

PO BOX 194

Phoenix, Arizona 85001-0194 (602) 444-7315 FAX (602) 444-5901

PNI-Arizona Business Gazette

PHASE:3 109 WESTPARK DRIVE, SUITE 360 **BRENTWOOD, TN 37027**

Order # 0004251659

of Affidavits 1

P.O #

Published Date(s):

07/02/20

STATE OF WISCONSIN **COUNTY OF BROWN**

SS.

I, being first duly sworn, upon oath deposes and says: That I am the legal clerk of the Arizona Republic, a newspaper of general circulation in the counties of Maricopa, Coconino, Pima and Pinal, in the State of Arizona, published weekly at Phoenix, Arizona, and that the copy hereto attached is a true copy of the advertisement published in the said paper on the dates indicated.

Sworn to before me this

2 ND day of JULY 2020

My Commission expires:

NOTARL PUBLIC PUBLIC OF WISCOMMINION

AFFIDAVIT OF PUBLICATION

The University of California, Office of the President is requesting proposals from qualified and experienced firms to provide UC System-wide Job Order Contracting (JOC) Services (RFP No. 002013). In order to be considered, the Bidder must complete and submit a proposal to the University of California, Office of the President in accordance with the solicitation documentation available at http://www.universityofcali fornia.edu/.

fornia.eaux.
SUPPLIER'S CALL: Tuesday, July 14,
2020. See RFP for more details.
PROPOSAL DUE DATE:
August 8, 2020, BEFORE 5 pm local

Contact: Sean Parker, Senior Commodity Manager, 805-451-1545 or Sean.Park er@ucop.edu.

Pub: July 2, 2020

Deseret News



The Salt Lake Tribune

PROOF OF PUBLICATION CUSTOMER'S	COPY
CUSTOMER NAME AND ADDRESS	ACCOUNT NUMBER
PHASE 3, ACCOUNTS PAYABLE 109 WESTPARK DR STE 360	9001501174 DATE
BRENTWOOD TN 37027	7/8/2020
ACCOUNT NAME	
PHASE 3,	
TELEPHONE	ORDER # / INVOICE NUMBER
6155674070	0001293019 / I01293019-07012020 REQUEST FOR PROPOSALS
PUBLICATION SCHEDULE	The University of California, Office of the President is requesting proposals from qualified and experienced firms to provide UC System-wide Lab Organization of the California of the Californi
START 07/01/2020 END 07/01/2020	als from qualified and experienced firms to provide UC System-wide Job Or-
CUSTOMER REFERENCE NUMBER	perienced firms to provide UC System-wide Job Or- der Contracting (JOC) Services (RFP No. 002013). In order to be considered, the Bidder must complete and submit
RFP 002013 UC Systemwide JOC	must complete and submit a proposal to the University of California, Office of the President in accord-
CAPTION	documentation available
REQUEST FOR PROPOSALS The University of	f California, Office of the President is requ
SIZE	RFP for more details.
33 LINES 1 COLUMN(S)	PROPOSAL DUE DATE: August 8, 2020, BEFORE 5 pm. local time.
TIMES TOTAL COST	Contact: Sean Parker, Se- nior Commodity Manager, 805-451-1545 or Sean.
2 57.14	Parker@ucop.edu. 1293019 UPAXLP
AS NEWSPAPER AGENCY COMPANY, LLC dba U ADVERTISEMENT OF REQUEST FOR PROPOSALS qualified and experienced firms to provide UC System-w dba UTAH MEDIA GROUP, AGENT FOR DESERET N ENGLISH LANGUAGE WITH GENERAL CIRCULATION STATE OF UTAH. NOTICE IS ALSO POSTED ON UTA	TAH MEDIA GROUP LEGAL BOOKER, I CERTIFY THAT THE ATTACHED The University of California, Office of the President is requesting proposals from FOR PHASE 3, WAS PUBLISHED BY THE NEWSPAPER AGENCY COMPANY, LLC EWS AND THE SALT LAKE TRIBUNE, DAILY NEWSPAPERS PRINTED IN THE IN UTAH, AND PUBLISHED IN SALT LAKE CITY, SALT LAKE COUNTY IN THE HLEGALS.COM ON THE SAME DAY AS THE FIRST NEWSPAPER PUBLICATION NITELY. COMPLIES WITH UTAH DIGITAL SIGNATURE ACT UTAH CODE 46-2-101; SIGNATURE SIGNATURE 8TH DAY OF JULY IN THE YEAR 2020
BY_LENEA TAPUSOA.	LORIANE MARIE GUDMUNDSON NOTARY PUBLIC STATE OF UTAH COMMISSION# 699563 COMM. EXP. 03-19-2024

COMM. EXP. 03-19-2024

NOTARY PUBLIC SIGNATURE





921 S.W. Washington St. Suite 210 / Portland, OR 97205-2810 (503) 226-1311

STATE OF OREGON, COUNTY OF MULTNOMAH -- ss.

