

APPLICANT INFORMATION

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation

This application represents ☒ an **individual** ☐ a **joint** application for HHAP-3 funding on behalf of the following eligible applicant jurisdiction(s):

Eligible Applicant Name
City of Fresno
Choose an item.
Choose an item.
Choose an item.
Choose an item.
Choose an item.
Choose an item.

Funds awarded based on this application will be administered by the following **Administrative Entity**:

Administrative Entity Information	
Administrative Entity:	Click or tap here to enter text.
Contact Person:	Click or tap here to enter text.
Title:	Click or tap here to enter text.
Contact Phone Number:	Click or tap here to enter text.
Contact Email Address:	Click or tap here to enter text.

Agreement to Participate in HDIS and HMIS [50220.8(b)(3)(C)]

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

Table 1. Landscape Analysis of Needs and Demographics

	People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	4216	HUD 2022 CoC Point-In-Time Count
# of People Who are Sheltered (ES, TH, SH)	1878	HUD 2022 CoC Point-In-Time Count
# of People Who are Unsheltered	2338	HUD 2022 CoC Point-In-Time Count
Household Composition		
# of Households without Children	3308	HUD 2022 CoC Point-In-Time Count
# of Households with At Least 1 Adult & 1 Child	209	HUD 2022 CoC Point-In-Time Count
# of Households with Only Children	8	HUD 2022 CoC Point-In-Time Count
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing Chronic Homelessness	938	HUD 2022 CoC Point-In-Time Count
# of Adults Who are Experiencing Significant Mental Illness	803	HUD 2022 CoC Point-In-Time Count
# of Adults Who are Experiencing Substance Abuse Disorders	475	HUD 2022 CoC Point-In-Time Count
# of Adults Who are Veterans	205	HUD 2022 CoC Point-In-Time Count
# of Adults with HIV/AIDS	28	HUD 2022 CoC Point-In-Time Count
# of Adults Who are Survivors of Domestic Violence	644	HUD 2022 CoC Point-In-Time Count
# of Unaccompanied Youth (under 25)	105	HUD 2022 CoC Point-In-Time Count
# of Parenting Youth (under 25)	19	HUD 2022 CoC Point-In-Time Count
# of People Who are Children of Parenting Youth	21	HUD 2022 CoC Point-In-Time Count
Gender Demographics		
# of Women/Girls	1530	HUD 2022 CoC Point-In-Time Count
# of Men/Boys	2654	HUD 2022 CoC Point-In-Time Count
# of People Who are Transgender	16	HUD 2022 CoC Point-In-Time Count
# of People Who are Gender Non-Conforming	13	HUD 2022 CoC Point-In-Time Count
Ethnicity and Race Demographics		
# of People Who are Hispanic/Latino	2053	HUD 2022 CoC Point-In-Time Count
# of People Who are Non-Hispanic/Non-Latino	2163	HUD 2022 CoC Point-In-Time Count
# of People Who are Black or African American	605	HUD 2022 CoC Point-In-Time Count
# of People Who are Asian	130	HUD 2022 CoC Point-In-Time Count
# of People Who are American Indian or Alaska Native	305	HUD 2022 CoC Point-In-Time Count
# of People Who are Native Hawaiian or Other Pacific Islander	35	HUD 2022 CoC Point-In-Time Count
# of People Who are White	2544	HUD 2022 CoC Point-In-Time Count
# of People Who are Multiple Races	597	HUD 2022 CoC Point-In-Time Count

**If data is not available, please input N/A in the cell and explain why the data is not available below:*

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition									
# of Households without Children	449	505	130	2540	84	80	2464	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Households with At Least 1 Adult & 1 Child	74	230	99	121	34	66	254	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Households with Only Children	1	2	0	3	0	1	6	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
Sub-Populations and Other Characteristics									
# of Adults Who are Experiencing Chronic Homelessness	362	253	107	1061	30	5	998	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults Who are Experiencing Significant Mental Illness	429	211	88	980	47	8	699	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults Who are Experiencing Substance Abuse Disorders	199	105	45	572	9	2	457	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults Who are Veterans	55	204	92	224	5	69	176	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults with HIV/AIDS	26	7	1	33	1	0	27	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults Who are Survivors of Domestic Violence	143	149	49	648	37	19	513	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Unaccompanied Youth (under 25)	4	98	56	220	10	5	204	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Parenting Youth (under 25)	2	40	14	18	1	1	45	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Children of Parenting Youth	3	60	12	15	1	1	56	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
Gender Demographics									
# of Women/Girls	376	686	239	1320	132	192	1614	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Men/Boys	377	697	249	1756	96	189	2217	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Transgender	6	4	3	20	3	1	12	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Gender Non-Conforming	1	0	2	3	0	0	3	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
Ethnicity and Race Demographics									
# of People Who are Hispanic/Latino	342	748	262	1428	120	248	1781	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Non-Hispanic/Non-Latino	418	636	229	1670	112	133	1922	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Black or African American	144	302	113	575	60	36	712	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Asian	11	22	3	90	4	1	134	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are American Indian or Alaska Native	26	28	12	165	5	4	163	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Native Hawaiian or Other Pacific Islander	3	8	4	23	0	0	29	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are White	527	989	329	2086	158	337	2527	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Multiple Races	49	33	28	103	5	3	117	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021

