

City of Fresno Annual Action Plan

2015-2016

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Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The City of Fresno has been the recipient of CDBG since the inception of the program. The HOME program was added to the portfolio of affordable housing funding in the 1990s and subsequently ESG was added to provide assistance to homeless individuals and families. In Year 1 of the new Consolidated Plan cycle, the City will be administering HOPWA for the first time.

The combined programs have experienced a decline since the last ConPlan period of 30% from \$12.9 million in 2010 to \$9 million in 2014. The lack of resources combined with Fresno's extreme poverty and limited local resources, constrains the City's ability to fund the entire spectrum of needs in the community.

The City has chosen to focus its limited resources on four key goals:

1. Safe and Affordable Housing
2. Homelessness and the Prevention of Homelessness
3. Community Services
4. Public Facilities and Public Improvements

These were identified in the ConPlan as high priorities by the community. The City will continue to seek additional resources to improve economic and property conditions in established neighborhoods within the City's historic core – comprised of a high concentration of poverty.

Anticipated Resources¹

¹ The Annual Action Plan was developed based upon the priorities and goals established in the draft Consolidated Plan. Additional and more up-to-date estimates of program income and prior year resources were used in this table. The Consolidated Plan SP-35 Anticipated Resources (table 65) will be updated following a 30-day public comment period on the Annual Action Plan to correspond to the more current estimates reflected in AP-15.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation : \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	Public federal	Acquisition & Rehabilitation, Housing, Admin & Planning, Economic Development, Public Improvements, Public Services	6,279,643	282,100	1,072,000	7,633,743	22,000,000	The City's CDBG allocation has been reduced 24% over the past 5-year plan. The City anticipates an annual reduction of 5% per year for the next 5-year cycle.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation : \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	Public federal	Acquisition, Homebuyer assistance, Homeowner rehab, Multifamily rental new construction, Multifamily rental rehab, New construction for ownership, TBRA	1,663,214	200,000	2,500,000	4,363,214	5,862,000	The City's HOME allocation has been reduced 53% over the past 5-year plan. However in the past three years the allocation decline has slowed to 14% or a 5% per annum rate. The City anticipates an annual reduction of 5% per year going forward.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation : \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	Public federal	Conversion and rehab for transitional housing, financial assistance, overnight shelter, rapid re-housing (rental assistance), Rental assistance, Services, Transitional Housing	559,850		517,584 ²	1,077,434	1,760,000	The City's ESG allocation has increased over 50% in the past 5-year plan cycle. However, the annual average has remained at \$440,000 per year. The City anticipates the 5-year average to remain the same.

² Program Year 2014 was not allocated during the prior program year. A separate workplan to bring ESG into timely performance will be submitted for review.

<p>HOPWA</p>	<p>Public federal</p>	<p>Permanent housing in facilities, Permanent housing placement, STRMU, Short term or transitional housing facilities, Supportive services, TBRA</p>	<p>383,139</p>		<p>3</p>	<p>383,139</p>	<p>1,400,000</p>	<p>The State of California has previously administered the City's HOPWA allocation but beginning in July 2015, the State will not accept new allocations on behalf of the City. The State will complete contracts for existing assistance prior to closing out the program. The City's HOPWA allocation has increased 10% in the past 5-year plan cycle. However, the annual average has remained at \$350,000 per year. The City anticipates the 5-year average to remain the same.</p>
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Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

HOME Program

The HOME program requires a 25% match. However, due to the large poverty population of Fresno, the City's match requirement is waived by HUD. The match continues to be tracked and is met through partnerships with Habitat for Humanity and reductions in city planning fees for infill projects.

Habitat for Humanity, a Private nonprofit agency participates in the construction of new housing, parks development, and neighborhood revitalization activities of the City. Habitat constructs 8 homes per year in Fresno and matches HOME program funds through volunteer hours, donations, grants, and proceeds from the ReStore.

Emergency Solutions Grant

The Emergency Solutions Grant requires a 100% match, which is met by subrecipients for program activities and by the City through both the CDBG homeless activity funds and the City's General Fund through the activities of the City's Homeless Task Force. Additionally, a local nonprofit organization, Fresno First Steps Home has provided a number of grants to reduce the match burden for agencies as part of its Housing First mission. While not guaranteed, it allows agencies to better leverage the ESG contracts.

Other Grant Programs Providing Investment to LM Areas and Households in Fresno

³ Prior year HOPWA Resources will continue to be administered by the California Department of Health.

CLPPP - Public State - Childhood Lead Poisoning Prevention Program: Education, Outreach, Testing & Remediation - \$145,490

The City has been successful over the past several years to be awarded a series of 3-year grants from the CA Department of Health for the identification, remediation and education regarding Lead Based Paint Hazards. In the past it has served as a match for the City's Healthy Homes Grant. The City has recently accepted a \$436,470 grant for the FY 2015-2017 cycle.

Housing Related Parks Program - Public State - Grants for creation of new parks or rehabilitation or improvements to existing parks. - \$1,300,000

The City has been successful in accessing state funds for capital investments in parks that improve park facilities in low and moderate income neighborhoods, especially in relation to higher density housing built with income restrictions.

Competitive McKinney-Vento Homeless Assistance Act - Public federal - Permanent Supportive Housing, Rapid Rehousing, HMIS, CoC Planning, Transitional Housing, Emergency Shelter - \$7,557,952*

Annually, the FMCoC applies for competitive/renewal funding for the purposes of serving Homelessness. *These activities take place across the entire two county region – not just Fresno.

Caltrans Environmental Justice Grant - Public state - Complete Streets planning in low-income target neighborhoods - \$112,000

Along with Habitat for Humanity, the City was awarded funds to conduct complete streets planning, environmental assessments, and engineering work in the Hwy 41 and North corridor; this work will leverage the Southwest Specific Plan and produce funding-ready projects for future funding cycles.