I, Nick Bjork, being first duly sworn, depose and say that I am a Publisher of the Daily Journal of Commerce, a newspaper of general circulation in the counties of CLACKAMAS, MULTNOMAH, and WASHINGTON as defined by ORS 193.010 and 193.020; published at Portland in the aforesaid County and State; that I know from my personal knowledge that the Goods and Services notice described as

Case Number: NOT PROVIDED
UC System-wide Job Order Contracting (JOC) Services
University of California Office of the President; Bid Location San Diego, CA, San Diego County; Due 08/08/2020 at 05:00 PM

a printed copy of which is hereto annexed, was published in the entire issue of said newspaper for 1 time(s) in the following issues:

7/1/2020

State of Oregon County of Multnomah

> SIGNED OR ATTESTED BEFORE ME ON THE 2nd DAY OF July, 2020

> > Nick Bjork

Notary Public-State of Oregon

OFFICIAL STAMP
MICHELLE ANNE ROPP
NOTARY PUBLIC - OREGON
COMMISSION NO. 981091

COMMISSION EXPIRES NOVEMBER 05, 2022

UNIVERSITY OF CALIFORNIA
UC SYSTEM-WIDE JOB ORDER
CONTRACTING (JOC) SERVICES
Proposals due 5:00 pm,

August 8, 2020
REQUEST FOR PROPOSALS
The University of California, Office of
the President is requesting proposals
from qualified and experienced firms to
provide UC System-wide Job Order
Contracting (JOC) Services (RFP No.
002013). In order to be considered, the
Bidder must complete and submit a
proposal to the University of California,
Office of the President in accordance
with the solicitation documentation
available at http://www.universityofcalifornia.edu/.

SUPPLIER'S CALL: Tuesday, July 14, 2020. See RFP for more details.

PROPOSAL DUE DATE: August 8, 2020, BEFORE 5 pm local time.

Contact: Sean Parker, Senior Commodity Manager, 805-451-1545 or Sean.Parker@ucop.edu.

Published Jul. 1, 2020. 11896334

Rich Melin National Ipa 109 Westpark Dr Ste 360 Brentwood, TN 37027-5062

Order No.:

11896334

Client Reference No:

Order Number

Page

20473805

1 of 1

Ad Number 11039831 Ad Key

Legal - Legals - Helena

06/24/2020-06/24/2020

Independent Record

Class Section

9999 Legals

Legal Line

2 x 1.78, 16 lines

Legal

94

61.48

61.48

0.00

Salesperson

Publication

Sub Section

Category

Days

Size

Words

Ad Rate

Dates Run

PO Number Customer

Contact

Address1

Address2

City St Zip

Phone

Fax

60036285 Phase 3 Marketing & Communica Section

06/22/2020 16:26:54

Rich Melin

109 Westpark Drive

Suite 360

Brentwood TN 37027

Crystal Gray Crystal Gray

Ad Price **Amount Paid Amount Due**

Keywords **Notes** Zones

Printed By

Entered By

The University of California, Office of the Presid

The University of California, Office of the President is requesting proposals from qualified and experienced firms to provide UC System-wide Job Order Contracting (JOC) Services (RFP No. 002013). In order to be considered, the Bidder must complete and submit a proposal to the University of California, Office of the President in accordance with the solicitation documentation available at http://www.universityofcalifornia.edu/.

SUPPLIER'S CALL: Tuesday, July 14, 2020. See RFP for more

PROPOSAL DUE DATE:

August 8, 2020, BEFORE 5 pm local time.

Sean Parker, Senior Commodity Manager,

805-451-1545 or Sean.Parker@ucop.edu.

June 24, 2020

MNAXLP

AFFIDAVIT OF PUBLICATION STATE OF MONTANA.

County of Lewis & Clark

Crystal Gray

Being duly sworn, deposes and says;

That she is the principal clerk of the Independent Record, a newspaper of general circulation published daily in the City of Helena, in the County of Lewis & Clark, State of Montana, and has charge of the advertisement therof:

That the Legal Notice

a true copy of which is hearto annexed, was published in said newspaper on the following dates: viz.:

June 24, 2020

making in all_1_ publication(s)

Subscribed and sworn to me this _24_ day of _june_, 2020.

Notary Public for the State of Montana

Printed Name: Billie Jo Williams Residing at Clancy, Montana 59634 My commission expires August 31, 2022

(Notary Seal)



BILLIE JO WILLIAMS NOTARY PUBLIC for the State of Montana Residing at Clancy, Montana My Commission Expires August 31, 2022

The Herald-News

Description:RFP 002013 1791509 RFP 002013

PHASE 3 MARKETING & COMMUNICATIONS P O BOX 680758 **MARIETTA GA 30068**

Shaw Media certifies that it is the publisher of The Herald-News. The Herald-News is a secular newspaper, has been continuously published daily for more than fifty (50) weeks prior to the first publication of the attached notice, is published in the City of Joliet, County of Will, State of Illinois, is of general circulation throughout that county and surrounding area, and is a newspaper as defined by 715 ILCS 5/5.