Table 2.2 Landscape Analysis of Combined Service Capacity - FMCoC, City of Fresno, Counties of Fresno and Madera

Summary of Combined Homeless Services Capacity for the FMCoC, City of Fresno, and Counties of Fresno and Madera

Activity Type	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Emergency Shelter	913	877	759	719	400
Bridge Housing	160	171	126	83	28
Street Outreach	2048	2342	2170	1450	350
Services Only	948	625	872	301	51
Homelessness Prevention and Shelter Diversion to Permanent Housing	2938	8043	2828	765	0
PH - Rapid Re-housing	873	712	736	693	193
PH - Permanent Supportive Housing	607	823	1039	636	0
Other	0	0	0	0	0

Legend

City of Fresno
County of Madera
County of Fresno
FMCoC

Contract	Funding Source	Activity Type	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
ERAP - City of Fresno	ERAP	Homelessness Prevention and Shelter Diversion to Permanent Housing	1029	3711	676		
Agreement with FHA - Step Up on 99	CDBG	Emergency Shelter	99	99	99	99	99
Agreement with Poverello - Village of Hope	ERF	Services Only			200	200	
Agreement with Poverello: Village of HOPE	ERF	Street Outreach			200	200	
Agreement with Poverello: Village of HOPE	ERF	PH - Rapid Re-housing				26	
TBD - Voucher Assistance	ARPA	PH - Rapid Re-housing					
TPOCC Golden State Triage Center	HEAP, HHAP1, HHAP2	Emergency Shelter	50	50	100	50	
TPOCC Bridge Point Triage Center	HEAP, HHAP1, HHAP2	Emergency Shelter	30	30	30	30	
Agreement with Fresno EOC: Employment Services to 31 individuals	HEAP	Services Only	31				
Agreement with Fresno EOC: 4 beds for youth bridge housing and case management up to 6 months	HEAP, HHAP1, HHAP2	Bridge Housing	4	4	4		
Elevate Community Services - Ambassador Inn	HHAP1, HHAP2, HHAP3, Homkey 2.0	Emergency Shelter			58	58	58
Elevate Community Services - Villa Motel	HHAP1, HHAP2, HHAP3, Homkey 2.0	Emergency Shelter			51	51	51
TPOCC - Valley Inn	HHAP3, Homkey 2.0	Emergency Shelter				105	105
TPOCC - Parkway Inn	HHAP3, Homkey 2.0	Emergency Shelter				80	80
TPOCC - Journey Home	HHAP1	Emergency Shelter			80		
Comprehensive Addiction Programs - Travel Inn	HHAP1, HHAP2	Emergency Shelter	60	60			
RH Community Builders - Sands Inn	HEAP, HHAP1	Emergency Shelter	80	80			
Agreement with Poverello - Village of Hope	ERF	Emergency Shelter			120	120	
Agreement with Fresno Housing Authority: HMIS	HEAP, HHAP1, PY 21 ESG, HHAP2 (proposed)	Other	N/A	N/A	N/A	N/A	N/A
Agreement with Kings View: Street Outreach and Assessment Services	HEAP, ESG-CV2	Street Outreach	888	29			
Agreement with Marjaree Mason Center: Emergency Shelter and Supportive services to 16 families (40 adults and children) who are victims of domestic violence	HEAP, HHAP1, HHAP2, ESG, ESG-CV (proposed)	Emergency Shelter		12	12		
Agreement with Marjaree Mason Center: Bridge Housing (Safe House)	CDBG	Bridge Housing		5			
Agreement with Poverello House: Diversion, Emergency Shelter, Motel Vouchers to 440 individuals	HEAP, HHAP2	Services Only	440	440	440		
Agreement with Poverello House: Street Outreach and Assessment Services	HHAP1, HHAP2, ESG-CV2, ESG	Street Outreach	600	1253	900	900	
Agreement with WestCare in partnership with The Living Room: 20 Transitional short-term housing facility units, Supportive Services, Housing Information and Referral Services	PY 2020 HOPWA, PY 2021 HOPWA	Bridge Housing		20	9		
Agreement with WestCare in partnership with The Living Room: TBRA to 20 individuals	PY 2020 HOPWA, PY 2021 HOPWA	PH - Rapid Re-housing		20	20		
Agreement with WestCare in partnership with The Living Room: STRMU to 26 individuals	PY 2020 HOPWA, PY 2021 HOPWA	Homelessness Prevention and Shelter Diversion to Permanent Housing		26	46		
Agreement with Fresno Housing Authority: TBRA to 53 households	PY 2020 HOME TBRA	PH - Rapid Re-housing		53	53		