Brownfields Area-Wide Planning Cooperative - Public federal - Brownfields assessment and reutilization planning -

\$175,000

Along Elm Avenue, the City will be the lead agency with three property owners to assess brownfields environmental impacts, determine clean-up requirements and identify appropriate new uses for the sites; in close coordination with the planning work on the Hwy 41 and North project and the Southwest Specific Plan, this grant will create economic development opportunities in a very low income census tract.

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Fresno Housing Authority

The Fresno Housing Authority is a key partner in the City’s efforts to address safe and affordable housing in our community. The anticipated resources to be used in the City of Fresno this coming year are:

Program	Source of Funds	Uses of Funds	Expected Amount in 2015-2016				Narrative Description
			Annual Allocation (m\$)	Program Income (m\$)	Prior Year Resources (m\$)	Total (m\$)	
Public Housing Capital Funds (HACF)	Federal (HUD)	Capital improvements for Public Housing	\$ 2.30	\$ -	\$ 1.90	\$ 4.20	Capital Funds are used to maintain and rehabilitate public housing units.
Section 8 (HACF)	Federal (HUD)	Rental Assistance for Housing Choice Voucher recipients	\$ 79.50	\$ -	\$ 3.40	\$ 82.90	More than eleven thousand households in the City of Fresno receive vouchers from the Housing Authority of the City of Fresno and the Housing Authority of Fresno County

HUD-VASH	Federal (HUD)	Housing Assistance Payments for chronically homeless veterans	\$ 1.02	\$ -	\$ -	\$ 1.02	We expect to pay \$921k in housing payments for 2015 and HUD will provide that same amount of funds to FHA to match the expenses. The additional \$100k in revenue is tied to administrative expenses to operate the program.
Shelter Plus Care	Federal (HUD)	Housing Assistance payments for homeless individuals/families	\$ 1.30	\$ -	\$ -	\$ 1.30	\$1.3 funded in 2015-16. Shelter Plus Care is a HUD funded Continuum of Care program. FH provides tenant based rental assistance to homeless individuals/families. Social service providers such as Behavioral Health provide supportive services
TBRA	Federal (HUD)	Housing Assistance payments for homeless individuals/families	\$ 1.00	\$ -	\$ -	\$ 1.00	HOME TBRA is a tenant based rental assistance program for homeless individuals/families.

Housing Opportunities for Persons Living with HIV/AIDS (HOPWA)	Federal (HUD/ State managed)	Housing Assistance payments for persons living with HIV/AIDS	\$ 0.24	\$ -	\$ -	\$ 0.24	HOPWA is a tenant based rental assistance program for homeless individuals living with HIV/AIDS. FH provides rental assistance; services are provided by WestCare California, Inc.
Homeless Management Information System (HMIS)	Federal (HUD)	HUD mandated data collection system for Continuum of Care programs	\$ 0.21	\$ -	\$ -	\$ 0.21	FH is the Lead Agency for HMIS a management information system mandated by HUD for use by all HUD FMCoC funded agencies.
COC Planning Costs	Federal (HUD)	Planning activities of Fresno-Madera Continuum of Care (FMCoC)	\$ 0.72	\$ -	2014 – 1st year of this grant	\$ 0.72	This grant is to facilitate FH role as the Collaborative Applicant for the FMCoC; responsibilities include coordination of the annual HUD Notice of Funding Availability; execution of biennial Point in Time Count; assurance of compliance with HUD mandates as per HEARTH Act.

LIHTC Tax Equity (awarded + committed)	Federal - State	Development of 97 new low income units	N/A	N/A	See HACF RAD 2014-2015 Projects	\$ 16.52	The Fultonia West/Cedar Heights project closed on construction finance in March 2015 and the Edison Apartments Phase I is expected to close by December 2015
HRFC Funds	Local	Gap funding for two new development projects	N/A	N/A	\$ -	\$ 0.54	In 2015, \$540,500 was committed by the HRFC Board to Edison Apartments Phase I and Fultonia West/Cedar Heights. The HRFC Board is composed of members of the HACF and HAFC Boards
HACF RAD 2014-2015 Projects	Federal - State	Redevelopment of 230 low income units	N/A	N/A	\$ -	\$ 42.30	Three RAD rehabilitation projects will be completed in 2015. The \$ amount in column G reflects the total rehabilitation cost (equity finance + other gap sources)

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

With the dissolution of the State's Redevelopment Agencies, the City has fewer resources for accessing land or property to address the needs identified in the plan. However, the remaining "housing property" inventory of the RDA is limited to

affordable housing activities. When these properties are released, they will be utilized for the construction of affordable housing for purchase or rent to low and very low income households and individuals. It is unknown if these properties will be released in this program year.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Safe and Affordable Housing	2015	2016	• Affordable Housing	N/A	Affordable Housing	HOME: \$4,196,000 CDBG: \$2,073,443 CDBG: \$19,200	Rental units rehabilitated/ constructed: 30 Housing Units Homeowner housing units rehabilitated: 52 Housing Units Homeowner housing units constructed: 2 Housing Units Housing Code Compliance cases opened: 400 housing units

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Homelessness and the Prevention of Homelessness	2015	2016	<ul style="list-style-type: none"> • Homeless 	N/A	Homelessness	HOPWA: \$344,825 ESG: \$946,626	Public service activities other than for low/mod income housing benefit: 50 Homeless Assisted 47 LMC – HOPWA Clients Assisted
3	Community Services	2015	2016	<ul style="list-style-type: none"> • Non-Housing Community Development • Non-Homeless Special Needs 	N/A	Community Services	CDBG: \$756,100	Public service activities other than for low/mod income housing benefit: 750 LMC – Senior Citizens 1860 LMH – Youth 400 LMH – target area 5000 incidents of graffiti removed

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Public Facilities and Public Improvements	2015	2016	<ul style="list-style-type: none"> • Non-Housing Community Development • Non-Homeless Special Needs 	N/A	Public Facilities and Public Improvements	CDBG: \$2,622,000	Public facility or infrastructure activities other than for low/mod income housing benefit: 20,000 incidents of graffiti removed 3813 LMH – Roy & Almy street reconstruction 6554 LMH – neighborhood street improvements 5 Neighborhood Parks improved

*Amounts listed above do not include funds for administration, Section 108 Loan Repayment, or programmed entitlement reductions.

