	Total	Prime Contractor Labor Costs	Prime Contractor Other Direct Cost (Travel)	Prime Contractor Indirect Cost	Subcontractor Labor Cost	Subcontractor Other Direct Costs (Travel)	Subcontractor Indirect Costs
Task 1 - Project Management and Coordination							
1.1 - Project Kickoff	\$6,124.00	\$2,167.20	\$960.00	\$2,996.80	\$0.00		To disaggregate by subtask le
1.2 - Project Meetings	\$85,505.88	\$35,884.62		\$49,621.25	\$0.00		by EOW (8/22). Costs are
1.3 - Project Work Plan	\$4,888.29	\$2,051.49		\$2,836.80	\$0.00		disaggregated by task in the summary table below.
1.4 - Progress Reporting, Invoicing, and Administration	\$19,988.41	\$8,388.62		\$11,599.79	\$0.00		-
	SUBTOTAL	\$48,491.93	\$960.00	\$67,054.65	\$0.00	\$0.00	\$0.00
Task 2 - Hydrogen Fueling Facility							
2.1 - Project Visioning	\$48,628.46	\$16,020.26	\$960.00	\$22,152.82	\$9,495.38	\$0.00	
2.1.1 - Goal and Criteria Setting	\$28,680.13	\$9,774.12		\$13,515.65	\$5,390.36		
2.1.2 - Visioning Workshop (In-Person)	\$8,968.05	\$2,539.84	\$960.00	\$3,512.09	\$1,956.12		
2.1.3 - Visioning Workshop Follow-Up (Virtual)	\$4,272.56	\$1,329.98		\$1,839.10	\$1,103.48		
2.1.4 - Visioning Framework (Draft and Final)	\$6,707.72	\$2,376.32		\$3,285.98	\$1,045.42		
2.2 - Hydrogen Feasibility Analysis	\$217,450.31	\$91,258.32	\$0.00	\$126,192.00	\$0.00	\$0.00	
2.2.1 - Consumption Forecast	\$23,577.50	\$9,894.87		\$13,682.63	\$0.00		
2.2.2 - Siting Analysis	\$22,887.32	\$9,605.22		\$13,282.10	\$0.00		
2.2.3 - Alternative Feasibility Evaluation	\$121,024.05	\$50,790.69		\$70,233.36	\$0.00		
2.2.4 - Feasibility Study (Draft + Final) 2.3 - Stakeholder Outreach	\$49,961.44 \$49,204.38	\$20,967.53 \$4,727.03	\$0.00	\$28,993.91 \$6,536,54	\$0.00 \$30.014.82	\$7,926.00	
2.3.1 - Public Engagement Plan	\$49,204.38	\$4,727.03	\$0.00	\$6,536.54 \$572.83	\$2,533.06	\$7,926.00	-
2.3.2 - Public Engagement Plan 2.3.2 - Working Group Workshop	\$3,520.74	\$828.51		\$1,145.66	\$1,704.84		-
2.3.3 - Virtual Listening Sessions (Up to 5)	\$3,320.05	\$517.82		\$716.04	\$2.086.20		-
2.3.4 - Public Workshops and/or Popups (Up to 8)	\$25,731.00	\$828.51		\$1,145,66	\$15.830.84	\$7.926.00	1
2.3.5 - Data Collection/Surveys	\$2,838.30	\$207.13		\$286.41	\$2,344,76	*	
2.3.6 - Title VI Coordination	\$2,954.24	\$0.00		\$0.00	\$2,954.24		
2.3.7 - Recommended Alternative and Executive Presentation	\$3,652,72	\$828.51		\$1,145.66	\$1,678.56		To disaggregate by
2.3.8 - Recommendations Memo (Draft + Final)	\$3,508.92	\$1,102.32		\$1,524.28	\$882.32		subtask level by EO
2.4 - Project Management Plan	\$19,552.01	\$8,205.48	\$0.00	\$11,346.53	\$0.00	\$0.00	(8/22). Costs are
2.4.1 - Capacity and Capability Review	\$2,459.67	\$1,032.26		\$1,427.41	\$0.00		disaggregated by tar
2.4.2 - Plan Development (QMP, OMP, RAMP, SSMP, etc.)	\$9,870.82	\$4,142.53		\$5,728.29	\$0.00		in the summary tab
2.4.3 - USDOT Go/No Go Requirements	\$1,968.31	\$826.05		\$1,142.26	\$0.00		below.
