Porward **Airport Concessions RFP City Council Update** March 24, 2022 FRESNO YOSEMITE



Introduction

- Concessions are important to airports first and foremost because they contribute to the overall customer experience; they are an equally important part to an airport's overall revenue stream, as they provide for diversification of an airport's revenues, which supports the airport's financial strength.
- Our current program is comprised of food and beverage, specialty coffee, and retail.
- As a growing commercial service airport, FAT is positioned to offer its passengers options that are more consistent with the airport concessions industry, including mainstream and local brands.

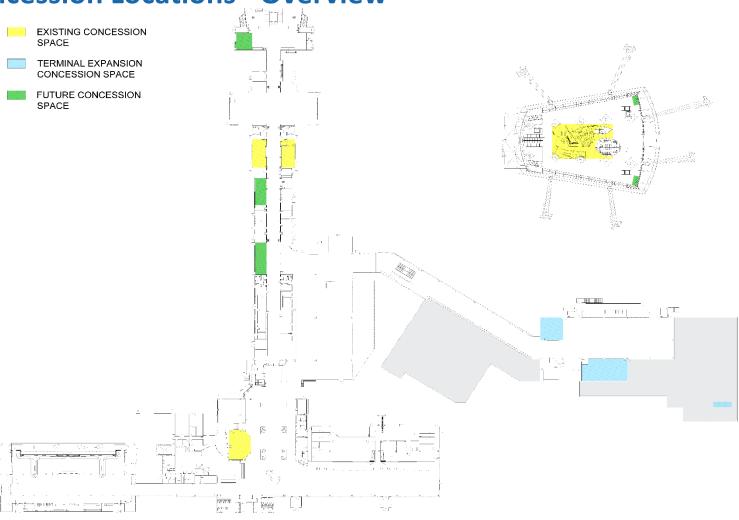


Concession Program Objectives

- Execute new concession agreements existing in place 20 years
- Enhance program options:
 - Offerings in line with Airport concessions today
 - Chef inspired
 - Locally inspired
 - Brewery or Wine Bar Concepts
 - Healthy Options
 - Local flavor offerings
 - Opportunity for local restaurant concepts
- Customer inspired program/options



Concession Locations - Overview





Concessions Background

Concessions

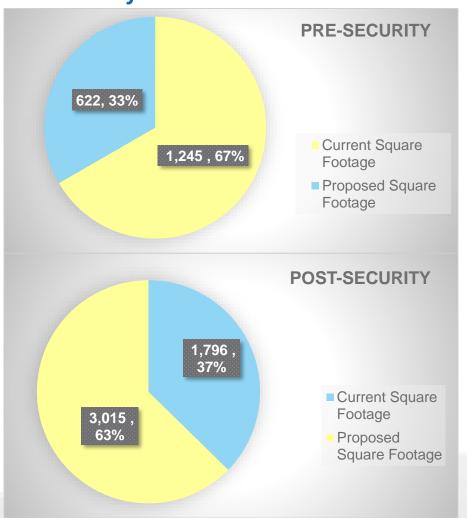
- The current Airport Concessions Program was launched in 2002. With the continued growth of FAT, it is time to move forward with a new concessions program.
- New program to include: Local Food and Beverage Vendors, additional grab and go locations, expanded hours for early morning and late night service to passengers.

Outreach

- AXN National Conference February 27, 2022 March 2, 2022, presented upcoming RFP to all industry Concessionaires.
- Local Community Outreach
 - Three Virtual Outreach Sessions to provide information to local concessionaires on what is required to operate at the Airport.
 - Three In Person Outreach Sessions to provide information to local concessionaires on what is required to operate at the Airport.



Comparison: Current Concession Space vs. Proposed Space News & Gift



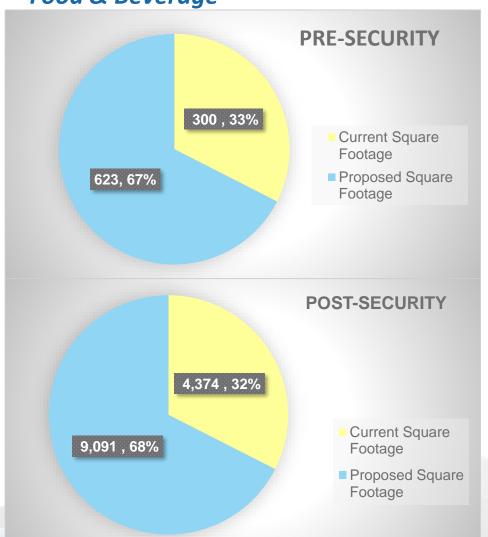
Pre-security decrease of 50% for News & Gift