POV - HOPE Team Street Outreach	PY 2020 ESG, PY ESG 2021, PY ESG 2022	Street Outreach		600	600		
Agreement with POV: Rapid rehousing to 26 individuals	PY 2020 ESG, PY ESG 2021	PH - Rapid Re-housing		26	26		
Agreement with WestCare: Homeless Prevention to 12 individuals	PY 2021 ESG, PY ESG 2022	Homelessness Prevention and Shelter Diversion to Permanent Housing		12	7		
Agreement with WestCare: rapid Rehousing	PY 2021 ESG, PY ESG 2023	PH - Rapid Re-housing		50	11		
Mental Health Systems - Fresno HOME	ESG-CV2, HHAP2 (proposed), HHAP3	Emergency Shelter		50	50		
Centro La Familia: Deposit Assistance Program	ESG-CV2	Homelessness Prevention and Shelter Diversion to Permanent Housing			49		
Comprehensive Addiction Program: Travel Inn Emergency Shelter Operations/supportive services	HHAP1, ESG-CV2, CDBG-CV 1&3 (proposed), HHAP2 (proposed)	Emergency Shelter		60	60		
Agreement with CHC - Tenant/Landlord Counseling for 200 individuals	CDBG-CV 1&3	Homelessness Prevention and Shelter Diversion to Permanent Housing					
Agreement with RH Community Builders: Emergency shelter operations	HEAP, HHAP1	Emergency Shelter		80			
CAPMC/Madera Coalition for Community Justice	CDBG - CARES City of Madera	Homelessness Prevention and Shelter Diversion to Permanent Housing	96		N/A		
Fresno DSS/ CAPMC	ESG	PH - Rapid Re-housing	9	8	N/A		
Fresno DSS/ CAPMC	ESG	Emergency Shelter	20	20	N/A		
Fresno DSS/ CAPMC	ESG	Street Outreach	100	100	N/A		
Fresno DSS/ CAPMC	ESG	Homelessness Prevention and Shelter Diversion to Permanent Housing	18	19	N/A		
County/ CAPMC	HHAP	Homelessness Prevention and Shelter Diversion to Permanent Housing					
County/ CAPMC	HHAP	Street Outreach					
County/ CAPMC	HHAP	Homelessness Prevention and Shelter Diversion to Permanent Housing	40	40	40		
County/ CAPMC	HHAP	PH - Rapid Re-housing	2				
Homeless Prevention Outreach Services	Kaiser Foundation	Homelessness Prevention and Shelter Diversion to Permanent Housing	30				
	Kaiser Foundation	Street Outreach	100		120		
HUD - Permanent Supportive Housing - Shunammite Place	HUD CoC	PH - Permanent Supportive Housing	36		43		
County/ CAPMC - Pathway Assistance to Transition into Housing (PATH)	PATH	Street Outreach					
County CalWORKS HSP	CALWORKS HSP	PH - Rapid Re-housing	108				
Project Room Key Round 2	Project Roomkey	Emergency Shelter	15				
CAPMC- CALOES Shelter-Based Domestic Violence.	CALOES	Emergency Shelter	7				
CAPMC - CALOES Transitional Housing Program	CALOES	Bridge Housing	29	29			
CAPMC/Madera Coalition for Community Justice	CARES - CRF	Homelessness Prevention and Shelter Diversion to Permanent Housing	100		N/A		
CVOC MSFW Temp Housing	WIOA	Emergency Shelter	20				
CVOC - Affected by COVID19, low income, MSFW	CDBG - CARES	Homelessness Prevention and Shelter Diversion to Permanent Housing	50		N/A		
CAPMC - Rental/Mortgage Assist for Households impacted by COVID	FEMA - CARES	Homelessness Prevention and Shelter Diversion to Permanent Housing	30		N/A		
Turning Point Serenity Village	HUD CoC	PH - Permanent Supportive Housing	7				
MHS Bridge Housing	HHAP1, HHAP3	Bridge Housing		33	33	33	
Fresno Eoc Youth Bridge Housing	HHAP1, HHAP3	Bridge Housing		12	12	12	12
Fresno EOC Youth Bridge Navigation Services	HCD THP Round 1,2, &3	Bridge Housing					
TPOCC BridgePoint	ESG	Bridge Housing	30				
RHCB The Lodge	MHSA - Innovation	Bridge Housing	30	30	30		
TPOCC Triage Center	HHAP1, HHAP2, HHAP3, ESG	Emergency Shelter		30	30	30	
Poverello House Triage Center	HHAP1, HHAP2, HHAP3, ESG	Emergency Shelter		10	34	34	