2.4.4 - Project Management Plan (Draft + Final)	\$5,253.20	\$2,204.63		\$3,048.57	\$0.00		
2.5 - Pre-Design Activities	\$167,727.88	\$38,874.92	\$0.00	\$53,756.24	\$71,346.72	\$3,750.00	
2.5.1 - Utility and Stakeholder Engagement	\$10,340.11	\$4,339.48		\$6,000.63	\$0.00		
2.5.2 - Survey	\$27,489.28	\$0.00		\$0.00	\$26,489.28	\$1,000.00	
2.5.3 - Geotechnical	\$11,594.14	\$4,865.76		\$6,728.38	\$0.00		
2.5.4 - Civil Engineering	\$17,544.11	\$7,362.81		\$10,181.30	\$0.00		
2.5.5 - Mechanical Engineering (Fire Protection, MEP, etc.)	\$20,978.00	\$8,803.93		\$12,174.07	\$0.00		
2.5.6 - Structural Engineering	\$8,862.52	\$3,719.37		\$5,143.15	\$0.00		
2.5.7 - Electrical Engineering	\$16,566.96	\$6,952.73		\$9,614.23	\$0.00		
2.5.8 - Hydrogen Infrastructure Design (P&ID + PFD)	\$20,270.36	\$0.00		\$0.00	\$17,520.36	\$2,750.00	
2.5.9 - Specification Development + Control Narratives	\$3,389.96	\$0.00		\$0.00	\$3,389.96		
2.5.10 - Cost Estimations	\$20,656.24	\$0.00		\$0.00	\$20,656.24		
2.5.11 - 30% Design Development	\$10,036.19	\$2,830.84		\$3,914.48	\$3,290.88		
2.6 - Environmental Analysis	\$14,492.89	\$6,082.29	\$0.00	\$8,410.60	\$0.00	\$0.00	
2.6.1 - NEPA/CEQA Assessment	\$6,589.80	\$2,765.57		\$3,824.23	\$0.00		
2.6.2 - IS/EA Development	\$7,903.10	\$3,316.73		\$4,586.37	\$0.00		
	SUBTOTAL	\$165,168.30	\$960.00	\$228,394.72	\$110,856.92	\$11,676.00	\$0.00
Task 3 - Facility Master Plan	\$26.916.10	\$45 207 40	\$590.00	\$24,029,70	\$0.00	\$0.00	
3.1 - Evieting Conditions Analysis							

	TOTAL COSTS	\$313,890,08	\$2,500.00	\$434.047.21	\$152,903,46	\$16,610,00	\$0.00
	SUBTOTAL	\$100,229.85	\$580.00	\$138,597.84	\$42,046.54	\$4,934.00	\$0.00
3.5.6 - Facility Master Plan Development	\$26,057.81	\$10,935.79		\$15,122.02	\$0.00		
3.5.5 - Costs	\$24,737.57	\$239.64		\$331.37	\$24,166.56		
1.5.4 - Scheduling and Phasing	\$18,859.04	\$7,914.66		\$10,944.39	\$0.00		
8.5.3 - Facility Concepts	\$60,217.90	\$25,271.91		\$34,945.99	\$0.00		
5.2 - Fleet, Service, and Staffing	\$7,545.72	\$3,166.75		\$4,378.98	\$0.00		
8.5.1 - Programming	\$10.982.51	\$4,609.08		\$6,373,43	\$0.00		_
.5 - Facility Master Plan	\$148,400,56	\$52,137,82	\$0.00	\$72,096,18	\$24,166,56	\$0.00	
4.3 - Alternative Analysis Technical Memorandum (Draft + Final)	\$14,231.60	\$5,972.64		\$8,258.96	\$0.00		
3.4.2 - Cost Estimations	\$571.01	\$239.64		\$331.37	\$0.00		
R.4.1 - Concept Development	\$31,648,36	\$13,282.01		\$18,366,36	\$0.00		
3.4 - Alternatives Analysis	\$46,450,97	\$19,494,28	\$0.00	\$26,956,69	\$0.00	\$0.00	below.