Post-security increase of 67.9% for News & Gift



Comparison: Current Concession Space vs. Proposed Space

Food & Beverage



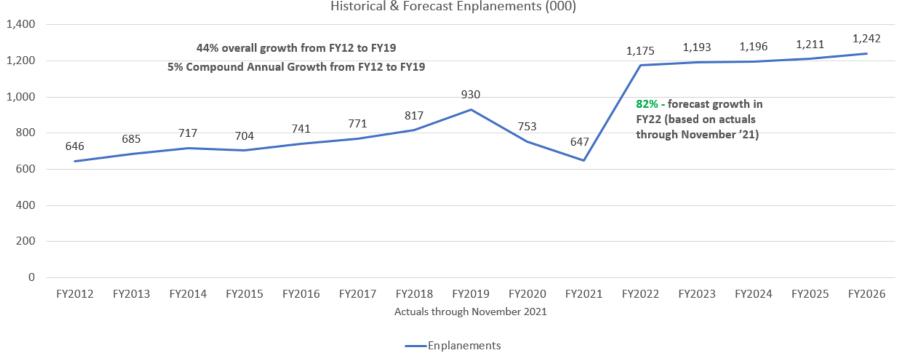
Pre-security increase of 108% for Food & Beverage

Post-security increase of 108% for Food & Beverage



FAT Growth Since FY 2012 by Enplaned Passenger

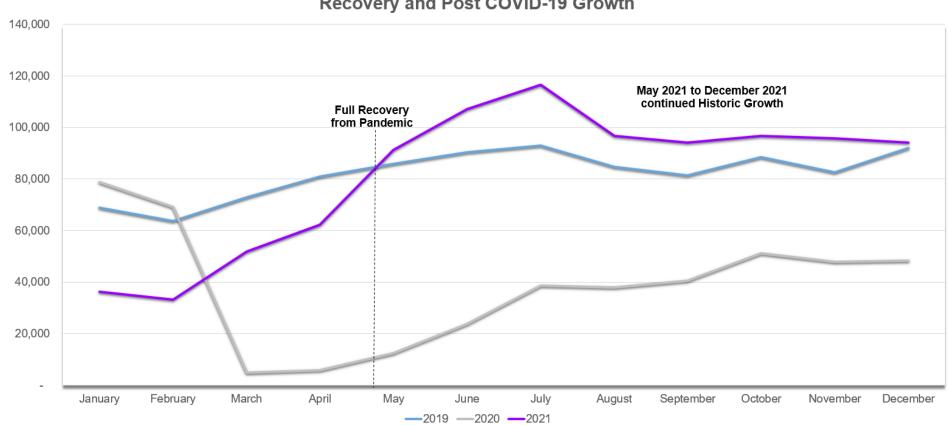






Enplaned Passengers 2019 through 2021

Recovery and Post COVID-19 Growth





Overview

- RFP Process Key Dates:
 - Local Community Outreach April 2022
 - Issue to Public June 2022
 - Proposal Bids Due September 2022
 - Anticipated Award November 2022
- Complete Agreements with all Successful Bidder(s)
- Successful Bidder(s):
 - Submit Proposed Concepts and Designs
 - Submit Menus and Items for Sale
- Final Drawings and Concepts:
 - Airport Approve Final Drawings and Concepts for Concessions
 - Concessionaires Begin Improvements to Current and New Locations



Proposed Solicitation Timeline



Q2 - Q4 2021



(April)

Solicitation Strategy

- Develop Solicitation Documents
- RFP
- •Use Agreement
- Outreach PPT

Continue Outreach Plan Release RFP (May/June) Work with HMS Host on F&B Holdover Program



Q1 2023

Start/Complete Design Review Process

Commence Pod & Spine Temp Operations



Terminal Expansion Grand Opening

Commence Outreach Plan

Solicit Industry Feedback

Update Financial Plan

Finalize Packaging & Business Terms

Finalize Solicitation Documents

Concession Handbook Development RFP Due Early Q4 (Sept)

Complete Evaluation Process

Award New Agreement(s)

Commence Pod & Spine Concessions Development Plan

Commence Expansion Concessions Development

Q1 202 Q4 2022

Q2 - Q3 2023

All dates are subject to change





Thank you!

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