A notice, a true copy of which is attached, was published 1 time(s) in The Herald-News, namely one time per week for one successive week(s). Publication of the notice was made in the newspaper, dated and published on 07/01/2020

This notice was also placed on a statewide public notice website as required by 5 ILCS 5/2.1.

In witness, Shaw Media has signed this certificate by J. Tom Shaw, its publisher, at Joliet, Illinois, on 1st day of July, A.D. 2020

Shaw Media By:

J. Tom Shaw, Publisher

Account Number 10174037

Amount \$71.18

PUBLIC NOTICE

The University of Colifornia, Office of the President is requesting proposals from qualified and experienced firms to provide UC Systemwide Job Order Contracting (JOC) Services (RFP No. 002013). In order to be considered, the Bidder must complete and submit a proposal to the University of California, Office of the President in accordance with the dent in accordance with the solicitation documentation available at

http://www.universityof california.edu/. SUPPLIER'S CALL: Tuesday, July 14, 2020. See RFP for more details. PROPOSAL DUE DATE: August 8, 2020,
BEFORE 5 pm local time.
Contact: Sean Parker, Senior
Commodity Manager,
805-451-1545 or Sean.Parker@ucop.edu.

(Published In Herald-News July 1, 2020)1791509

(RFP No. 00201	IN THE MATTER OF 3) UC System-wide Job Order Conf	
		} } }
STATE OF HAWAII	} } SS.	
City and County of Honolulu	}	
Doc. Date:	JUL 01 2020	# Pages:1
Notary Name: COLLEEN I	E. SORANAKA	First Judicial Circuit
Doc. Description:	Affidavit of	EE PAN
Publication	<u> </u>	NOTARY PUBLIC
m	JUL 01 2020	*
Notary Signature	Date	No. 90-263
Lisa Sakakida being duly sworn, of to execute this affidavit of Oahu P Star-Advertiser, MidWeek, The G Tribune-Herald, that said newspap of Hawaii, and that the attached no	ublications, Inc. publisher of Tharden Island, West Hawaii Toda ers are newspapers of general c	ne Honolulu y, and Hawaii irculation in the State
Honolulu Star-Advertiser	1 times on:	
07/01/2020	o	
MidWeek	0 times on:	
The Garden Island	times on:	
Hawaii Tribune-Herald	0 times on:	
West Hawaii Today	times on:	
Other Publications:		0 times on:
And that affiant is not a party to or	in any way interested in the ab	ove entitled matter.
_ FAM SUREUM	_	
Lisa Sakakida	let Tilu	20
Subscribed to and sworn before me	e this IST day of July	A.D. 20 20
arte	20 0 112	
Colleen E. Soranaka, Notary Publi My commission expires: Jan 06 20	c of the First Judicial Circuit, S 024	tate, of Halvali
Ad# 0001285452	100 ×	NOTARY PUBLIC * No. 90-263
,		CH UNITED

The University of California, Office of the President is requesting proposals from qualified and experienced firms to provide UC System-wide Job Order Contracting (JOC) Services (RFP No. 002013). In order to be considered, the Bidder must complete and submit a proposal to the University of California, Office of the President in accordance with the solicitation documentation available at http://www.universityofcalifornia.edu/.

SUPPLIER'S CALL: Tuesday, July 14, 2020. See RFP for more details.

PROPOSAL DUE DATE:
August 8, 2020, BEFORE 5 pm local time.
Contact: Sean Parker, Senior Commodity Manager,
805-451-1545 or Sean.Parker@ucop.edu.
(SA1285452 7/1/20)

ICSP NO.:



STATE OF TEXAS:

Before me, the undersigned authority, a Notary Public in and for the State of Texas, on this day personally appeared, the Newspaper Representative at the HOUSTON CHRONICLE, a daily newspaper published in Harris County, Texas, and generally circulated in the Counties of: HARRIS, TRINITY, WALKER, GRIMES, POLK, SAN JACINTO, WASHINGTON, MONTGOMERY, LIBERTY, AUSTIN, WALLER, CHAMBERS, COLORADO, BRAZORIA, FORT BEND, GALVESTON, WHARTON, JACKSON, and MATAGORDA and that the publication, of which the annexed herein, or attached to, is a true and correct copy, was published to-wit:

PHASE 3 MARKETING COMMUNICAT	0034034273 HOU	C085601320	
RAN A LEGAL NOTICE			
SIZE BEING: 2 x14 L			
Product	Date	Class	Page
HCN Cypress Creek Champions	Jul 1 2020	Legal Notices	A 11
HCN Cypress Creek Champions	Jul 1 2020	Legal Notices	A 11
HCN Cypress Creek Champions	Jul 1 2020	Legal Notices	A 11
HCN Cypress Creek Champions	Jul 1 2020	Legal Notices	A 11
HCN Cypress Creek Champions	Jul 1 2020	Legal Notices	A 11
HCN Cypress Creek Champions	Jul 1 2020	Legal Notices	A 11
HCN Cypress Creek Champions	Jul 1 2020	Legal Notices	A 11
HCN Cypress Creek Champions	Jul 1 2020	Legal Notices	A 11
HCN Cypress Creek Champions	Jul 1 2020	Legal Notices	A 11
HCN Cypress Creek Champions	Jul 1 2020	Legal Notices	A 11
HCN Cypress Creek Champions	Jul 8 2020	Legal Notices	A 11
HCN Cypress Creek Champions	Jul 8 2020	Legal Notices	A 11
HCN Cypress Creek Champions	Jul 8 2020	Legal Notices	A 11
HCN Cypress Creek Champions	Jul 8 2020	Legal Notices	A 11
HCN Cypress Creek Champions	Jul 8 2020	Legal Notices	A 11