8.3.1 - Public Workshops and/or Popups (Up to 8)	\$28,401,83	\$2,345.08	*****	\$3,242,77	\$17.879.98	\$4,934.00	in the summary ta
3 - Stakeholder Outreach	\$28,401,83	\$2,345.08	\$0.00	\$3,242,77	\$17,879,98	\$4,934,00	disaggregated by t
3.2.4 - Needs Analysis Technical Memorandum (Draft + Final)	\$2,626,60	\$1,102.32		\$1,524.28	\$0.00		(8/22). Costs are
3.2.3 - Facility	\$5,533.48	\$2,322,26		\$3,211,22	\$0.00		subtask level by E0
2.2 - Fleet. Staff, and Growth Analysis	\$2,477,12	\$1,039.58		\$1,437,54	\$0.00		To disaggregate
3.2.1 - Code and Safety Review	\$15.681.49	\$6.581.12	\$0.00	\$9,100.37	\$0.00	\$0.00	_
3.2- Needs Analysis	\$26,318.69	\$11.045.28	\$0.00	\$15,273,41	\$0.00	\$0.00	-
3.1.7 - Existing Conditions Technical Memorandum (Draft + Final)	\$12,369.59	\$5,191.20		\$7,178.39	\$0.00		_
3.1.6 - Facility Concept Development	\$12,677.07	\$5.320.24	*******	\$7,356.83	\$0.00		-
3.1.5 - Facility Analysis (Site Visits)	\$2.917.24	\$980.88	\$580.00	\$1,356,36	\$0.00		=
3.1.4 - Market Analysis	\$1,448.84	\$608.04		\$840.80	\$0.00		-
3.1.2 - Plan, Guideline, and Regulation Analysis 3.1.3 - Workforce Analysis	\$3,539,89	\$1.485.60		\$2 054 29	\$0.00		_
R.1.1 - Fleet and Service Analysis R.1.2 - Plan, Guideline, and Regulation Analysis	\$965.89	\$405.36		\$560.53	\$0.00		_
,	\$36,816.19 \$2,897.68	\$15,207.40 \$1,216.08	\$580.00	\$21,028.79 \$1.681.60	\$0.00	\$0.00	
Task 3 - Facility Master Plan 3.1 - Existing Conditions Analysis	\$36,816.19	\$15,207.40	\$580.00	\$21,028.79	\$0.00	\$0.00	

	DIRECT COSTS			INDIREC	ECT COSTS PR		(%)	ODC (Travel)	GRAND TOTAL	
	Task 1	Task 2	Task 3	Total	Overhead (%)	Overhead (\$)	Profit (%)	Profit (\$)	050 (11410)	OTOTAL TOTAL
WSP	\$48,491.93	\$165,168.30	\$100,229.85	\$313,890.08					\$2,500.00	\$825,231.02
VRPA	\$0.00	\$8,617.40	\$4,913.74	\$13,531.14					\$12.860.00	\$156,703,56
VRPA	\$0.00	\$30,892.80	\$12,966.24	\$43,859.04					****	*,
EPC	\$0.00	\$24,201.20	\$0.00	\$24,201.20					\$2,750.00	\$90,624.32
M.Lee	\$0.00	\$20,656.24	\$24,166.56	\$44,822.80					\$0.00	\$112,810.02
ESP	\$0.00	\$26,489.28	\$0.00	\$26,489.28					\$1,000.00	\$87,476.37
Total Costs	\$48,491.93	\$276,025.22	\$142,276.39	\$466,793.54		\$672,965.81		\$113,975.94	\$19,110.00	\$1,272,845.29

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	DIRECT HOURS									
	Task 1	Task 2	Task 3	Total						
WSP	541	1,880	1,248	3,669						
VRPA	0	520	258	778						
EPC	0	428	0	428						
M.Lee	0	224	264	488						
ESP	0	295	0	295						
Total Hours	541	3,347	1,770	5,658						