Goal Descriptions

The Consolidated Plan identified the Goals above and described them in Table 62, Priority Needs Summary.

Projects

AP-35 Projects – 91.220(d)

Introduction

The four Consolidated Plan Goals represent high priority needs for the City of Fresno and serve as the basis for FY2015 programs and activities. These goals are listed below in no particular order or ranking:

1. Safe and Affordable Housing - Increase development, preservation, and rehabilitation of affordable housing for low-income and special needs households.
2. Homelessness and the Prevention of Homelessness - Provide assistance for the homeless and those at risk of becoming homeless through Housing First collaborations.
3. Community Services - Provide assistance to low-income and special needs households.
4. Public Facilities and Public Improvements - Provide public facilities improvements to strengthen neighborhood revitalization.

The City of Fresno's Consolidated Plan preparation coincides with the development of the first year Action Plan and the annual Notice of Funding Available (NOFA) process. The City awards Community Development Block Grant (CDBG), HOME Investment Partnerships Act (HOME), Emergency Solutions Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA) funding to non-profits, public agencies, City departments, and developers that provide public services and housing for low-income and special needs households. The City of Fresno gives priority to NOFA-funded projects that are located in Downtown Fresno and its surrounding neighborhoods.

Projects

#	Project Name
1	Lead Paint
2	Senior Paint Program
3	Community Revitalization
4	Community Revitalization
5	Minor Code Compliance Grant Program
6	Anti-Graffiti Program
7	Anti-Graffiti Program
8	Section 108 Loan Repayment
9	CDBG Administration
10	Roy & Almy Reconstruction
11	Neighborhood Street Improvements
12	Park Facilities Improvements
13	Senior Hot Meals
14	Parks After School Program
15	HUD Repayment
16	CHDO Set Aside
17	Homeowner Rehab Program
18	HOME Rental Rehab and New Construction
19	HOME Program Administration
20	ESG 2015
21	ESG Repayment
22	HOPWA 2015
23	HOPWA Administration

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

CDBG

Acquisition and Rehabilitation

The Consolidated Plan identified neighborhood deterioration and decent, safe affordable housing as two very high priority concerns. The City manages several programs that serve to arrest deterioration and provide assistance to improve the livability of affordable housing.

Public Services

The Consolidated Plan identified services for seniors and youth to be high priorities. The City provides essential services to targeted low- and very-low income neighborhoods through its Senior Hot Meals and PARCS After School Programs.

Public Facilities and Improvements

The Consolidated Plan identified public facilities and improvements in low-moderate income neighborhoods as a high priority. In particular, roadway deterioration along with access to schools and parks was highlighted as critical to livability. The City is focused on strategic investments that will enhance other private and public investment targeted to low and very-low income neighborhoods.

HOME

The Consolidated Plan identified quality, affordable housing as a high priority. The City will utilize its one CHDO to develop new affordable housing for purchase, continue its contract with a local nonprofit to rehabilitate owner-occupied properties in target neighborhoods, and allocate new funding for owner-occupied rehabilitation for low and very-low income homeowners.

ESG

Homelessness was identified as a high priority for residents. The City will coordinate with Fresno County to issue a NOFA for the allocation of ESG funding and will consult with the Fresno Madera Continuum of Care to identify specific projects.

HOPWA

The City will coordinate with the State of California Department of Health and the Fresno County Department of Health to continue services and affordable housing programs for existing clients and to identify NOFA priorities for the allocation of the program.

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AP-38 Project Summary

Project Summary Information

#	Project Name	Description	Target Area	Goals Supported	Need Addressed	Funding	Planned Activity	Goal Outcome Indicator
1	Lead Paint	Funding will be used to remediate lead paint hazards in low and very low income households; can be owner or renter	n/a	1. Safe and Affordable Housing	Affordable Housing	CDBG: \$150,000	Lead Paint	Homeowner housing units rehabilitated : 10 housing units
2	Senior Paint Program	Minor Rehabilitation	n/a	1. Safe and Affordable Housing	Affordable Housing	CDBG: \$100,000 CDBG: \$19,243	Senior Paint Program	Homeowner housing units rehabilitated : 20 housing units

#	Project Name	Description	Target Area	Goals Supported	Need Addressed	Funding	Planned Activity	Goal Outcome Indicator
3	Community Revitalization	Funding for two targeted neighborhood revitalization teams (NRT) to improve housing conditions through the identification of blight and code violations on private and public property, and to remove conditions of blight.	Targeted see page 32	1. Safe and Affordable Housing	Affordable Housing	CDBG: \$906,600	Community Revitalization	400 code violations related to health and safety resolved
4	Community Revitalization	Funding for two targeted neighborhood revitalization teams (NRT) to identify and connect resources to establish sustainable neighborhoods	Targeted see page 32	3. Community Services	Community Services	CDBG: \$100,000	Community Revitalization	400 households assisted with connection to resources

#	Project Name	Description	Target Area	Goals Supported	Need Addressed	Funding	Planned Activity	Goal Outcome Indicator
5	Minor Code Compliance Grant Program	Low income homeowners with minor code violations can access this program to remediate the code violations to create safe living environments	n/a	1. Safe and Affordable Housing	Affordable Housing	CDBG: \$50,000	Minor Code Compliance Grant Program	Homeowner housing units rehabilitated : 2 housing units
6	Anti-Graffiti Program	Funds are used to remove blight conditions that impair low income neighborhoods to foster safe living environments	n/a	4. Public Facilities and Public Improvements	Public Facilities and Public Improvements	CDBG: \$480,000	Anti-Graffiti Program	20,000 incidents removed
7	Anti-Graffiti Program	Funds are used to remove blight conditions that impair low income neighborhoods to foster safe living environments	n/a	3. Community Services	Community Services	CDBG: \$120,000	Anti-Graffiti Program	5,000 incidents removed
8	Section 108 Loan Repayment	Annual repayment of federal loan	n/a	n/a	n/a	CDBG: 501,100	Section 108 Loan Repayment	n/a
9	CDBG Administration	Homeless Administration Historic Preservation	n/a	n/a	n/a	CDBG: \$1,561,100	CDBG Administration	n/a