NEWSPAPER REPRESENTATIVE

Sworn and subscribed to before me, this 8th Day of July A.D. 2020

Notary Public in and for the State of Texas

Page 3 of 3

Houston Chronicle

The University of California, Office of the President is requesting proposals from qualified and experienced firms to provide UC System-wide Job Order Contracting (JOC) Services (RFP No. 002013). In order to be considered, the Bidder must complete and submit a proposal to the University of California, Office of the President in accordance with the solicitation documentation available at http://www.universityofcalifornia.edu/.

SUPPLIER'S CALL: Tuesday, July 14, 2020. See RFP for more details.

PROPOSAL DUE DATE: August 8, 2020, BEFORE 5 pm local time. Contact: Sean Parker, Senior Commodity Manager, 805-451-1545 or Sean.Parker@ucop.edu.

STATE OF MAINE

County of Kennebec City of AUGUSTA

Being duly sworn, says he/she is Donna Dusty Of the Kennebec Journal/Morning Sentinel, daily newspapers in the City of Augusta / Waterville, State of MAINE:

Public Notice: The University of California, Office of the President is requesting proposals from qualified and experienced firms to provide UC System-wide Job Order Contracting (JOC) Services (RFP No. 002013).

Has been published in the said Kennebec Journal: 07/01/20

Has been published in the said Morning Sentinel: 07/01/20

Subscribed and sworn before me this:

07/02/20

Wendy Lee Clement

My Commission Expires

Name: Phase 3.

Caption: Requests for Proposals

Ad Number: 0194020

Public Notice

The University of

California,
Office of the President
is requesting proposals
from qualified and exfrom qualified and experienced firms to provide UC System-wide Job Order Contracting (JOC) Services (RFP No. 002013). In order to be considered, the Bidder must complete and submit a proposal to the University of California, Office of the President in accordance with the solicitation documentation available at http://www.universityofcalifornia.edu/.

edu/. SUPPLIER'S CALL: Tuesday, July 14, 2020. See RFP for more de-

PROPOSAL DUE DATE: August 8, 2020, BE-ORE 5 pm local time. Contact: Sean Parker, Senior Commodity

WENDY LEE CLEMENT
NOTARY PUBLIC
KENNEBEC COUNTY
MAINE
MY COMMISSION EXPIRES MARCH 28, 2025 Wendy Lee Clement

STATE OF NEVADA) COUNTY OF CLARK) SS:

> PHASE 3 MARKETING & COMM STE 360 109 WESTPARK DR BRENTWOOD TN 37027

Account #

170430

Ad Number

0001108769

Leslie McCormick, being 1st duly sworn, deposes and says: That she is the Legal Clerk for the Las Vegas Review-Journal and the Las Vegas Sun, daily newspapers regularly issued, published and circulated in the City of Las Vegas, County of Clark, State of Nevada, and that the advertisement, a true copy attached for, was continuously published in said Las Vegas Review-Journal and / or Las Vegas Sun in 1 edition(s) of said newspaper issued from 07/01/2020 to 07/01/2020, on the following days:

07 / 01 / 20

REQUESTING PROPOSALS

The University of California, Office of the President is requesting proposals from qualified and experienced firms to provide UC System-wide Job Order Contracting (JOC) Services (RFP No. 002013). In order to be considered, the Bidder must complete and submit a proposal to the University of California, Office of the President in accordance with the solicitation documentation available at http://www.universityofcalifornia.edu/.

SUPPLIER'S CALL: Tuesday, July 14, 2020. See RFP for more details.

PROPOSAL DUE DATE: August 8, 2020, BEFORE 5 pm local time.