RHCB COVID Shelter	SB-89, CARES, PRK, ESG-CV	Emergency Shelter	211	211			
Selma COM Selma Hotel & Services	CDBG-CV	Emergency Shelter					
Selma Super 8	PRK	Emergency Shelter	45	45			
Selma Townhouse Motel (Sanger)	CARES, CDBG-CV	Emergency Shelter					
Poverello House COVID Shelter	SB-89, CARES, PRK, ESG-CV	Emergency Shelter	28	28			
RHCB FLATS Hotel	PRK	Emergency Shelter	24				
Marjaree Mason Center COVID Hotel	SB-89, CARES, PRK	Emergency Shelter	40				
COVID Trailers	CARES, PRK	Emergency Shelter	3				
Travelodge COVID Hotel	CARES, SB-89	Emergency Shelter	12	12			
Clarion COVID Hotel	SB-89	Emergency Shelter	15				
TBD - Rural ES/Triage	HHAP2	Emergency Shelter				55	
TBD - Madera Triage Center	HHAP3	Emergency Shelter				7	7
WestCare HDAP Emergency Shelter	ESG-CV	Emergency Shelter					
WestCare Diversion	HHAP1, HHAP3	Homelessness Prevention and Shelter Diversion to Permanent Housing		300	300	300	
WestCare Homelessness Prevention for APS	Home Safe	Homelessness Prevention and Shelter Diversion to Permanent Housing		200	200	200	
RHCB Emergency Rental Assistance	ERAP1, ERAP2	Homelessness Prevention and Shelter Diversion to Permanent Housing	1245	3735	1510	265	
DBH Master Lease Housing	NPLH	PH - Permanent Supportive Housing		68			
DBH Recovery Residences	NPLH	PH - Permanent Supportive Housing		70			
Butterfly Gardens - New Units	NPLH	PH - Permanent Supportive Housing			73		
Butterfly Gardens	NPLH	PH - Permanent Supportive Housing			284		
Villages at Paragon	NPLH	PH - Permanent Supportive Housing			26		
Villages at Broadway	NPLH	PH - Permanent Supportive Housing			25		
Alegre Commons	NPLH	PH - Permanent Supportive Housing			41		
Arthur at Blackstone	NPLH	PH - Permanent Supportive Housing				42	
Crossroads Village	NPLH	PH - Permanent Supportive Housing				50	
Libre Commons	NPLH	PH - Permanent Supportive Housing				42	
Avalon Commons	NPLH	PH - Permanent Supportive Housing				7	
Renaissance	MHSA	PH - Permanent Supportive Housing		121			
RHCB Case Management & Navigation	CARES, PRK	PH - Rapid Re-housing	211				
WestCare Home Sweet Home/Selma COM	HHAP1, ESG-CV	PH - Rapid Re-housing		65	65	45	
Housing Authority CalWORKS HSP	HSP	PH - Rapid Re-housing	62	62	62	TBD	
CLFA CALWORKS HSP	HSP	PH - Rapid Re-housing	40	40	40	TBD	
CalWORKS HSP RRH	HSP	PH - Rapid Re-housing			64	166	
Bringing Families Home RRH	BFH	PH - Rapid Re-housing	14	14			
WestCare HDAP RRH	HDAP	PH - Rapid Re-housing	50	50	50	50	
WestCare RRH	ESG	PH - Rapid Re-housing	60				
TBD - Youth RRH	HHAP2, HHAP3	PH - Rapid Re-housing			2	22	22
RHCB Crossroads RRH	ESG-CV	PH - Rapid Re-housing	165	165	165	165	
TBD - Tenant-based RRH	HHAP3	PH - Rapid Re-housing				120	120
CFLA Bringing Families Home RRH	BFH	PH - Rapid Re-housing		22	TBD	TBD	
Fresno Housing RRH	Fresno Housing Authority	PH - Rapid Re-housing		51	51	51	51
WestCare HDAP Supportive Services	HDAP	Services Only			50	50	
RHCB Landlord Engagement & Risk Mitigation	HHAP2	Services Only	N/A	N/A	N/A		
WestCare Housing Matcher	ESG, HSP	Services Only	200				
RHCB - Operating Subsidy for PSH	HHAP2	Services Only			51		

Villages at Broadway	NPLH	Services Only		26			
Villages at Paragon	NPLH	Services Only		28			
Fresno Housing Shelter Plus Care Services	Fresno Housing Authority	Services Only		51	51	51	51
Kings View PATH Rural Outreach	HHAP1, HHAP3, ARPA	Street Outreach	360	360	350	350	350
WestCare RRH	ESG	PH - Rapid Re-housing			20		
WestCare Emergency Shelter	ESG	Emergency Shelter			35		
WestCare HDAP RRH	ESG-CV	Emergency Shelter					
Community Action Partnership of Madera County, Inc. Combined Renewal and Expansion	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	21	21	21	21	
Fresno County Economic Opportunities Commission HERO Team 2 expansion	CoC HUD Award FY2020, FY2021	Street Outreach	0	0	0	0	
Fresno County Economic Opportunities Commission Project Hearth	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	16	16	16	16	
Fresno County Economic Opportunities Commission Project Home Plate	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	22	22	22		
Fresno County Economic Opportunities Commission Project Phoenix	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	25	25	25	25	
Fresno County Economic Opportunities Commission Project Rise	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	15	15	15	15	
Fresno County Economic Opportunities Commission Youth Bridge Housing	HEAP, HHAP	Bridge Housing	12				
Housing Authority City of Fresno A Rapid Way Home	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	12	12	11		
Housing Authority City of Fresno HMLS Expansion	CoC HUD Award FY2020, FY2021	Other	0	0	0	0	
Housing Authority City of Fresno HMLS II Expansion	CoC HUD Award FY2020, FY2021	Other	0	0	0	0	
Housing Authority City of Fresno Permanent Supportive Housing Trinity	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	20	20	20	20	
Housing Authority City of Fresno Permanent Supportive Housing, Blackstone	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	29	29	29	29	
Housing Authority City of Fresno Rapid Rehousing Project	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	13	13	13		
Housing Authority City of Fresno Renaissance at Santa Clara	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	24	24	24	24	
Housing Authority City of Fresno Shelter Plus Care 1	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	117	117	100	100	
Housing Authority City of Fresno Shelter Plus Care 4	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	41	41	41		
Marjaree Mason Center, Inc. DV Coordinated Entry System	CoC HUD Award FY2020, FY2021	Street Outreach	0	0	0		
Marjaree Mason Center, Inc. DV Coordinated Entry System 2	CoC HUD Award FY2020, FY2021	Street Outreach	0	0	0		
Marjaree Mason Center, Inc. MMC Clovis Transitional Project	CoC HUD Award FY2020, FY2021	Bridge Housing	18	18	18	18	
Marjaree Mason Center, Inc. MMC Welcome Home 3	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	13	13	13	13	
Marjaree Mason Center, Inc. Safe and Sound	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	13	13	13		
Marjaree Mason Center, Inc. Welcome Home (TH)	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	5	5	5	5	
Marjaree Mason Center, Inc. Welcome Home 2/2a (TH)	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	8	8	8	8	
Mental Health Systems Inc. 2021, 2019 Hacienda Housing Program RENEWAL	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	11	11	11		
MHS Bridge Housing	HEAP, CESH, HHAP	Bridge Housing	33				
MHS Triage Center	HEAP, HHAP	Emergency Shelter	50				
Poverello - CoC Case Management	CBDG-CV	Services Only	62				
Poverello House Triage Center	HEAP, HHAP	Emergency Shelter	10				
Poverello House Rapid Rehousing	CoC HUD Award FY2021	PH - Rapid Re-housing			14	14	
RHCB Landlord Engagement & Risk Mitigation	CESH	Services Only	80	80	80		
Selma COM Selma Hotel & Services	CDBG-CV	Emergency Shelter	30				
Selma Townhouse Motel (Sanger)	CDBG-CV	Emergency Shelter	34				
TPOCC Triage Center	HEAP, HHAP	Emergency Shelter	30				
Turning Point of Central California, Inc. Falcon Court Permanent Supportive Housing	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	52	52	52	52	
Turning Point of Central California, Inc. Family Villa Permanent Supportive Housing	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	104	104	104	104	