#	Project Name	Description	Target Area	Goals Supported	Need Addressed	Funding	Planned Activity	Goal Outcome Indicator
		Housing Rehab Administration Grant Monitoring & Administration Southwest Specific Plan Southeast Specific Plan Fair Housing Council						
10	Roy & Almy Reconstruction	Reconstruction of two severely deteriorated streets with curbs, gutters, and sidewalks in a very low income neighborhood complimenting ongoing revitalization efforts including new housing construction, commercial investment and a new neighborhood park	n/a	4. Public Facilities and Public Improvements	Public Facilities and Public Improvements	CDBG: \$812,800	Roy & Almy Reconstruction	Complete street reconstruction project 3813 households

#	Project Name	Description	Target Area	Goals Supported	Need Addressed	Funding	Planned Activity	Goal Outcome Indicator
11	Neighborhood Street Improvements	Improvements to target area infrastructure based upon community input on access to schools, parks and services as well as leveraging other community revitalization activities such as new housing construction, rehabilitation and park improvements	n/a	4. Public Facilities and Public Improvements	Public Facilities and Public Improvements	CDBG: \$1,095,700	Neighborhood Street Improvements	public street improvements impacting 6,554 households
12	Park Facilities Improvements	Improvements to neighborhood parks which serve eligible low-mod areas	n/a	4. Public Facilities and Public Improvements	Public Facilities and Public Improvements	CDBG: \$113,500	Park Facilities Improvements	5 park facilities
13	Senior Hot Meals	Weekday meals and programming for limited clientele in targeted neighborhood community centers; compliments other clientele socialization activities	n/a	3. Community Services	Community Services	CDBG: \$155,100	Senior Hot Meals	750 LMC – Senior Citizens

#	Project Name	Description	Target Area	Goals Supported	Need Addressed	Funding	Planned Activity	Goal Outcome Indicator
14	Parks After School Program	Programs after school on weekdays and Saturday programming for targeted neighborhood community centers to provide enrichment activities, homework assistance, career development, socialization, crime & drug prevention, and meal supplements for low and very low income youth	n/a	4. Public Facilities and Public Improvements	Public Facilities and Public Improvements	CDBG: \$601,000	Parks After School Program	1860 LMH - Youth
15	HUD Repayment	Unprogrammed funds to address prior ineligible expenses	n/a	n/a	n/a	CDBG: \$500,000	n/a	n/a
16	CHDO Set Aside	Housing development activities carried out by certified CHDO entities and capacity building activities for newly developing housing development nonprofit agencies	n/a	1. Safe and Affordable Housing	Affordable Housing	HOME: \$249,500	CHDO Set Aside	Homeowner housing units constructed: 2 Housing Units

#	Project Name	Description	Target Area	Goals Supported	Need Addressed	Funding	Planned Activity	Goal Outcome Indicator
17	Homeowner Rehab Program	Housing rehabilitation for low and very low income homeowners;	n/a	1. Safe and Affordable Housing	Affordable Housing	HOME: \$1,447,400	Homeowner Rehab Program	Homeowner housing units rehabilitated : 20 housing units
18	HOME Rental Rehab and New Construction	Affordable housing creation through rental rehab and new construction	n/a	1. Safe and Affordable Housing	Affordable Housing	HOME: \$1,300,000 CDBG: \$367,600	HOME Rental Rehab and New Construction	Rental units rehabilitated / constructed: 30 Housing Units
19	HOME Program Administration	Programmatic oversight and monitoring of HOME activities	n/a	N/A	N/A	HOME: \$166,300	HOME Program Administration	n/a

#	Project Name	Description	Target Area	Goals Supported	Need Addressed	Funding	Planned Activity	Goal Outcome Indicator
20	ESG 2015	Essential Services related to reaching out to unsheltered homeless individuals and families, connecting them with emergency shelter, housing, or critical services, and providing them with urgent, non-facility-based care. Eligible costs include engagement, case management, emergency health and mental health services, transportation, and services for special populations. Where no appropriate emergency shelter is available for a homeless family or individual, eligible costs may also include a hotel or motel voucher for that family or individual.	n/a	2. Homelessness and the Prevention of Homelessness	Homelessness	ESG: \$1,027,434	ESG 2015	50 Homeless Assisted

#	Project Name	Description	Target Area	Goals Supported	Need Addressed	Funding	Planned Activity	Goal Outcome Indicator
21	ESG Repayment	Unprogrammed funds to address prior ineligible expenses	n/a	n/a	n/a	\$50,000	n/a	n/a
22	HOPWA 2015	Housing Information and Resource Identification, Rental Assistance, Homelessness Prevention, Supportive Services	n/a	2. Homelessness and the Prevention of Homelessness	Homelessness	HOPWA: \$344,825	HOPWA 2015	47 LMC – HOPWA Clients Assisted
23	HOPWA Administration	HOPWA Administrative expenses shared between City and subrecipients	n/a	N/A	N/A	HOPWA: \$38,314	HOPWA Administration	n/a

HOPWA Ongoing Considerations

DPH/OA also assumed the responsibility of administering the FY 2013-14 City of Fresno EMSA HOPWA grant totaling \$355,403. In addition, there was an unspent balance of \$437,889 from FY 2011-12 and FY 2012-13. Of the \$793,292 available, Previous editions are obsolete Page 21 form HUD-40110-D (Expiration Date: 10/31/2014) \$188,975 was allocated to Fresno County Public Health (Fresno County) for the continuation of homeless prevention and supportive services in FY 2013-14, and \$487,612 was allocated through a Request for Application process to the Fresno Housing Authority to launch a TBRA program with a case management component. DPH/OA retained a 3% allowable grant administration fee, and the balance of \$106,043 remains uncommitted. Fresno County provided homeless prevention housing services to 47 households and supportive services to 49 households during the program year. Fresno Housing Authority experienced a slow program start-up due to contracting and program development delays. The TBRA program

began operation July 1, 2014 and program accomplishments will be reported in the next reporting year. All prior year grant funds will be expended within the allowable three-year operating period.