Contact: Sean Parker, Senior Commodity

> PUB: July 1, 2020 LV Review-Journal

LEGAL ADVERTISEMENT REPRESENTATIVE

Subscribed and sworn to before me on this 2nd day of July, 2020

Notary

LINDA ESPINOZA
Notary Public, State of Nevada
Appointment No. 00-64106-1
My Appt. Expires Jul 17, 2020

PHASE 3 MARKETING AND COMMUNICATIONS 109 WESTPARK DRIVE, SUITE 360 BRENTWOOD, TN 37027

Acct Number 65600
Ad Number 0000916945
Insertions 1
Total \$17.10

AFFIDAVIT OF PUBLICATION, NEW JERSEY, SUSSEX COUNTY, ss

<u>Cristy Carlson</u>, of full age being duly sworn, did depose and say that the notice hereto attached was published in THE NEW JERSEY HERALD and/or NEW JERSEY SUNDAY HERALD a newspaper printed and circulated in said county on:

<u>ADNUMBER</u> <u>Publication</u> <u>Page</u> <u>Date</u> 0000916945-01 NJH Herald B4 07/01/2020

Subscribed and sworn to me before this date: <u>07/01/2020</u>

tary: Date: 01/01/2020

NOTARY PUBLIC OF NEW JERSEY
Comm. # 2457972

My Commission Expires 6/22/2009

Bids Wanted

NOTICE The University of California, Office of the President is requesting proposals from qualified and experienced firms to provide UC System— wide Job Order Con-tracting (JOC) Services (RFP No. 002013). In order to be considered, the Bidder must complete and submit a proposal to the University of Cali-fornia, Office of the President in accordance with the solicitation documentation available at http://www.universityof california.edu/.
SUPPLIER'S CALL: Tuesday, July 14, 2020. See RFP for more details. PROPOSAL DATE: August 8, 2020, BEFORE 5 pm local time. Contact: Sean Parker, Senior Commodity July 1, 2020 pf\$9.60 0000916945 NJH

0000916945 NJH

Richmond Times-Dispatch

Advertising Affidavit

Account Number

6067881

300 E. Franklin Street Richmond, Virginia 23219 (804) 649-6208

Date

July 01, 2020

OMNIA 109 WESTPARK DRIVE SUITE 360 BRENTWOOD, TN 37027

Date	Category	Description	Ad Size	Total Cost
07/10/2020	Propos-Sld Bids-RFP	The University of California, Office of the President is requesting	2 x 0 L	102.40

The University of California, Office of the President is requesting proposals from qualified and experienced firms to provide UC System-wide Job Order Contracting (JOC) Services (RFP No. 002013). In order to be considered, the Bidder must complete and submit a proposal to the University of California, Office of the President in accordance with the solicitation documentation available at http://www.universityofcalifornia. edu/.

SUPPLIER'S CALL: Tuesday, July 14, 2020. See RFP for more details.

August 8, 2020, BEFORE 5 pm local time.

Contact: Sean Parker, Senior Commodity Manager, 805-451-1545 or Sean.Parker@ucop.edu.

Publisher of the Richmond Times-Dispatch

This is to certify that the attached The University of Califor was published by the Richmond Times-Dispatch, Inc. in the City of Richmond, State of Virginia, on the following dates:

07/01/2020

The First insertion being given ... 07/01/2020

Newspaper reference: 0001106443

Sworn to and subscribed before me this Wednesday, July 1, 2020

Notary Public

Billing Representative

Kimberly B. Harris NOTARY PUBLIC

State of Virginia
City of Richmond

My Commission expires

Commonwealth of Virginia Notary Registration Number 356753 Commission Expires January 31, 2021

SB #: 3374565

The University of California, Office of the President is requesting proposals from qualified and experienced firms to provide UC System-wide Job Order Contracting (JOC) Services (RFP No. 002013). In order to be considered the Bidder

order to be considered, the Bidder must complete and submit a proposal to the University of California, Office of the President in accordance with the solicitation documentation available at http://www.university.off.california.ex

http://www.universityofcalifornia.e

au/. SUPPLIER'S CALL: Tuesday, July 14, 2020. See RFP for more details. PROPOSAL DUE DATE: August 8, 2020, BEFORE 5 pm local

Contact: Sean Parker, Senior Commodity Manager, 805-451-1545 or Sean.Parker@ucop.edu.

SBS-3374565#

7/1, 7/8/20

SAN BERNARDINO COUNTY SUN

473 E CARNEGIE DR #200, SAN BERNARDINO, CA 92408 Telephone (909) 889-9666 / Fax (909) 884-2536

RICH MELIN PHASE 3 MARKETING & COMMUNICATIONS/NIPA 109 WESTPARK DRIVE SUITE 360 BRENTWOOD, TN - 37027

PROOF OF PUBLICATION

(2015.5 C.C.P.)

State of California County of SAN BERNARDINO) ss

Notice Type: RFP - REQUEST FOR PROPOSALS

Ad Description:

RFP No. 002013

I am a citizen of the United States and a resident of the State of California; I am over the age of eighteen years, and not a party to or interested in the above entitled matter. I am the principal clerk of the printer and publisher of the SAN BERNARDINO COUNTY SUN, a newspaper published in the English language in the city of SAN BERNARDINO, county of SAN BERNARDINO, and adjudged a newspaper of general circulation as defined by the laws of the State of California by the Superior Court of the County of SAN BERNARDINO, State of California, under date 06/27/1952, Case No. 73081. That the notice, of which the annexed is a printed copy, has been published in each regular and entire issue of said newspaper and not in any supplement thereof on the following dates, to-wit:

07/01/2020, 07/08/2020

Executed on: 07/08/2020 At Riverside, California

I certify (or declare) under penalty of perjury that the foregoing is true and correct.

