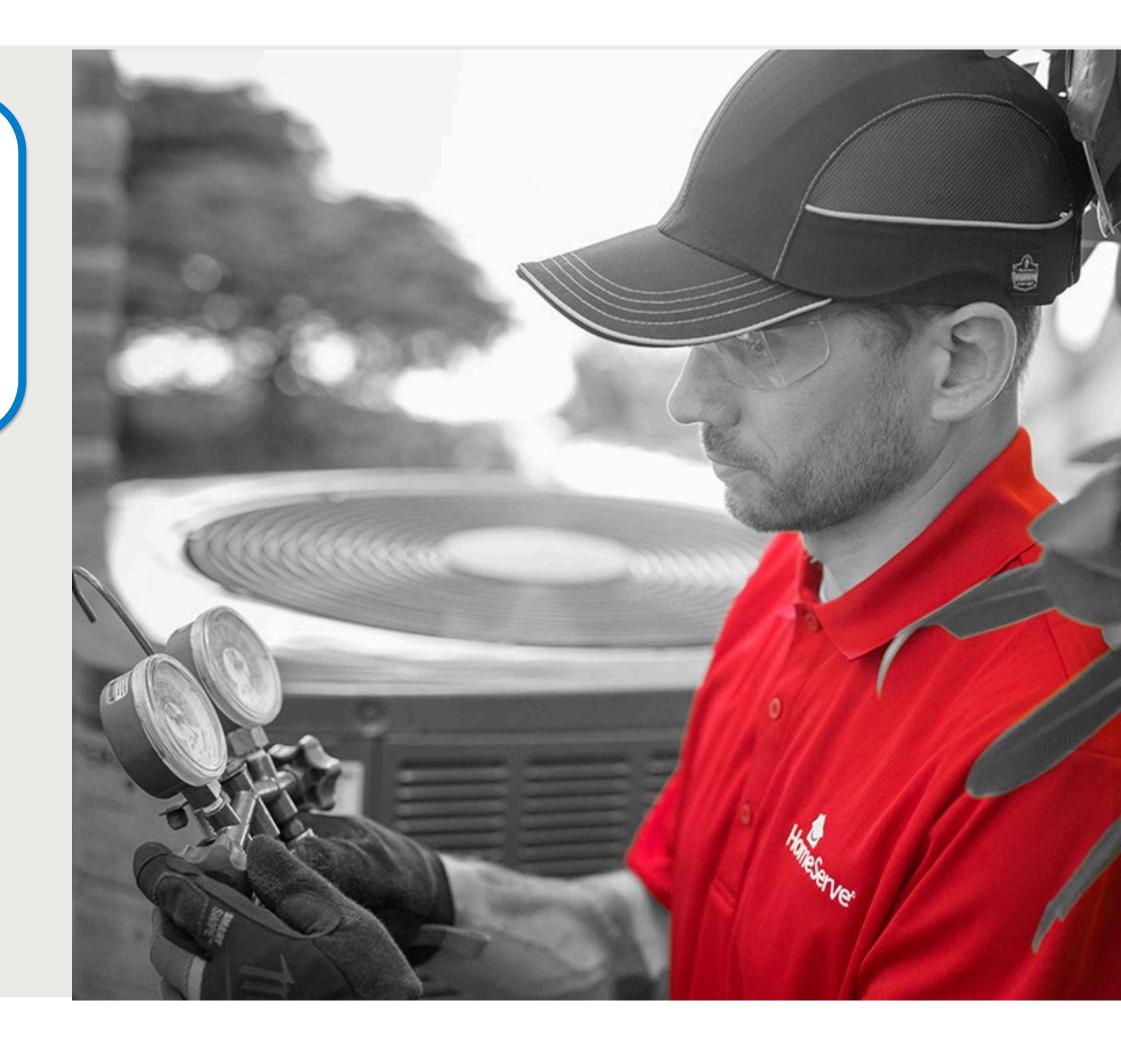




Repair Timeframes - We Resolve Problems Quickly

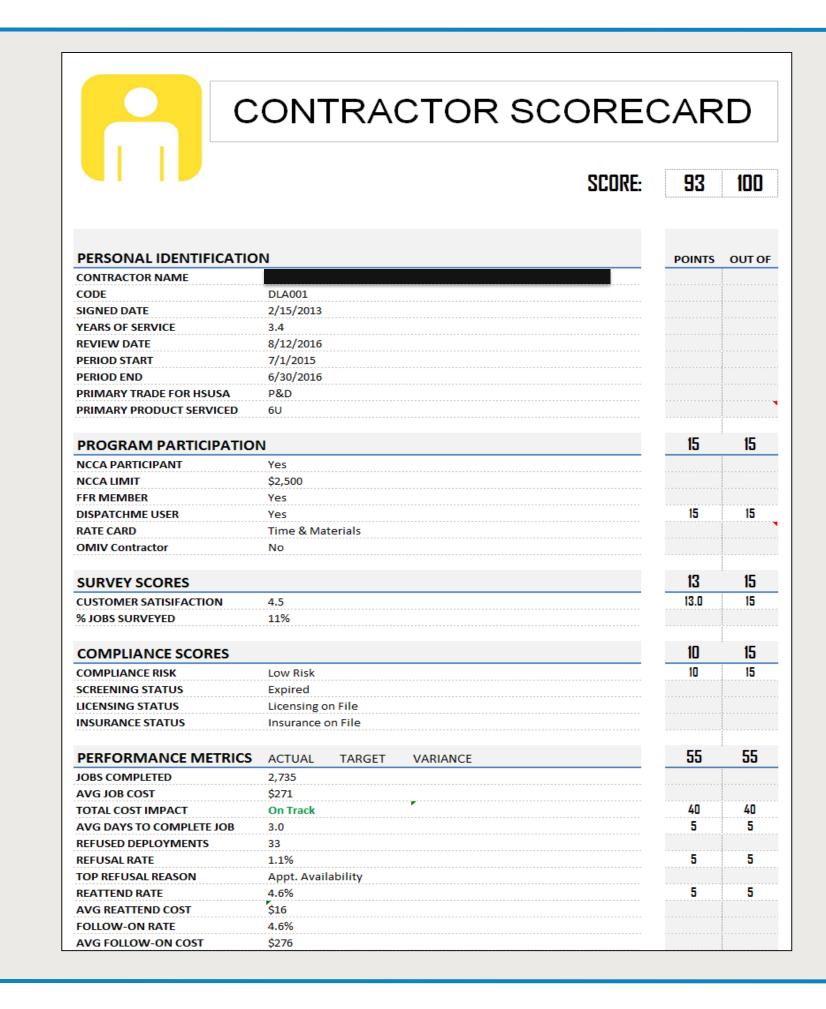
For critical repairs where there is a loss of service:

- Claims calls are flagged in our system for immediate scheduling and same-day service
- Typically end-to-end job completion in one business day
- We have no "parts department" which can slow the completion of a repair or replacement — our contractors are pre-approved to obtain parts and equipment without restrictions
- Mobile cost authorization allows contractor to quickly and efficiently obtain job approval and to rapidly submit invoice for payment



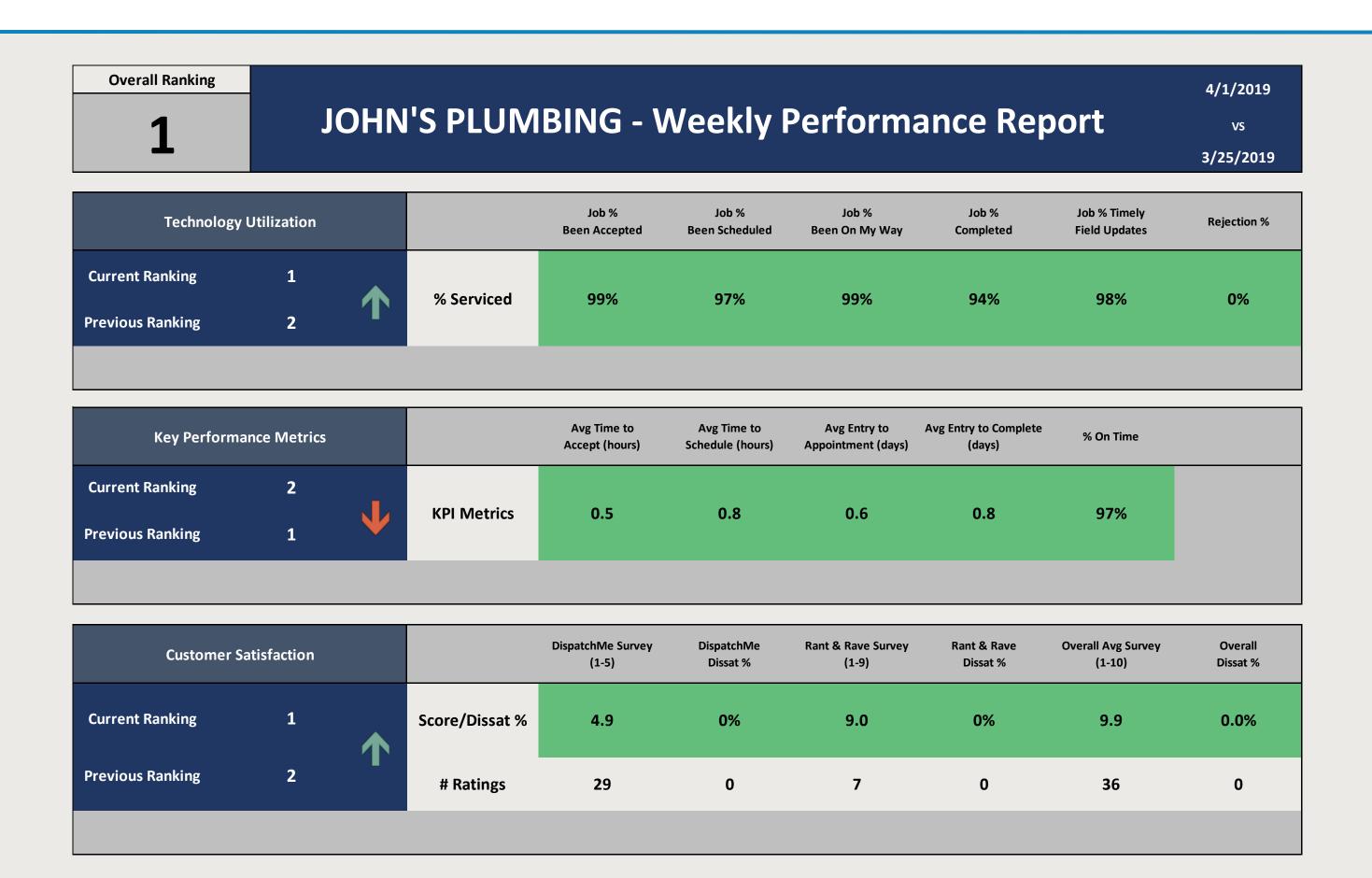
Contractor Performance Management

- Scorecard produced monthly and reviewed with the Regional Operations Manager quarterly
- The higher the score, the more jobs the contractor receives
- Items scored are:
 - ✓ Use of the dispatch mobile application
 - ✓ Post-claim satisfaction survey scores
 - ✓ Compliance
 - ✓ Performance metrics
- Ensures continuous communication with our contractors on their performance
- Identifies areas where contractors are performing well and those requiring improvement





Bi-Weekly Performance Report (at the Company Level)