Turning Point of Central California, Inc. Serenity Village	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	7	7	7	7	
Turning Point of Central California, Inc. Stasis Permanent Supportive Housing	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	28	28	28	28	
Valley Teen Ranch Transitional Living Home (TH)	CoC HUD Award FY2020, FY2021	Bridge Housing	4	4	4	4	
Westside Family Preservation Services Network	CoC HUD Award FY2021	PH - Rapid Re-housing			8	8	
WestCare California, Inc. Coordinated Entry 2018, 2020	CoC HUD Award FY2020, FY2021	Street Outreach	0	0	0		
WestCare California, Inc. Project Liftoff Combined	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	54	54	54	54	
Fresno EOC	CalOES	Bridge Housing		16	16	16	16
WestCare Home Sweet Home/Selma COM	HEAP, CESH, HHAP	PH - Rapid Re-housing	66				
		Homelessness Prevention and Shelter Diversion to Permanent Housing					
WestCare Diversion	HEAP, CESH, HHAP		300				
WestCare Navigation	HEAP	Services Only	135				

Table 3.1 Landscape Analysis of State, Federal and Local Funding - FMCoC, City of Fresno, and Counties of Fresno and Madera

Summary of Combined Homeless Services Funding for the FMCoC, City of Fresno, and Counties of Fresno and Madera					
Homeless Service Category	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25*
Emergency Shelter	\$ 5,264,117.90	\$ 17,683,035.23	\$ 14,322,946.38	\$ 1,811,805.00	\$ 300,000.00
Bridge Housing	\$ 200,697.38	\$ 2,901,037.97	\$ 7,092,994.33	\$ 1,010,373.50	\$ -
Street Outreach	\$ 1,562,923.42	\$ 3,855,527.41	\$ 3,050,827.00	\$ 222,000.00	\$ 542,451.00
Services Only	\$ 53,460.12	\$ 1,135,476.00	\$ 3,124,257.05	\$ 1,338,299.00	\$ -
Homelessness Prevention and Shelter Diversion to Permanent Housing	\$ 641,538.00	\$ 29,216,241.57	\$ 27,711,822.42	\$ 402,000.00	\$ -
PH - Rapid Re-housing	\$ 716,716.05	\$ 11,247,974.20	\$ 6,904,275.86	\$ 10,661,712.85	\$ -
PH - Permanent Supportive Housing	\$ -	\$ 9,534,076.00	\$ 6,925,816.00	\$ 142,000.00	\$ -
Other	\$ 15,147,281.00	\$ 1,198,273.20	\$ 60,460,946.80	\$ 35,000.00	\$ -
Total	\$ 23,586,733.87	\$ 76,771,641.58	\$ 129,593,885.84	\$ 15,623,190.35	\$ 842,451.00