Signature



STATE OF WASHINGTON -- KING COUNTY

--ss.

385808

PHASE 3 MARKETING & COMM.

No.

Affidavit of Publication

The undersigned, on oath states that he is an authorized representative of The Daily Journal of Commerce, a daily newspaper, which newspaper is a legal newspaper of general circulation and it is now and has been for more than six months prior to the date of publication hereinafter referred to, published in the English language continuously as a daily newspaper in Seattle, King County, Washington, and it is now and during all of said time was printed in an office maintained at the aforesaid place of publication of this newspaper. The Daily Journal of Commerce was on the 12th day of June, 1941, approved as a legal newspaper by the Superior Court of King County.

The notice in the exact form annexed, was published in regular issues of The Daily Journal of Commerce, which was regularly distributed to its subscribers during the below stated period. The annexed notice, a

BC:JOB ORDER CONTRACTING

was published on

07/01/20

The amount of the fee charged for the foregoing publication is the sum of \$76.80.

Subscribed and sworn to before me on

07/01/2020

Notary public for the State of Washington, residing in Seattle

Affidavit of Publication

State of Washington, King County

University of California UC System-Wide Job Order Contracting (JOC) Services Proposals Due: August 8

The University of California, Office of the President is requesting proposals from qualified and experienced firms to provide UC System-wide Job Order Contracting (JOC) Services (RFP No. 002013). In order to be considered, the Bidder must complete and submit a proposal to the University of California, Office of the President in accordance with the solicitation documentation available at http://www.universityofcalifornia.edu/.

SUPPLIER'S CALL: Tuesday, July 14, 2020. See RFP for more details.

PROPOSAL DUE DATE: August 8, 2020, BEFORE 5 pm local time.

Contact: Sean Parker, Senior Commodity Manager, 805-451-1545 or Sean.Parker@ucop.edu.

Date of publication in the Seattle Daily Journal of Commerce, July 1, 2020.

7/1(385808)

CAPITAL CITY PRESS

Publisher of THE ADVOCATE

PROOF OF PUBLICATION

The hereto attached notice was published in THE ADVOCATE, a daily newspaper of general circulation published in Baton Rouge, Louisiana, and the Official Journal of the State of Louisiana, City of Baton Rouge, and Parish of East Baton Rouge or published daily in THE TIMES-PICAYUNE/
THE NEW ORLEANS ADVOCATE, in New Orleans Louisiana, or published daily in THE ACADIANA ADVOCATE in

07/01/2020

Joshua Trowley, Public Notices Representative

Sworn and subscribed before me by the person whose signature appears above

7/1/2020

M. Monic McChristian, Notary Public ID# 88293

State of Louisiana

My Commission Expires: Indefinite



PHASE 3 MARKETING & COMM

443437-01

SYDNEY RUBIN 109 WESTPARK DR STE 360 BRENTWOOD, TN 37027

PUBLIC NOTICE

The University of California, Office of the President is requesting proposals from qualified and experienced firms to provide UC System-wide Job Order Contractling (JOC) Services (RFP No. 062013). In order to be considered, the Bidder must complete and submit a proposal to the University of California, Office of the President in accordance with the solicitation documentation available at http://www.universityofcalifornia.edu/

SUPPLIER'S CALL: Tuesday, July 14, 2020. See RFP for more details.

PROPOSAL DUE DATE: August 8, 2020, BEFORE 5 pm local time. Contact: Sean Parker, Senior Commodity Manager, 805-451-1545 or Sean.Parker@ucop.edu.

443437-jul 1-1t

Account #	Ad Number	Identification
580372	0004680412	REQUEST FOR PROPOSALS The University of California, Office of the

Attention: Rich Melin PHASE 3 MARKETING PO BOX 680758 MARIETTA, GA 30068

REQUEST FOR PROPOSALS

The University of California, Office of the President is requesting proposals from qualified and experi-enced firms to provide UC System-wide Job Order Contracting (JOC) Services (RFP No. 002013). In or-der to be considered, the Bidder must complete and submit a pro-posal to the University of California, Office of the President in accord-ance with the solicitation documen-tation available at http://www.univer sityofcalifornia.edu/.

SUPPLIER'S CALL: Tuesday, July 14, 2020. See RFP for more de-

PROPOSAL DUE DATE: August 8, 2020, BEFORE 5 pm local time. Contact: Sean Parker, Senior Com-modity Manager, 805-451-1545 or Sean.Parker@ucop.edu.