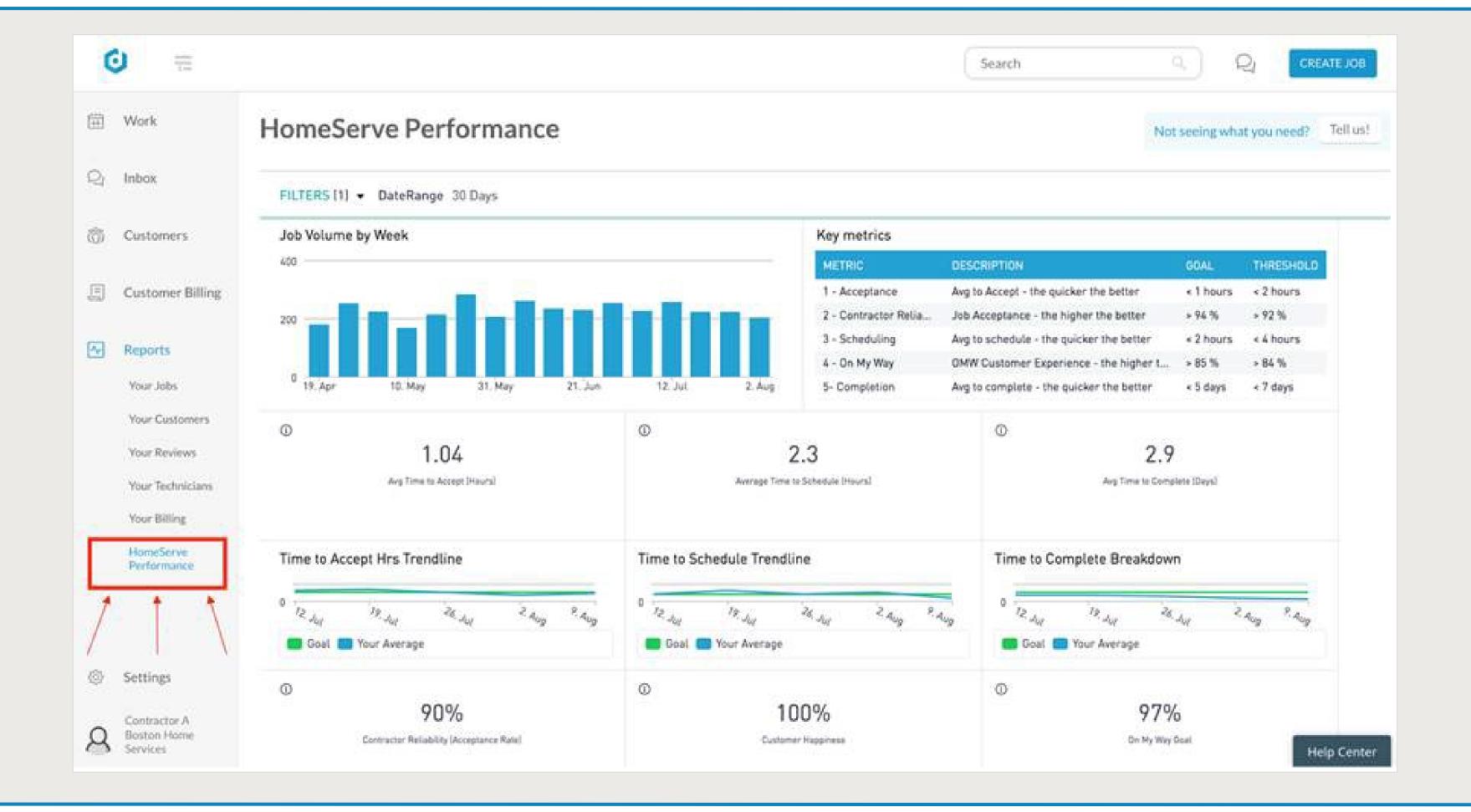


- Provides feedback on
 - How technology is being used
 - Performance metrics
 - Customer satisfaction
- Each metric is color coded based on adherence to service level targets
- Contractor receives their ranking in each category and an overall ranking for the network
- Since launching, our survey scores have increased to a 4.78

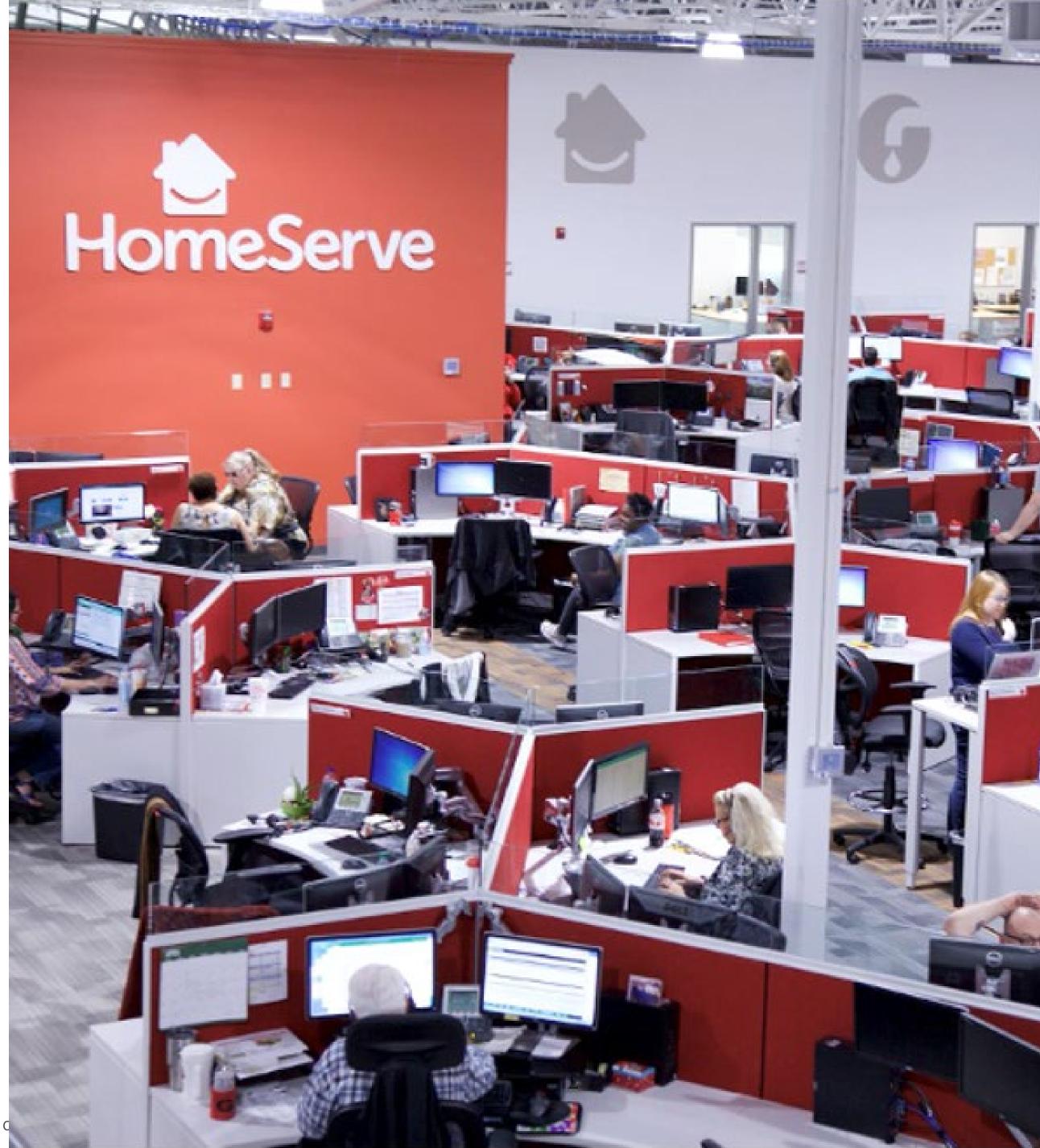
Real-Time Contractor Dashboard (at technician level)