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AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Not applicable. The City has not established specific target areas to focus the investment of entitlement funds.

Geographic Distribution

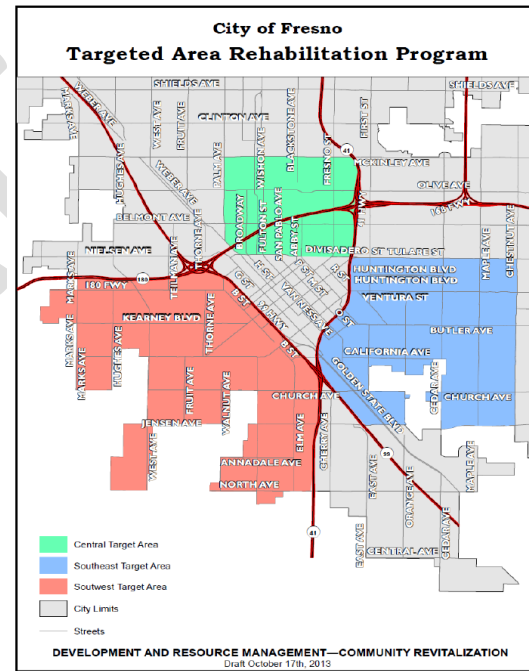
Target Area	Percentage of Funds
Not applicable	Not applicable

Rationale for the priorities for allocating investments geographically

The Consolidated Plan allocates federal entitlement dollars according to low-and moderate-income (LMI) census tracts without target areas. However, the City of Fresno recognizes the importance of a coordinated effort to invest in its neighborhoods. The Targeted Neighborhood Rehabilitation Program and Targeted Area Distressed Property Program will target funds to rehabilitate certain neighborhoods that have been determined through code enforcement as deteriorated and blighted, needing both public and private investments to curb the elements that created deterioration. These areas can be seen in the map and include neighborhoods in the followings areas:

- Southwest Fresno
- Southeast Fresno
- Central Fresno

Additionally, the City of Fresno gives priority to NOFA-funded projects that are located in Downtown Fresno and its surrounding neighborhoods. New



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~~construction projects are not geographically targeted but are implemented citywide in an effort to provide location of choice to LMI persons. Projects that are developed outside of areas of minority concentration and high poverty are encouraged to promote mixed income and location choice. The City encourages developments to be located near major focus areas that are being revitalized through other economic development or public improvement activities.~~

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Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

Although entitlement dollars are limited, the City does anticipate expending a significant portion of its federal allocation dollars on the preservation and provision of affordable housing. A detailed discussion of how HUD entitlements will be used to support affordable housing needs within the City is provided in AP-20, with the number of households to be assisted itemized by goal.

One Year Goals for the Number of Households to be Supported	
Homeless	50
Non-Homeless	54
Special-Needs	47
Total	151

One Year Goals for the Number of Households Supported Through	
Rental Assistance	97
The Production of New Units	2
Rehab of Existing Units	52
Acquisition of Existing Units	0
Total	151

Discussion

See discussion above.

AP-60 Public Housing – 91.220(h)

Introduction

Actions planned during the next year to address the needs to public housing

A portfolio application inclusive of all Public Housing developments within the City of Fresno was submitted to HUD for the Rental Assistance Demonstration (RAD) program. Additionally, site specific RAD applications were submitted for 50% of the City of Fresno portfolio. Conversions are anticipated to take place during this period which may include renovations and/or transfers of rental assistance to newly constructed developments.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The Housing Authority of City of Fresno (HACF) Resident Advisory Board (RAB) meets at least annually to review any changes to the Admissions and Continued Occupancy Policy (ACOP) and the HACF Annual Plan policies. In addition, residents are able to make comments before the Board of Commissioners and their comments are solicited for all major policy changes.

The Housing Authority of the City of Fresno (HACF) participated in a homeownership program in previous years where over 200 foreclosed homes (in the City and County) were renovated and sold to low-income residents and other individuals. There are 7 homes available for purchase in the City of Fresno.

Discussion

The City's plan includes working with responsible entities for the development of housing affordable to low- and moderate-income persons. The City will accomplish this goal by making funds available from its HOME grant for eligible multifamily rental developments and homebuyer assistance to those residents ready for homeownership. The City will continue to work with the Housing Authority of Fresno City (HACF) and other qualified private nonprofit entities during the next Program Year to address the needs of housing within the City's Jurisdiction. The City will actively market its Homebuyer Assistance Program to public housing residents to encourage homeownership. The City fully supports the HACF's efforts to ensure adequate affordable housing for all City residents.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The FMCoC, the 25 Cities Initiative, and the Homeless Task Force each have the ongoing task and responsibility to conduct street outreach and assessment. The Fresno Homeless Task Force conducts daily activities in areas where

homeless individuals and families congregate or are known to visit. The 25 Cities Initiative has weekly outreach activities to areas which have been identified as having the potential to attract or induce homeless persons and families to congregate. The FMCoC develops and carries out regular outreach and assessment activities such as Homeless Connect and the annual PIT Count.

Addressing the emergency shelter and transitional housing needs of homeless persons

Through a collaboration of mental health and governmental agencies, the community has identified the need for a general homeless shelter. This subset of agencies and institutions has met regularly and is in the process of drafting a plan to create a “come as you are” shelter; the FMCoC has had representation in the “Community Conversation” as it has been named. As the plans are further developed and needs identified, the City may choose to amend the Annual Action Plan to assist with the creation of such a shelter.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again.