4680412

State of South Carolina

County of Richland

I, Michelle Long, makes oath that the advertisment, was published in The State, a newspaper published in the City of Columbia, State and County aforesaid, in the issue(s) of

1 __ Insertion(s)

Published On:

July 01, 2020

Michelle Long Inside Classified Accounts Representative

Subscribed and sworn to before me on this 9th day of July in the year of 2020

Amy L. Robbins

Notary Public for South Carolina My Commission Expires:

November 27, 2022

"Errors- the liability of the publisher on account of errors in or omissions from any advertisement will in no way exceed the amount of the charge for the space occupied by the item in error, and then only for the first incorrect insertion."



timesunion.com

Albany Times Union

News Plaza Box 15000 Albany, New York 12212

PHASE 3 MARKETING AND COMMUNICATIONS Account Number:

Account Number: 600120168
Order Number: 0004114700

109 WESTPARK DRIVE, SUITE 360

Order Invoice Text:

RFP No. 002013

BRENTWOOD, TN 37027

ATTN: SYDNEY RUBIN

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SUSAN QUTNE
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Commission Expires August 19, 2023

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day of

2010

Notary Public Albany County The University of California, Office of the President is requesting proposals from qualified and experienced firms to provide UC System-wide Job Order Contracting (JOC) Services (RFP No. 002013). In order to be considered, the Bidder must complete and submit a proposal to the University of California, Office of the President in accordance with the solicitation documentation available at https://www.universityofcalifornia.edu/.

SUPPLIER'S CALL: Tuesday, July 14, 2020. See RFP for more details.

PROPOSAL DUE DATE:
August 8, 2020, BEFORE 5 pm local time,
Contact: Sean Parker, Senior Commodity Manager,
805-451-1545 or Sean.Parker@ucop.edu.
TU1t 4114700

TU1t 4114700



July 9th 2020

To Whom It May Concern:

I am a duly authorized representative of MCA Russell Johns Associates LLC, company handling the advertising matters for USA Today, a daily newspaper distributed within the United States.

The University of California (RFP No. 002013) public notice was published within said newspaper in the Public Notice Section of the on the following date(s):

	 	 -
		-

Anthony Pacini

7/1/2020

On this the 9th day of July 2020, I attest that the attached documents are true, exact, complete, and unaltered tearsheets.

Camika Winter
State of Florida
County of Pinellas

CAMIKA C. WINTER
Notary Public, State of Florida
My Comm. Expires Apr. 16, 2022
No. GG 208003

Minimum wage hikes a pandemic lifeline

States and municipalities are set to increase pay



Small Business USA TODAY

While millions of Americans are losing financial assistance that has kept them afloat during the coronavirus pandemic, several states and 21 localities are partly offsetting the pain with a different kind of lifeline: minimum wage hikes.

On Wednesday, Illinois, Nevada and Oregon are set to raise their pay floors as part of large increases that are being phased in over several years, according to the National Employment Law Project, a worker advocacy group.

The minimum wage in Illinois will rise to \$10 an hour from \$9.25, the state's second increase this year. On Jan. 1, its minimum increased from \$8.25, meaning the state's base hourly pay will have jumped nearly \$2 in just six months.

In Nevada, the minimum wage will increase to \$8 from \$7.25 for workers with health insurance, and to \$9 from \$8.25 for those without health coverage.

In Oregon, the hourly pay floor will increase to \$12 from \$11.25, while Portland's base climbs to \$13.25 from \$12.50.

Eighteen municipalities – including 13 in California - and three counties also are boosting their pay minimums Wednesday. The standard will go up to \$15 from



Staff at Oneida Center for Rehabilitation and Nursing in Utica, N.Y., are seeking hazard pay for working during a pandemic. H. ROSE SCHNEIDER/OBSERVER-DISPATCH

\$14 in Washington, D.C.; to as much as \$15 (for large employers) from \$14.25 in Los Angeles; to as much as \$13.25 (for large employers) from \$12.25 in Minneapolis; and to \$16.07 from \$15.59 in San Francisco as part of an annual cost-of-living increase, NELP figures show.

The increases had been scheduled before the pandemic but they're poised to help restaurant, retail and other low-paid workers hit hardest by state shutdowns of nonessential businesses. Although many lost their jobs and are now receiving unemployment benefits, others saw their hours reduced and minimum wage hikes can help ease their financial struggles, says NELP policy analyst Yannet

Other financial assistance programs are phasing out. A \$600 weekly federal supplement to state jobless benefits is scheduled to end July 31. Some states are allowing landlords to evict tenants for nonpayment of rent now that moratoriums have expired. And Americans must pay their income taxes by July 15 after the

deadline was pushed back from April 15.

A minimum wage increase "makes even more sense at a time of economic uncertainty," Lathrop says. "When you put money in the pockets of these workers, they're going to spend it right away." That can lift an economy hammered by the deepest recession since the Great Depression in the second quarter.

"More money in the pockets of workers means more consumer spending at local businesses," says Holly Sklar, CEO of Business for a Fair Minimum Wage.

The base pay increases also should aid essential workers who stayed on the job and endured health risks during the crisis. Several retailers, including Amazon, Rite Aid and Kroger, paid premiums of about \$2 an hour to those front-line workers to compensate them for those risks. But they rolled back hazard pay last

All told, 24 states and 48 cities and counties have raised or will bump up their minimum wages this year, with most occurring on or about Jan. 1. Just a few years ago, a \$15 minimum was the seemingly quixotic goal of a national coalition of fast food workers, but the number of cities and counties already at that benchmark is set to double to 32.