Provides high level view of jobs received, KPI goals and the performance against each goal





On-Boarding



Your Team



Michael Backus

Chief Sales Officer

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Michael Backus serves as Chief Sales Officer, leading all business development efforts in the water and energy utility sectors, and has oversight of the Canadian business, Real Estate, Product Development and Public Relations. He has been with HomeServe since April 2007. Prior to HomeServe, Mike has held management roles in leading call center, account management, and sales teams in a variety of industries for companies such as MBNA, TeleTech, and HSBC. Mike has a Bachelor's of Arts degree in Economics from Rutgers University.



Shirley Epstein
Senior Director, Account Management
Shirley.Epstein@homeserveusa.com
203.840.8355

Shirley Epstein is Senior Director, Account Management for HomeServe water utility partners. Shirley serves as the day-to-day management lead of accounts at HomeServe. She has over 12 years of experience working with partners in the rewards program, food retail and consumer packaged goods sectors. Shirley joined HomeServe in March 2016. Her most recent role in own-brand consumer goods includes managing international and domestic clients such as Ahold USA and Sears/KMart. Shirley received a B.S. in Business Management from Boston College.





Michael Twardowski

Vice President, Account Management

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203.351.4903

Michael Twardowski is Vice President of Account Management for our water utility partners. Michael is responsible for the overall partner relationship. He has over 16 years of account management experience working with partners in the utility, banking, airline and online retail spaces. Michael joined HomeServe in January 2011 following his time at Synapse Group, Inc. (a Time Inc. subsidiary), Webloyalty.com and Converge Direct, where he worked on the DirectTV account. Michael received a B.S. in Business Management from Fairfield University.



John Kalinowski
Senior Manager, Account Manager
John.Kalinowski@homeserveusa.com
203.840.8206

John Kalinowski is a Senior Account Manager serving as the day-to-day contact for our water utility partners. John is responsible for the day-to-day management of partner needs, while functioning as their advocate within the organization. John joined HomeServe in 2018 and has over 10 years of experience establishing and growing relationships for affinity marketing partners including Bank of America, HSBC, American Express and PNC Bank. John received a Bachelor of Arts degree in Business Marketing from the University of Connecticut.

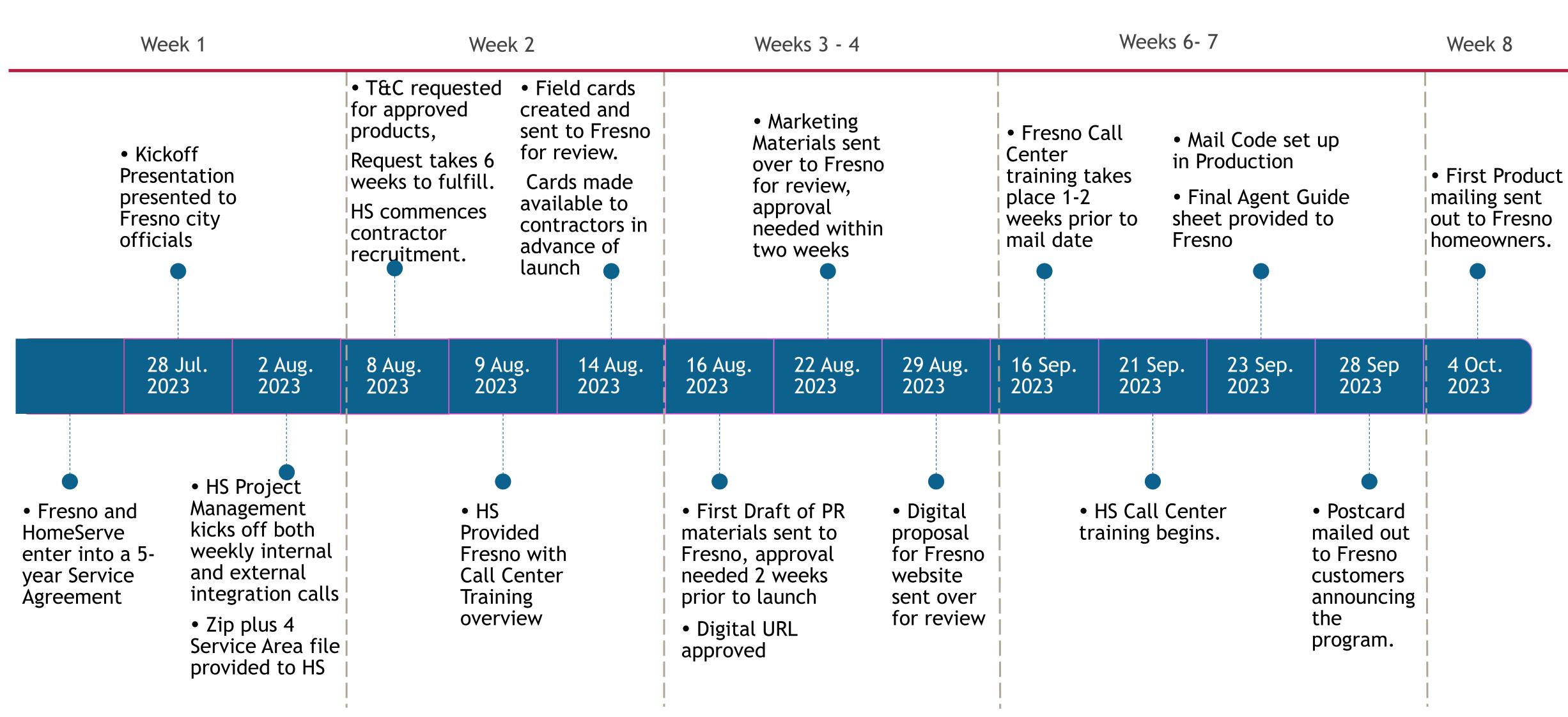
Ensuring a Successful Launch

Many homeowners are unaware that they are responsible for the water and sewer service lines on their property. So, when an emergency arises, they don't know what to do. Our program will educate City of Fresno homeowners about home maintenance, repair costs and responsibility.