Through its subgrantees, the City is able to reach vulnerable individuals and families who are homeless. These agencies provide not only rapid rehousing and housing assistance, but also wrap-around services designed to create sustainable and safe housing opportunities for long-term permanent and independent living.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Through a network of social service agencies and supportive nonprofits, at-risk families and individuals are identified and assisted with short-term and long-term wrap-around services. These agencies include the Fresno County Mental Health network, the Fresno Police Department, the Fresno County Courts system, etc.

The City has no formal homeless discharge coordination policy in place. However, in the upcoming fiscal year, the City, through the FMCoC, will continue to support and coordinate with a number of community organizations and governmental agencies that actively engage in planning and implementing discharge plans and protocols that address the needs of individuals at risk of becoming homeless after receiving services. These individuals include youth aging out of foster care, homeless individuals who are frequent users of health care or mental health services, and individuals leaving county correctional facilities who have special needs and need assistance with transitioning to mainstream society. Members of the CoC work together to coordinate their efforts and build a continuum of care that provides supportive and preventative services to these individuals at high risk of homelessness after release.

Discussion

The City of Fresno will use the Emergency Solutions Grant program funds in the following categories of activities:

Street Outreach

The City of Fresno will provide a portion of its ESG allocation to fund a portion of the full-service multidisciplinary outreach and engagement program currently being undertaken as a part of the 25 Cities Initiative. The two main purposes of these programs are:

1. To provide a consistent presence on the streets and other outdoor locations throughout Fresno to build rapport and trust with unsheltered homeless residents with the goal of assessing their needs and eligibility for housing assistance and providing case management services to link them with emergency shelter, housing, and/or critical health services; and
2. To provide an avenue to alleviate resident concerns about homeless residents living in their neighborhoods or other areas of Fresno, by connecting unsheltered homeless people with emergency shelter, housing, and/or critical health services.

Emergency Shelter

The City of Fresno will offer a portion of ESG funds to be available to fund full-service emergency shelter program (s) that serve specific target populations, including homeless individuals, families, youth, and victims of domestic violence. Services will include the provision of shelter beds, case management, deposit/rental assistance, and other services as appropriate. The goal of this program is to provide all of the services and support that the participating families and youth need to become and remain permanently housed.

Homelessness Prevention

The City of Fresno will utilize local non-profit service providers to offer homelessness prevention services to stabilize housing for individuals and families at risk of homelessness.

Rapid Re-Housing

The City of Fresno will utilize eligible local non-profit service providers to offer housing relocation and stabilization services and short-and/or medium-term rental assistance as necessary to help individuals or families living in an emergency shelter or other place described in paragraph (1) of the “homeless” definition in 24 CFR 576.2 move as quickly as possible into permanent housing and achieve stability in that housing.

Component services and assistance may consist of short-term and medium-term rental assistance, rental arrears, rental application fees, security deposits, advance payment of last month's rent, utility deposits and payments, moving costs, housing search and placement, housing stability case management, mediation, legal services, and credit repair.

HMIS

The ESG program will continue to fund a portion of the costs of the Homeless Management Information System (HMIS) program. The City of Fresno requires the use of HMIS to monitor outcomes and performance measures for all of its funded homeless service agencies, except for populations that are specifically excluded from entering information into the database such as victims of domestic violence.

****25 Cities Initiative to End Chronic & Veteran Homelessness by 2015****

The City of Fresno has joined the national initiative that began in March of 2014. As a member of the Initiative, the City proposes to allocate ESG funds to match other resources, including private funding from Fresno First Steps Home, to support the efforts of local agencies by providing bridge housing to begin to stabilize and move homeless individuals and families to permanent housing. Spending for bridge housing will primarily include ESG eligible costs for rapid re-housing and may also include some emergency shelter costs (e.g. motel vouchers) subject to the applicable cap on ESG funding allocated for street outreach and emergency shelter, as required by federal law.

The specific request for bridge housing was submitted by the 25 Cities Community Team to assist 60 households; during the bridge period, clients are supported through the participating social service agencies. The intent is to allow time for document readiness to enroll in transitional or permanent supportive housing.

AP-70 HOPWA Goals - 91.220 (I)(3)

One Year Goals for HOPWA

Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	47
Tenant-based rental assistance	
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	
Total	47

Discussion

As stated in AP-35, the City will coordinate with the State of California Department of Health and the Fresno County Department of Health to continue services and affordable housing programs for existing clients and to identify NOFA priorities for the allocation of the program.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Discussion:

The City of Fresno identified several constraints to the development, maintenance, and improvement of housing and affordable housing in its 2008-2016 Housing Element update:⁷⁰

- Market Constraints

- o Land Cost and Availability
- o Land Use Controls
- o Off-Site Improvements
- o Materials and Labor
- o Financing Costs
- Other Non-Governmental Constraints
 - o Accessibility to Mobility
 - o Social Perceptions
 - o Excessive Land Value in Select Areas
- Governmental Constraints
 - o Inclusionary Housing
 - o Governmental Layers for Entitlements
 - o Annexation
 - o Development Review Process Components
 - o Fees and Exactions

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During the first year of the Consolidated Plan, the City will commit to the following actions to reduce the barriers to affordable housing:

- planning entitlement fee reductions for projects constructed in the City's Inner City Fee Reduction Target Area
- density bonuses for eligible projects
- Measure C TOD fee reduction programs for eligible projects

The City is also in the process of updating its over 40 year old Development Code. It expects to adopt the new Development Code in the late summer of 2015 with implementation occurring in the fall of 2015. This Code will make it easier to develop compact, walkable, affordable housing along high capacity transit corridors and in downtown. These Code changes will positively impact the availability of housing that meets the State of California guidelines for affordability for low and very low income households.