*Only limited funding projections are available for FY24/25

Breakdown of Combined Homeless Services Funding for the FMCoC, City of Fresno, and Counties of Fresno and Madera						
Homeless Service Category	Jurisdiction	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Emergency Shelter • Funding Sources Include: CARES Act, CDBG-CV, ESG, ESG-CV, HEAP, HHAP, HUD CoC, Project Roomkey	City of Fresno	\$ 2,725,695.89	\$ 8,620,180.71	\$ 12,821,991.88	\$ -	\$ -
	FMCoC	\$ 631,762.00	\$ 3,277,218.72	\$ 900,000.00	\$ -	\$ -
	County of Fresno	\$ 1,861,482.01	\$ 4,971,462.80	\$ 600,954.50	\$ 1,811,805.00	\$ 300,000.00
	County of Madera	\$ 45,178.00	\$ 814,173.00	\$ -	\$ -	\$ -
	Total Funding	\$ 5,264,117.90	\$ 17,683,035.23	\$ 14,322,946.38	\$ 1,811,805.00	\$ 300,000.00
Bridge Housing • Categorized as Transitional Housing in HMIS for reporting purposes • Funding Sources Include: CALOES, CESH, ESG, HHAP, HUD CoC, County of Fresno Child Welfare THP	City of Fresno	\$ 200,697.38	\$ 1,091,817.76	\$ 1,928,657.33	\$ -	\$ -
	FMCoC	\$ -	\$ 1,278,435.17	\$ 253,121.00	\$ -	\$ -
	County of Fresno	\$ -	\$ 530,785.04	\$ 4,911,216.00	\$ 1,010,373.50	\$ -
	County of Madera	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Funding	\$ 200,697.38	\$ 2,901,037.97	\$ 7,092,994.33	\$ 1,010,373.50	\$ -
Street Outreach • Funding Sources Include: ESG, HHAP, Kaiser Foundation, OEL, SMHS	City of Fresno	\$ 776,975.42	\$ 1,583,527.40	\$ 196,270.00	\$ -	\$ -
	FMCoC	\$ 15,900.00	\$ 2,127,040.01	\$ 2,854,557.00	\$ -	\$ -
	County of Fresno	\$ 500,000.00	\$ 70,650.00	\$ -	\$ -	\$ 542,451.00
	County of Madera	\$ 270,048.00	\$ 74,310.00	\$ -	\$ 222,000.00	\$ -
	Total Funding	\$ 1,562,923.42	\$ 3,855,527.41	\$ 3,050,827.00	\$ 222,000.00	\$ 542,451.00
Services Only • Includes CES Services, Employment Services, COVID response services • Funding Sources Include: CSBG - CARES, HEAP, HHAP, HUD CoC	City of Fresno	\$ 53,460.12	\$ -	\$ 1,697,715.00	\$ -	\$ -
	FMCoC	\$ -	\$ 50,000.00	\$ 88,243.05	\$ -	\$ -
	County of Fresno	\$ -	\$ 1,085,476.00	\$ 1,338,299.00	\$ 1,338,299.00	\$ -
	County of Madera	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Funding	\$ 53,460.12	\$ 1,135,476.00	\$ 3,124,257.05	\$ 1,338,299.00	\$ -

Breakdown of Combined Homeless Services Funding for the FMCoC, City of Fresno, and Counties of Fresno and Madera						
Homeless Service Category	Jurisdiction	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Homelessness Prevention and Shelter Diversion to Permanent Housing • Funding Sources Include: CARES Act, ESG, HEAP, HHAP	City of Fresno	\$ -	\$ -	\$ 16,960,329.00	\$ -	\$ -
	FMCoC	\$ 21,200.00	\$ 789,324.08	\$ -	\$ -	\$ -
	County of Fresno	\$ -	\$ 28,246,329.49	\$ 10,656,493.42	\$ 402,000.00	\$ -
	County of Madera	\$ 620,338.00	\$ 180,588.00	\$ 95,000.00	\$ -	\$ -
	Total Funding	\$ 641,538.00	\$ 29,216,241.57	\$ 27,711,822.42	\$ 402,000.00	\$ -
PH - Rapid Re-housing • Funding Sources Include: CARES Act, CESH, ESG, ESG-CV, HEAP, HHAP, HUD CoC	City of Fresno	\$ -	\$ 903,379.00	\$ 203,600.00	\$ -	\$ -
	FMCoC	\$ 127,452.00	\$ 3,977,150.70	\$ 2,963,945.64	\$ -	\$ -
	County of Fresno	\$ 106,715.05	\$ 6,206,548.50	\$ 3,736,730.22	\$ 10,535,941.50	\$ -
	County of Madera	\$ 482,549.00	\$ 160,896.00	\$ -	\$ 125,771.35	\$ -
	Total Funding	\$ 716,716.05	\$ 11,247,974.20	\$ 6,904,275.86	\$ 10,661,712.85	\$ -
PH - Permanent Supportive Housing • Disability required for entry • Funding Sources Include: HUD CoC	City of Fresno	\$ -	\$ -	\$ -	\$ -	\$ -
	FMCoC	\$ -	\$ 6,398,066.00	\$ 5,784,366.00	\$ -	\$ -
	County of Fresno	\$ -	\$ 3,136,010.00	\$ 350,000.00	\$ -	\$ -
	County of Madera	\$ -	\$ -	\$ 791,450.00	\$ 142,000.00	\$ -
	Total Funding	\$ -	\$ 9,534,076.00	\$ 6,925,816.00	\$ 142,000.00	\$ -
Other • Includes HMIS, Capital Projects, and Strategic Planning Costs • Funding Sources Include: CSBG- CARES, CESH, HHAP, HUD CoC, Homekey	City of Fresno	\$ 7,706.00	\$ 192,871.00	\$ 59,462,139.80	\$ 35,000.00	\$ -
	FMCoC	\$ 10,600.00	\$ 840,805.20	\$ 673,918.00	\$ -	\$ -
	County of Fresno	\$ 14,818,701.00	\$ 4,790.00	\$ -	\$ -	\$ -
	County of Madera	\$ 310,274.00	\$ 159,807.00	\$ 324,889.00	\$ -	\$ -
	Total Funding	\$ 15,147,281.00	\$ 1,198,273.20	\$ 60,460,946.80	\$ 35,000.00	\$ -