The following will explain the processes that go into launching and managing a successful Service Line Warranty program for the City of Fresno and your residents.



Roles and Responsibilities—Timeline Benchmarks



Typical Launch Timeline

SLWA's Service Line Warranty Program with the City of Fresno should take 8 weeks from contract execution to effectively launch. Every step is carefully planned so that the process stays on schedule.

Weeks 1-4

- The City of Fresno provides zip-plus-four service area list, as well as logo for marketing materials.
- The City of Fresno confirms data/zip codes.
- SLWA reviews the City of Fresno marketing materials and banner design/logo. The City of Fresno follows up with any questions.
- The City of Fresno provides final approval of letters and banner design/logo details.

Weeks 5-6

- SLWA submits external PR toolkits and additional training materials.
- SLWA and the City of Fresno coordinate and finalize training schedule for customer service and related staff.

Weeks 7-8

- SWLA and the City of Fresno finalize PR plans; training for customer service and related staff begins.
- SWLA sends press release and any other PR materials and starts mailing letters to residents.
- The City of Fresno begins promoting program launch on social media and any other agreed-to outlets.



Roles and Responsibilities—Task Delegation

Integration requires active involvement from both parties to ensure a successful, on-time launch

Work Stream	HomeServe	City of Fresno
Marketing Campaign	 Creation and Distribution of Member Letter, Outer and Business Reply Envelopes 	 Provide hi-res logo Review and approval of creative materials
Member Data	 Acquire zip+4 Data cleansing (if applicable) 	 Send Zip + 4 Complete I-9 (if applicable), and ACH forms
Contract Recruitment	Confirm contractor coverage	Provide contractor recommendations
Call Handling	Creation of scripts for Fresno call center personnel	Participate in training
Digital	 Creation of Fresno specific web pages Creation of banners and social media content 	Review and approval of digital materials
Launch Communications	 Identify communication channels Draft materials(Press Release, Stakeholder Letters, etc.) 	 Assist in identifying communication channels Approval of launch communication materials
Project Management	 Host project meetings and regular conference calls Communicate project updates 	Participate in weekly conference calls



Reaching City of Fresno Homeowners

Residents receive up to five mailings per year, including the introductory letter and a reminder

To help us generate the letter, we ask the City to:

1. Send a logo as a high-resolution (300 dpi) art file in .eps, .png, vector or MS Word format

For example:





2. Confirm homeowner responsibility



Water: From the water main to the external wall of the home



Sewer: From the sewer main to the external wall of the home

Homeowner Offer & Enrollment

The Offer

Homeowners are introduced to SLWA's water and sewer service line program after having earlier received a letter in the mail that describes the program, how they'll benefit from coverage and how they can enroll.

Homeowners can sign up quickly and easily in three ways:



Phone

Calling a dedicated 800 # found on the letter 24/7/365



Online

For fastest service, visit www.slwofa.com



Mail

Complete enclosed acceptance form and return it in the provided postage-paid envelope

Enrollment

Once enrolled, homeowners receive:



A welcome kit detailing terms and conditions.



A welcome call from our customer service team to answer questions about terms and conditions, how to make a claim and other products of interest.

Customer Service and Contractor Network

Customer satisfaction is at the heart of this program's success. The highest satisfaction requires the best customer service and a skilled, reliable network of contractors. SLWA & HomeServe continue to deliver both.

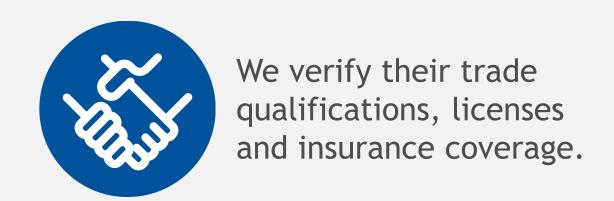
Our professional and well-trained customer service team is on hand to assist homeowners at every stage of the program.

- Representatives average 5 years on the job, so they fully understand the terms and conditions, appreciate customer needs and handle claims promptly and efficiently.
- Live repair-management support is available 24 hours a day, 7 days a week.

Our contractor recruitment team begins building a contractor network right away to promptly service the claims of City of Fresno's enrolled residents once the program is under way.



We use ZIP code maps to find eligible contractors in the City of Fresno area.





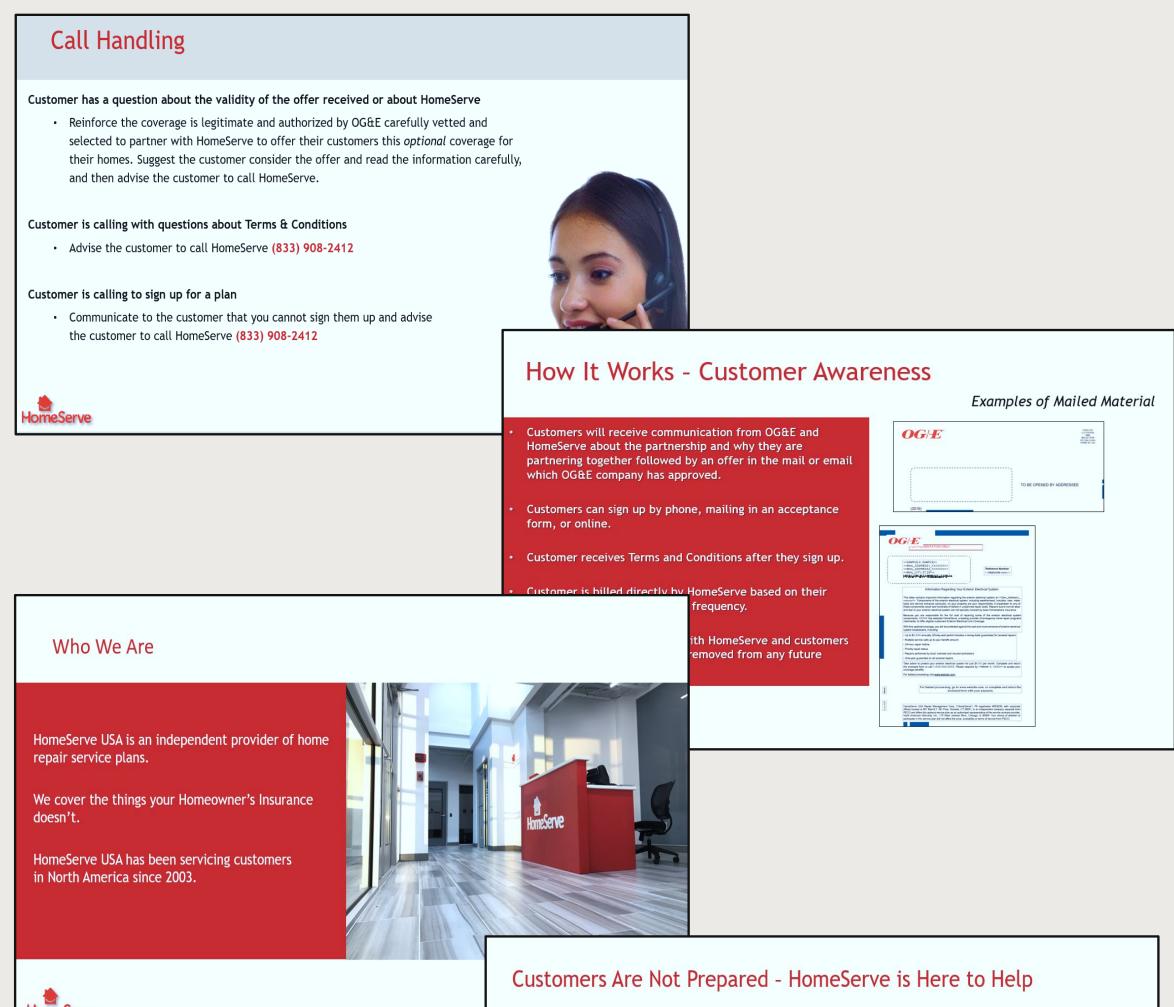
We then run background and reference checks and conduct drug testing through a reputable screening service.