It is anticipated that the City will evaluate its post-RDA housing properties for reuse as affordable housing; however it is not expected that these properties will be available during the program year.

AP-85 Other Actions – 91.220(k)

Introduction:

Actions planned to address obstacles to meeting underserved needs

The City will update its Parks Master Plan to implement recreation opportunities throughout the community. With a recognized deficit of parks and open space, the City continues to seek partnerships which increase the availability of parks and open space in underserved neighborhoods. This includes the annual Housing Related Parks program offered by the State. The City has prioritized established neighborhoods for reinvestment – especially focusing on high intensity transit corridors for development and redevelopment. These actions will provide new or reconstructed infrastructure in low-mod census tracts and adjacent to low-mod neighborhoods. Bus Rapid Transit (BRT) will be under construction in the next year and operational in the next two years. This highly efficient alternative transportation option will enhance surrounding low-mod neighborhoods.

Actions planned to foster and maintain affordable housing

The City coordinates closely with the Fresno Housing Authority, local nonprofit housing providers, and other governmental agencies to identify resources available for fostering and maintaining affordable housing. These actions include support for LIHTC applications for both 9% and 4% tax credits, support for Cap & Trade applications for the development of new TOD housing options, support for Cal Home – the State’s first time homebuyer program, and monitoring of the mobile home rent control guidelines.

Additionally this year, the City will update its Housing Element to provide zoned land appropriate for higher density housing – within the State’s definition for affordable housing.

Actions planned to reduce lead-based paint hazards

To address potential and actual health hazards derived from lead-based paint (LBP) the City of Fresno will support the Fresno County Human Services Agency's efforts to identify and remediate hazards caused by LBP, provide outreach to the community regarding structural dangers or cultural practices that may cause lead poisoning, and continue to include lead abatement practices in code enforcement and rehabilitation programs as feasible. The City of Fresno anticipates conducting the appropriate lead evaluations as part of its rehabilitation activities.

City will utilize CLPPP funding and CDBG to identify, test and remediate LBP in 10 LMH with children under the age of 6.

Actions planned to reduce the number of poverty-level families

The City of Fresno allocates funding for homeless prevention and housing, including emergency shelter, transitional housing, and permanent housing. The City of Fresno will continue to provide assistance for the homeless and those in danger of becoming homeless and improve communication and service delivery capabilities of agencies and organizations that provide programs to assist the homeless.

The City of Fresno assists persons that are homeless or vulnerable to becoming homeless is provided through nonprofit agencies and City of Fresno departments. Services and activities provided offset household costs so that low-income persons are able to use their income for other expenses:

- The Parks and Community Services Department provides seniors low cost or free meals at community centers in low-income neighborhoods.
- The City of Fresno provides cooling centers in the summer for homeless and low income persons that do not have access to cooled environments and also to offset the cost associated with cooling a home. There are also warming centers in the winter when the temperatures drop below 35 degrees.
- The City of Fresno Transportation Department provides bus services to these centers free of charge. These centers are located at community centers throughout Fresno and specifically in low-income areas.
- The Sustainability Division provides home energy audits for exterior and interior energy efficiency rehabilitation.
- Additionally, area nonprofits receive funding from HUD through the Supportive Housing Program (SHP) to assist homeless families and individuals, and the chronically homeless.

The City of Fresno has partnered with local homeless care providers and the FMCoC to adopt and implement a ten-year plan to end chronic homelessness. The City of Fresno is a part of the FMCoC and services provided by these agencies are direct services with the goal of ending chronic homelessness. Through the ESG Program the City of Fresno funds agencies that provide services and activities such as:

- Homelessness and psychosocial assessments
 - Case management
 - Referrals to other service and programs
 - Transportation; meals
 - Shelter

Economic Development Activities

As discussed in the Market Analysis, the City of Fresno will provide economic development and employment opportunity programs through a variety of funding sources, and will focus its economic activities and budget on four major areas:

1. Foster an environment that will lead to the creation of new jobs and the retention of existing jobs
2. Encourage entrepreneurs to establish new businesses
3. Work with existing Fresno businesses to encourage them to stay in Fresno. Expand, and create additional jobs
4. Attract new job creating

Actions planned to develop institutional structure

The City is undertaking a series of technological improvements and enhancements designed to streamline development applications, coordinate with other city services and provide more accessible information to the public. While these changes to the City's land management system will take several years to implement, the actions will provide the public with quick and easy access to zoning, business licensing, permitting, code enforcement, and other data currently difficult to access.

Housing Division staff will have access to additional online, local and regional training to improve and enhance the City's knowledge of federal and state funding opportunities. All new funding designated to service established neighborhoods will leverage the federal programs in eligible low-mod census tracts.

Actions planned to enhance coordination between public and private housing and social service agencies

The City will continue to participate as a member of the FMCoC with other social service and housing providers for homeless activities. City staff will participate in local and regional workshops designed to develop relationships with other providers and improve coordination.

The Administration of the City meets regularly with the Fresno Housing Authority, other cities in the Central Valley, and

nonprofit agencies. The City actively recruits new investment in underserved neighborhoods.

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Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

Introduction:

**Community Development Block Grant Program (CDBG)
Reference 24 CFR 91.220(l)(1)**

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

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1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	282,100
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.	0
5. The amount of income from float-funded activities	0
Total Program Income	282,100

Other CDBG Requirements

1. The amount of urgent need activities	n/a
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%

**HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City will not employ other forms of investment beyond those identified in Section 92.205.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Recapture provisions are based on 24 CFR 92.254 (a) (5) (ii), which stipulates the conditions for recapture of the HOME investment used to assist low-income families in purchasing a home. Homebuyer recapture provisions are included in, or as a deed restriction rider, to the recorded deed of trust that secures a HOME loan Note, and requires recapture of funds if the home does not continue to be the borrower’s principal residence or if all or any part of the property or any interest in it is sold, rented, conveyed or transferred during the duration of the period of affordability. Recapture provisions also stipulate that the only direct subsidy to the homebuyer is subject to recapture. With regard to development projects, only that portion of HOME funds that are provided to a homebuyer as down payment assistance is considered subsidy and shall not represent more than 10% of the total HOME funds to a development project.