Meanwhile, the federal minimum wage has been stuck at \$7.25 an hour since 2009, with Republicans refusing to take up Democratic legislation to raise it. Twenty-nine states, with more than 60% of the U.S. workforce, now have pay floors above the federal government's, according to the NELP.

ASK HUMAN RESOURCES

If you want a promotion, beware of self-serving bias



Johnny C. Taylor **USA TODAY**

Johnny C. Taylor Jr., a human resources expert, is tackling your questions as part of a series for USA TODAY. Taylor is president and CEO of the Society for Human Resource Management, the world's largest HR professional society.

The questions are submitted by readers, and Taylor's answers below have been edited for length and clarity.

Question: I've been working overtime at my job ever since my manager left. I've been tasked with doing (my manager's) job on top of my own, however, I haven't received a raise or promotion and I feel undervalued. How can I talk to my new manager about this? - Anonymous

Johnny C. Taylor Jr.: If you're working overtime and feeling undervalued, you should certainly talk to your new manager. But before you do, take some time to reflect. What do you really want? A raise? Or a promotion? You might think "either would be fine!" However, I strongly encourage you to clearly define your goal. That way, you can build a strategy and pick the tactics most likely to help you make it happen.

Regardless of your goal, be mindful of

our economic context during your conversation. While there is absolutely nothing wrong with asking for a raise or promotion, there are millions of Americans without a job right now. This makes tact an essential part of your approach. Yes, advocate for yourself. But strike the right tone and avoid sounding ungrateful.

One good way to ground yourself is to be realistic about your workload and performance. I say this because we, as human beings, have the habit of looking at ourselves through rose-colored glasses while seeing everything and everyone else in a less flattering light. In fact, this mental filter is called the self-serving bias, which is our "tendency to attribute positive events to (our) own character but attribute negative events to external factors." In other words, overconfidence is common, which is why it's always wise to stay humble, self-aware, and be pre-

Being prepared means doing the research to get the numbers that support your points. What you've done and how hard you've worked are good things to note. But it's even better - especially if a promotion is your goal - to highlight how your work has:

- Implemented business strategy
- Produced bottom-line results.

You'll also want to put yourself in your employer's shoes: We're enduring an unprecedented pandemic. So, consider the state of the business and whether the organization can afford to provide a raise or promotion at present. Granted, if your company is in a tough spot right now, that's not to say you shouldn't start this conversation. It's an FYI that a "no" could very well have nothing to do with the value you bring to the organization. It could, quite simply, come down to dollars and

That said, if you don't get what you hoped for, don't miss the bright side. You're taking on new responsibilities and learning skills that develop you as a professional. And that will pay off one day, be it within your company or with anoth-

Ouestion: What's the deal with vacation policy during COVID? I want to take paid time off, but I feel weird about it since we're working from home. I'm worried my boss already sees this as "vacation" even though I'm working hard. Am I still entitled to my **PTO? –Anonymous**

Taylor: I've been asked this question quite a few times, and increasingly so as the weather started warming up this spring. After all, summer is typically the time that many American workers take

I'll start with this: Paid time off (PTO) is subject to employer discretion. This means the final say on whether, and when, employees can take time off or not. There are some exceptions, such as state

and local paid sick leave laws but, in general, your employer has the right to grant or refuse PTO.

Now, as for your situation, why are you worried about asking? Has your boss denied a recent request? Or, explicitly said you or others can't take a vacation during this time? If the answer is no, then my answer is simple. Start an open and honest conversation with your manager and request time off.

When you do, don't feel guilty. Sure, you and many others are working from home. But I don't know any leaders who think that is anything like a vacation. Speaking for myself, I know telework can blur the lines between the workplace and home, and that means some of us end up working even more than we did before the outbreak.

Similarly, keep in mind that PTO is truly a benefit for both employers and employees. Time away from the office (even if that office is home) enables employees to unplug and refresh.

That said, depending on your industry, taking time off right now could be infeasible. Or, maybe other colleagues have already requested those same dates off, and your organization needs to ensure PTO is taken in a staggered fashion. In either case, you should still start the conversation now as it could help pin down some dates you could take off.

Hopefully, you're feeling less worried now. And find yourself on vacation soon!

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NOTICES PUBLIC NOTICE

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In order to be considered, the Bidder must complete and submit a proposal to the City of Tucson in accordance with the solicitation documentation available at: https://www.tucsonprocurement.com/bidders_ bidopportunities.aspx?Orderby=ContractNum SUPPLIER'S CALL:

Friday, July 17, 2020. See RFP for more details. PROPOSAL DUE DATE: August 3, 2020, BEFORE 5 pm local time.

Contact: Tracy Garcia, Contract Officer,

520-837-4114 or Tracy.Garcia@tucsonaz.gov

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5 pm local time Contact: Sean Parker, Senior Commodity Manager, 805-451-1545 or Sean.Parker@ucop.edu.

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