If your office has a list of local registered contractors to recommend, please provide it to our contractor recruitment team.



Call Center Training

- HomeServe will develop Call Center training materials to help introduce City of Fresno call center agents to the program and highlight key program details
- Train the Trainer: HS trained Fresno Call Center leader, then these managers/leads train their agents to prepare them for the calls they'll receive after launch







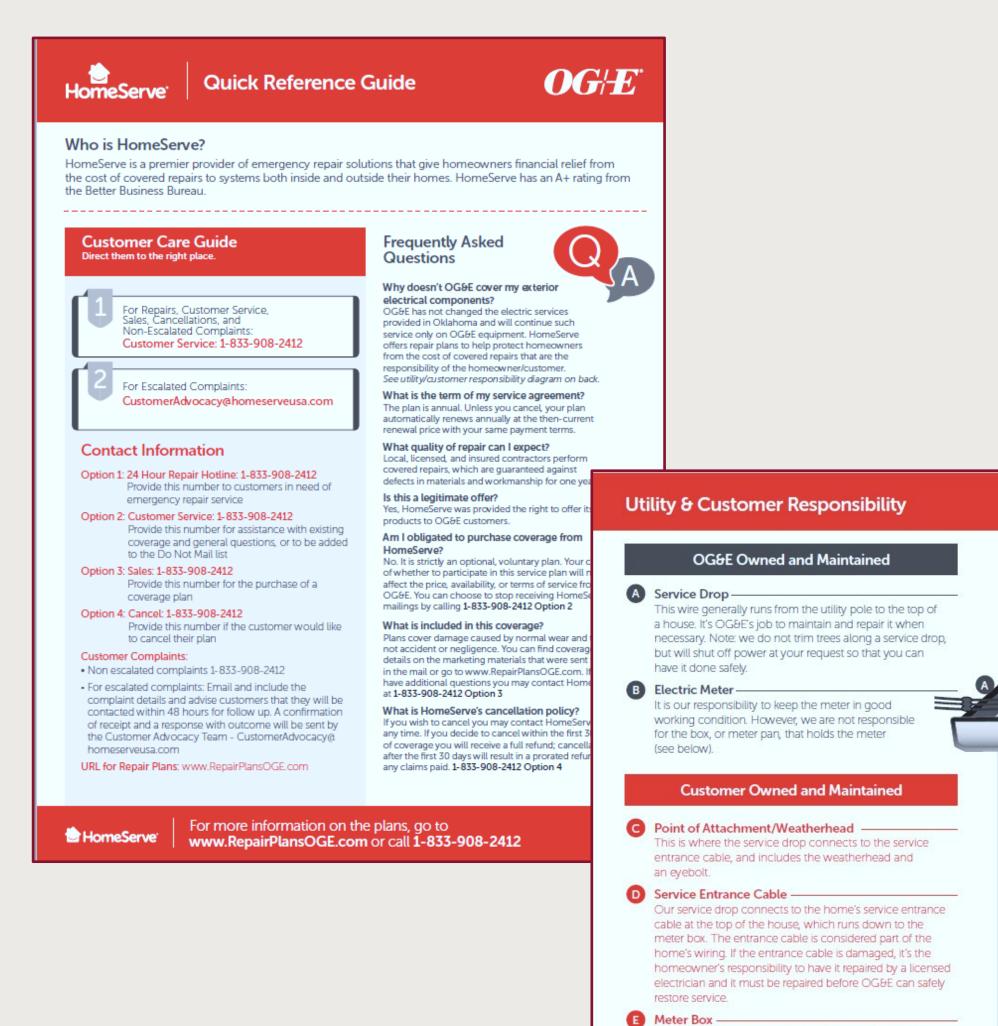
- 64% of Americans don't have enough cash on hand to handle a \$1,000 emergency expense -National Foundation for Credit Counseling
- Each day over 10,000 Americans reach retirement age and transition to fixed income -Pew Research Center
- HomeServe partners with many cities and utility companies to protect homeowners across the US from the financial impact, worry and inconvenience of home emergency repairs.





Call Center Training

HomeServe will create a program guide for Fresno call center agents to use as a resource for them to quickly and easily access information about the program.





VISIT www.RepairPlansOGE.com and LOOK FOR "Repair Plans"

The metal box (known as a meter pan) that holds the meter and all the connections within and below it are the responsibility of the homeowner. A licensed electrician

circuit breakers or fuses and all of the home's wiring.

The homeowner is responsible for the service panel box, the

Available Products & Services | For more information, customers should

Interior Electrical Coverage | Exterior Electrical Coverage | Electrical Surge Protection

should also make repairs to the meter pan.