*Only limited funding projections are available for FY24/25

Table 3.2 Landscape Analysis of State, Federal and Local Funding - County of Fresno

Summary of Homeless Services Funding - County of Fresno					
Homeless Service Category	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25*
Emergency Shelter	\$ 1,861,482.01	\$ 4,971,462.80	\$ 600,954.50	\$ 1,811,805.00	\$ 300,000.00
Bridge Housing	\$ -	\$ 530,785.04	\$ 4,911,216.00	\$ 1,010,373.50	\$ -
Street Outreach	\$ 500,000.00	\$ 70,650.00	\$ -	\$ -	\$ 542,451.00
Services Only	\$ -	\$ 1,085,476.00	\$ 1,338,299.00	\$ 1,338,299.00	\$ -
Homelessness Prevention and Shelter Diversion to Permanent Housing	\$ -	\$ 28,246,329.49	\$ 10,656,493.42	\$ 402,000.00	\$ -
PH - Rapid Re-housing	\$ 106,715.05	\$ 6,206,548.50	\$ 3,736,730.22	\$ 10,535,941.50	\$ 58,680.46
PH - Permanent Supportive Housing	\$ -	\$ 3,136,010.00	\$ 350,000.00	\$ -	\$ -
Other	\$ 14,818,701.00	\$ 4,790.00	\$ -	\$ -	\$ -
Admin	\$ 13,291.95	\$ 5,210,432.61	\$ 974,841.60	\$ 471,136.54	\$ -
Total	\$ 17,300,190.01	\$ 49,462,484.44	\$ 22,568,534.74	\$ 15,569,555.54	\$ 901,131.46

*Only limited funding projections are available for FY24/25

Breakdown of Homeless Services Funding - County of Fresno									
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
HUD ESG FY19-20	Federal	PH - Rapid Re-housing	WestCare	RRH for 60 households	All People Experiencing Homelessness	\$ 106,715.05			
HUD ESG FY19-20	Federal	Emergency Shelter	IPoCC	30-bed Emergency Shelter	All People Experiencing Homelessness	\$ 125,600.00			
HUD ESG FY19-20	Federal	Admin	County of Fresno			\$ 13,291.95			
HUD ESG FY19-20	Federal						\$ 245,607.00	7/6/2020	7/5/2022
HUD ESG FY20-21	Federal	PH - Rapid Re-housing	WestCare	RRH for 20 households	All People Experiencing Homelessness	\$ 192,000.00			
HUD ESG FY20-21	Federal	Emergency Shelter	WestCare	ES for 35 individuals	All People Experiencing Homelessness	\$ 47,277.00			
HUD ESG FY20-21	Federal	Admin	County of Fresno			\$ 19,400.00			
HUD ESG FY20-21	Federal						\$ 258,677.00	8/27/2021	8/26/2023
County, HHAP Round 1	State	Emergency Shelter	Poverello House	34-bed Triage Center	Homelessness	\$ 139,456.02			
County, HHAP Round 1	State	Emergency Shelter	IPoCC	30-bed Triage Center	Homelessness	\$ 499,838.34			
County, HHAP Round 1	State	Bridge Housing	MHS	33-bed Bridge Housing	Homelessness	\$ 228,733.81			
County, HHAP Round 1	State	Street Outreach	Kings View	Individuals annually	Homelessness	\$ 500,000.00			
County, HHAP Round 1	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare	Diversion services to 300 annually	All People Experiencing Homelessness	\$ 297,723.92			
County, HHAP Round 1	State	PH - Rapid Re-housing	WestCare	RRH for 65 households	Homelessness	\$ 311,042.22			
County, HHAP Round 1	State	Bridge Housing	Fresno EoC	12-bed Youth Bridge Housing	Unaccompanied Youth	\$ 186,051.23			
County, HHAP Round 1	State	Admin	County of Fresno			\$ 162,794.82			
County, HHAP Round 1	State						\$ 2,325,640.36	6/19/2020	6/30/2025
County, HHAP Round 2	State	Emergency Shelter	Rural ES/Triage	55 Beds	Homelessness	\$ 350,000.00			
County, HHAP Round 2	State	Emergency Shelter	Poverello & IPoCC Triage	64 Beds	Homelessness	\$ 203,677.50			
County, HHAP Round 2	State	PH - Permanent Supportive Housing	RHCB	Operating subsidy for 51 PSH units	All People Experiencing Homelessness	\$ 350,000.00			
County, HHAP Round 2	State	PH - Rapid Re-housing	TBD	Youth RRH	Unaccompanied Youth	\$ 85,052.00			
County, HHAP Round 2	State	Admin	County of Fresno			\$ 74,420.50			
County, HHAP Round 2	State						\$ 1,063,150.00	9/20/2021	6/30/2026
County/FMCoC, HHAP Round 3	State	Emergency Shelter	Poverello House and IPoCC Triage	64 beds	All People Experiencing Homelessness	\$ 1,811,805.00			
County/FMCoC, HHAP Round 3	State	Emergency Shelter	TBD	7 beds in Madera County	All People Experiencing Homelessness	\$ 300,000.00			
County/FMCoC, HHAP Round 3	State	Bridge Housing	MHS Bridge Housing	33 beds	All People Experiencing Homelessness	\$ 673,847.00			
County/FMCoC, HHAP Round 3	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare	Diversion services to 300 annually	All People Experiencing Homelessness	\$ 402,000.00			
County/FMCoC, HHAP Round 3	State	PH - Rapid Re-housing	TBD	24 months of RRH services for 120 individuals	All People Experiencing Homelessness	\$ 1,797,549.00			
County/FMCoC, HHAP Round 3	State	PH - Rapid Re-housing	RHCB	Risk Mitigation Fund	N/A	\$ 58,680.46			
County/FMCoC, HHAP Round 3	State	Street Outreach	KingsView	Rural Outreach for 350 individuals annually	All People Experiencing Homelessness	\$ 542,451.00			
County/FMCoC, HHAP Round 3	State	Bridge Housing	Fresno EoC	12 beds for Youth	Unaccompanied Youth	\$ 336,526.50			
County/FMCoC, HHAP Round 3	State	PH - Rapid Re-housing	TBD	24 months of Youth RRH services for 22 individuals	Unaccompanied Youth	\$ 336,526.50			
County/FMCoC, HHAP Round 3	State	Admin	County of Fresno			\$ 471,136.54			
County/FMCoC, HHAP Round 3	State						\$ 6,730,522.00		