The net proceeds are the sale price minus the senior loan repayment (other than HOME funds) and any closing costs. If the net proceeds are not sufficient to recapture the full HOME investment plus enable the homeowner to recover the amount of the homeowner’s down payment and any capital improvement investment made by the owner since the purchase, the City may share the net proceeds. The net proceeds may be divided proportionally between the City and the homeowner as set forth in the following mathematical formulas:

$$\frac{\text{HOME subsidy} \times \text{Net proceeds}}{\text{HOME subsidy} + \text{homeowner investment}} = \text{HOME amount to be recaptured}$$

$$\frac{\text{Homeowner investment} \times \text{Net proceeds}}{\text{HOME subsidy} + \text{homeowner investment}} = \text{amount to homeowner}$$

In the event of foreclosure, the amount subject to recapture is based on the amount of net proceeds (if any) from the foreclosure sale.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

For HOME-funded affordable housing development projects, the City records a HOME Regulatory agreement against the property that places a covenant and use restriction. The covenants and restrictions are for the benefit and protection of the City, and enforceable by the City, and bind the current borrower, its successors, assigns, transferees and future owner(s) of the property. The borrower agrees on behalf of itself and its successors and assigns, and each future owner of the property to adhere to all requirements of the HOME Program during the period of affordability. The requirements include, by way of example, but are not limited to: (1) requirements related to rent limitations; (2) requirements related to tenant income, and any required reporting and certification requirements; (3) requirements related to the provision of HOME Program-required tenant and participant protections; (4) requirements related to HOME Program nondiscrimination requirements and Affirmative fair housing marketing requirements; (5) requirements related to HUD required tenant protections as stated in The Violence Against Women Reauthorization Act of 2013. For HOME-funded homebuyer assistance loans, the Promissory Note, Deed of Trust, and Homebuyer Agreement stipulate the terms for early loan repayment or repayment due to default. The City chooses to recapture the funds if the repayment occurs during the affordability period, rather than to place continued affordability restrictions upon subsequent buyers/owners of the properties.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City does not refinance existing debt for multifamily housing projects.

**Emergency Solutions Grant (ESG)
Reference 91.220(I)(4)**

Include written standards for providing ESG assistance (may include as attachment)

The City and County administrations have jointly adopted ESG Policies and Procedures (PPGs) for ESG providers. The City will work cooperatively with the County and the FMCoC to update the ESG Policies and Procedures. A copy of the current document is included in the Appendix.

If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The Fresno Madera Continuum of Care is a part of the 25 Cities initiative and is piloting a coordinated assessment system for chronically homeless and veterans. The system utilized by FMCoC is the Coordinated Assessment Housing Match (CAHM) system and is managed in partnership by FMCoC members. The CAHM system is a client-centered process that streamlines access to the most appropriate housing interventions for individuals or families experiencing homelessness. There are four key components to the system including:

1. Assessment,
2. Navigation and Case Conferencing,
3. Housing Referral with Choice, and
4. Data Collection and Communication.

The CAHM has several elements working in conjunction with each other to streamline services for homeless persons. Through the CAHM system, a homeless person is assessed by a match navigator to determine what resources are needed and identify the best available resources to meet the need, then, if needed, is temporarily placed in an unrestricted emergency shelter until the person is able to be housed or otherwise provided with needed resources. As the community continues participation in 25 Cities the coordinated assessment system will be fully integrated by all partners.

Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

Within the HUD defined homeless categories, the City of Fresno has determined the following sub-populations are a high priority for ESG services:

- Unsheltered homeless persons who are living outdoors or in other places not intended for human habitation;
- Chronically homeless persons;
- Homeless veterans; and
- Other homeless persons who have been identified as highly vulnerable.

In addition, the following populations are also a priority for ESG services in the City of Fresno:

- Unaccompanied youth under the age of 18;
- Youth aging out of the foster care system;
- Victims of domestic violence; and
- Households with children.

Proposals that propose to serve these populations will be given additional points in the scoring process. Proposals providing ESG services to populations outside of the identified high priority population WILL be considered for funding. Bidders may propose to provide all or a portion of the ESG eligible activities stated above. Qualified/eligible vendor(s) are those agencies that are State certified non-profit entities, validly existing in California, with a tax-exempt IRS determination letter, as of the date the bid is submitted, or public agencies that are qualified to receive ESG funds under applicable federal rules. Qualified/eligible vendors are those that have a minimum of two years' experience serving the beneficiary populations and a minimum of two years' experience utilizing federal, state and/or local funding.

The County and City of Fresno are collaborating to effectively coordinate resources, leverage available funding, minimize overlapping of services, and target outreach efforts to program beneficiaries. The City of Fresno will invite the County of Fresno to participate in a selection panel to review proposals submitted in response to this RFP. The County of Fresno is expected to issue a separate RFP for ESG services that will be funded and administered separately by the County. The City and County of Fresno will continue to collaborate and may issue a combined RFP for ESG funding in future years.

If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

During the development of the Consolidated Plan, the City consulted with the FMCoC in making decisions related to ESG funds for the five year cycle. The FMCoC includes representation from the homeless community, which meet the homeless participation requirement in 24 CFR 576.405(a).

Describe performance standards for evaluating ESG.

The following performance standards will be included in both the RFP issued for ESG services and the ensuing ESG agreements:

1. Decrease the number of homeless youth and households with children by 10% from the FMCoC Point in Time Count of January 2012.
2. Increase the percentage of participants in transitional housing that move into permanent housing to 65% or more.
3. Increase the percentage of participants that are employed at program exit to 20% or more.

Appendix - ESG Policies and Procedures

Comment [JC1]: Revised as of 9/2014

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