Main Service Panel —

offered by HomeServe

Claims Handling & Repairs

The claims handling and repairs process includes:

- Training for claims agents
- Contractor deployment
- Repairs
- Customer satisfaction survey

Once launched, the process is streamlined for a quick resolution and a homeowner-friendly result.



The homeowner calls with a claim. The customer service representative verifies homeowner eligibility.



Eligible claim is accepted. Contractor is assigned.



Upon completion, the contractor processes the claim directly with SLWA. The homeowner is asked to complete a post-repair satisfaction survey.

Pre-Launch Communications

One of the most important steps to the program's success is getting the word out. SLWA offers a comprehensive PR toolkit and plan to inform municipal and local authorities, community leaders and residents.

Print Ads

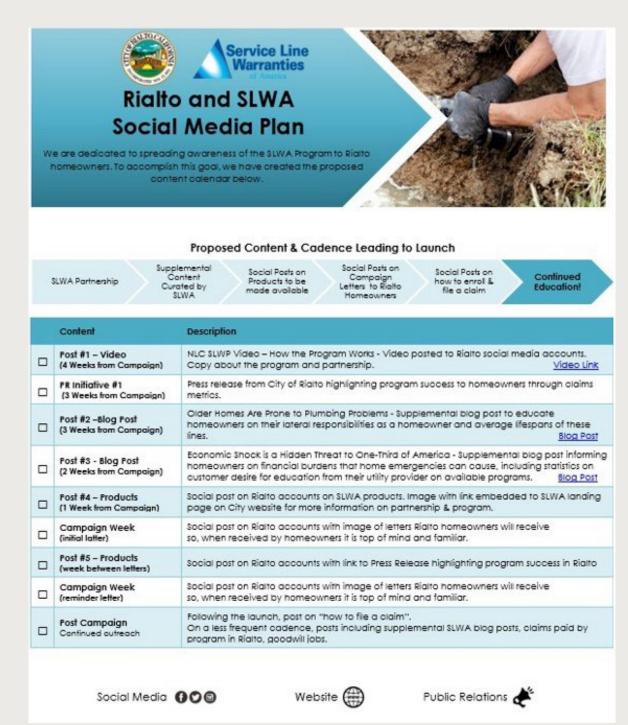
Our PR team can work with yours to place Print Ads in local publications as available.

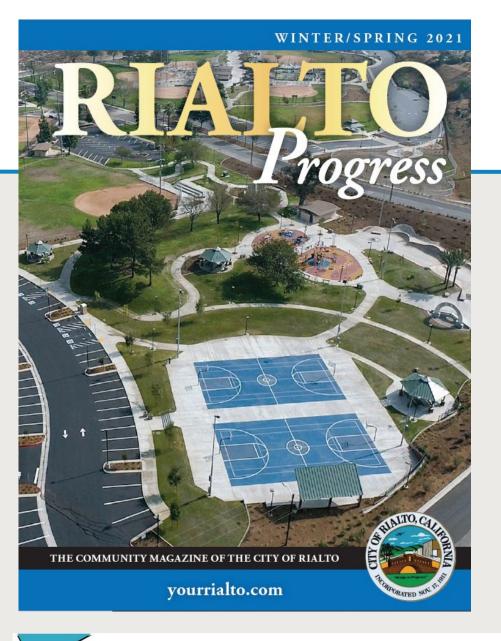
Social Media Content Calendar

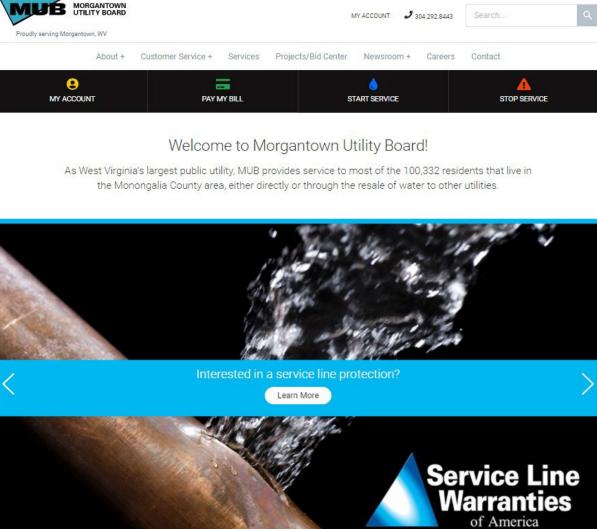
Our marketing team can provide a Social Media Content Calendar that will outline a posting cadence for 4-6 weeks leading up to the launch, while also including post launch content as well.

City of Fresno Website Copy/Imagery

Our marketing team can work with you to determine any specific asset dimension needs or provide addition information to post on your website.







Training & Internal Communications

Letter to Leaders & FAQ:

SLWA will provide a letter that announces the program to key figures, including local government officials, council members and other high-profile community leaders, for your office to distribute at your discretion. An FAQ and a Program Overview are also included for deeper understanding.

Press Release

SLWA will develop a press release that details the problems residents may face with home water & sewer lines, how the program can help ease these unexpected burdens and any additional information. Once approved by your office, SWLA will distribute it to local news media, the state newswire and post it to websites and social media outlets at your discretion.

Employee Newsletter

SLWA will create a newsletter or email that your office can send to the City of Fresno employees. It will cover program details and benefits and give staff the background they need to answer questions from friends, neighbors and residents.

Employee Preparation

SLWA will conduct training calls with the City of Fresno municipal staff prior to the launch to educate and prepare them.



Case Study



200,000

Marketable Households 74,214

Customers Covered

137,437

Active **Policies**

130,884

Repairs Completed \$65M

Customer Savings

4.84/5

Customer Satisfaction

Key Milestones

2007

Partnership begins



2014

Reached 125K policies purchased



2022

Saved residents over \$65M in repair costs since inception

2009

Expanded partnership to include subsidiary territory: Washington Water



NLC Service Line Warranty Program by HomeServe



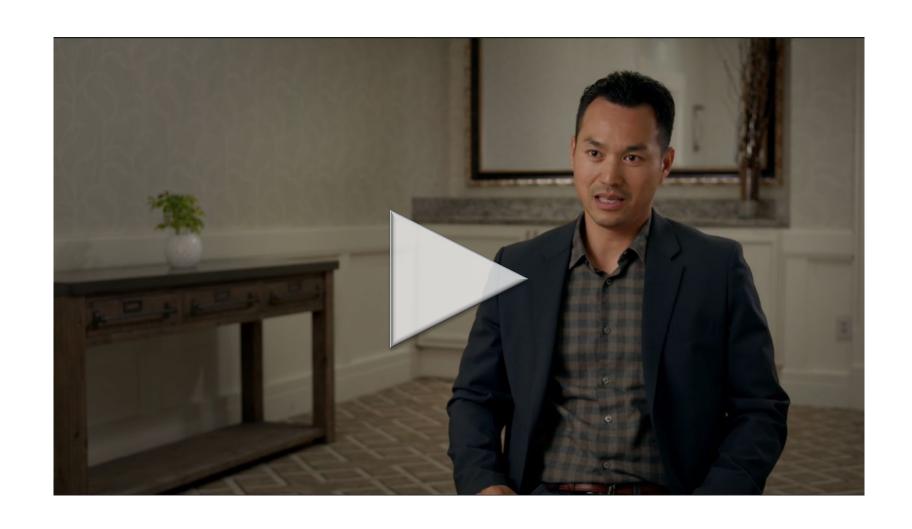
Customer testimonial internal plumbing repair

"Superb timing, unbelievable - he was here in a flash. Communicated to me what he was going to do and solved the problem. He was very friendly and professional."

Plans offered

- Water Service Line
- Sewer/Septic Line
- Interior Plumbing & Drainage (IPD)
- Interior Electric
- Water Heater
- HVAC
- Cooling

Partner Testimonials - California



California Water Video Testimonial

Michael Luu, VP of Customer Service



Our partnership with HomeServe has been highly beneficial to our customers as well as to San Jose Water Company. Their collaborative approach allowed us to quickly and efficiently launch the partnership after the contract was executed. This included developing educational materials that reflect our brand and values and providing training for our customer service staff. HomeServe continues to be great to work with and remains highly attentive to our needs. Their unmatched commitment to customer service and satisfaction has resulted in extremely positive feedback from customers who have received service. Additionally, our customers appreciate that San Jose Water Company is informing them about these protection plans.

John Tang

VP of Government Relations and Corporate Communication



Next Steps for the City of Fresno

After service agreement is executed



Email the high-resolution logo artwork to SLWA



Upload the city service-area zip list to ShareFile



Provide a local registered contractor list



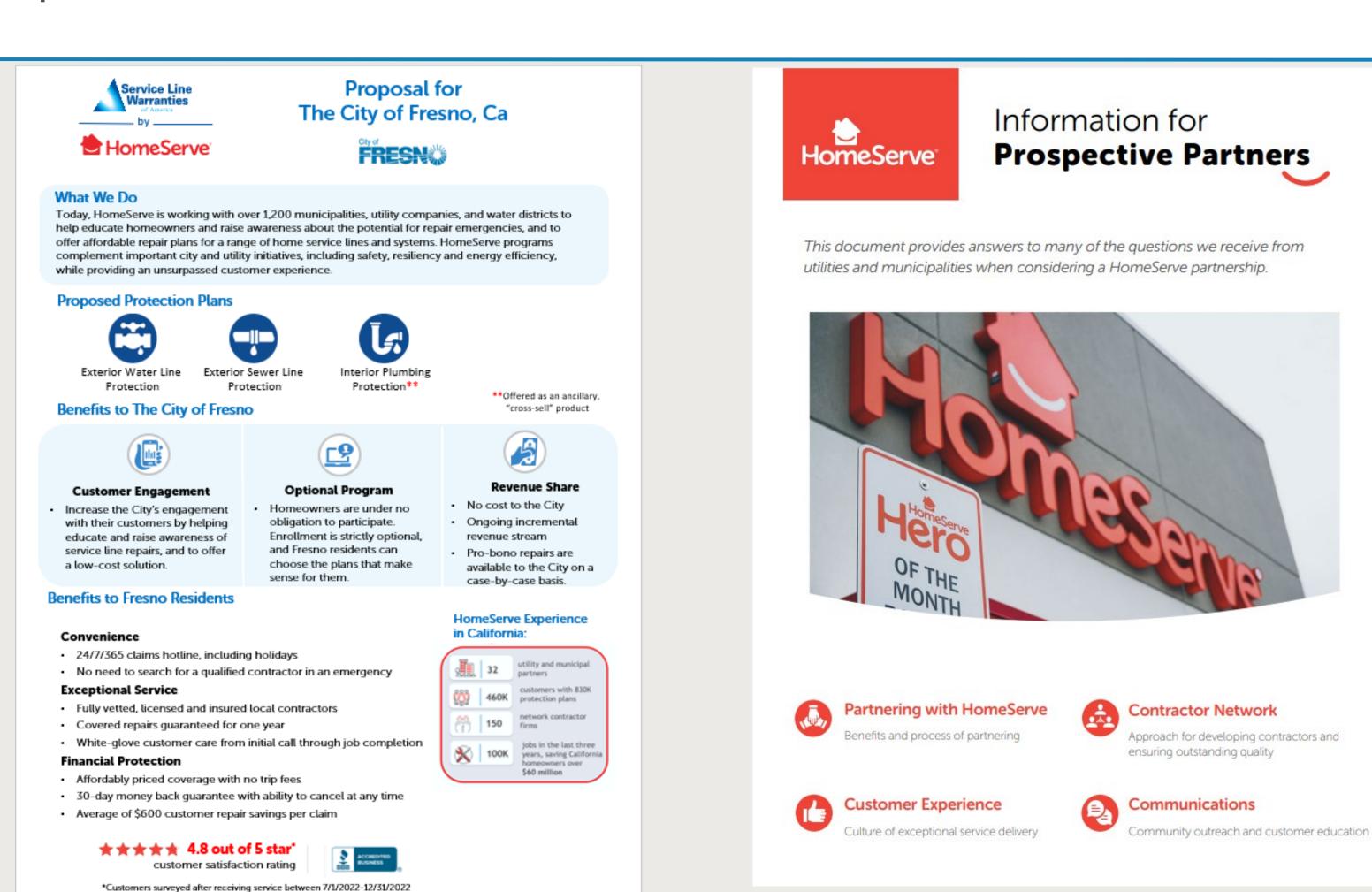
Fill out and return the I-9 form (if applicable)



Sign up for direct deposit payment

Proposal and Q&A's

Please see separate documents





Thanks for your attention!
We are looking forward to
working with you!