Breakdown of Homeless Services Funding - County of Fresno									
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
HCD Transitional Housing Program Round 1	State	Bridge Housing	Fresno EoC	Navigation services for 40 individuals (age 18-25) annually	Unaccompanied Youth		\$ 116,000.00	12/30/2020	6/30/2022
HCD Transitional Housing Program Round 2	State	Bridge Housing	Fresno EoC	Navigation services for 40 individuals (age 18-25) annually	Unaccompanied Youth		\$ 116,000.00	6/22/2021	6/30/2023
HCD Transitional Housing Program Round 3	State	Bridge Housing	TBD	Navigation services for homeless youth (age 18-25)	Unaccompanied Youth		\$ 116,000.00	6/22/2021	6/30/2023
CDSS HDAP FY21-22	State	PH - Rapid Re-housing	WestCare	RRH for 50 disabled homeless households annually	Chronic Homelessness		\$ 1,338,299.00		
CDSS HDAP FY21-22	State	Services Only	WestCare	supportive services for 50 disabled homeless households annually	Chronic Homelessness		\$ 1,338,299.00	7/1/2021	6/30/2024
CDSS HDAP FY22-23	State	PH - Rapid Re-housing	WestCare	RRH for 50 disabled homeless households	Chronic Homelessness		\$ 1,338,299.00		
CDSS HDAP FY22-23	State	Services Only	WestCare	supportive services for 50 disabled homeless households annually	Chronic Homelessness		\$ 1,338,299.00	7/1/2022	6/30/2025
CalWORKs HSP FY21/22	State	PH - Rapid Re-housing	Fresno Housing, CLFA	RRH for 102 families annually	Other - Homeless families		\$ 1,431,635.00	7/1/2020	6/30/2022
CalWORKs HSP FY22-23	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	TBD	HP for 500 families annually	Other - Homeless families				
CalWORKs HSP FY22-23	State	PH - Rapid Re-housing	TBD	RRH for 166 families annually	Other - Homeless families		\$ 7,063,567.00	7/1/2021	6/30/2024
Bringing Families Home FY21/22	State	PH - Rapid Re-housing	CFLA	RRH for 22 families annually	Other - Homeless families		\$ 425,000.00	9/22/2020	6/30/2022
Bringing Families Home FY22/23	State	PH - Rapid Re-housing	CFLA	RRH, total # served TBD	Other - Homeless families		\$1,810,337	7/1/2022	6/30/2024
Home Safe Pilot Program	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare	Homelessness prevention, housing stabilization, and short-term rental assistance	Other - APS clients at risk of homelessness		\$ 588,571.00	7/1/2019	6/30/2022
Home Safe Program	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare	housing navigation, linkage to long term supports, counseling, health care navigation, intensive case management, housing stabilization, and short-term rental assistance for 200 individuals	Other - APS clients at risk of homelessness		\$ 2,726,128.00	7/1/2022	6/30/2024
HCD - Emergency Rental Assistance Program 1	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	RH Community Builders		All People Experiencing Homelessness	\$ 27,657,758.49			
HCD - Emergency Rental Assistance Program 1	State	Admin	RH Community Builders		All People Experiencing Homelessness	\$ 4,520,626.59			
HCD - Emergency Rental Assistance Program 1	State						\$ 32,178,385.08	3/1/2021	9/30/2022
HCD - Emergency Rental Assistance Program 2	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	RH Community Builders		All People Experiencing Homelessness	\$ 4,405,105.50			
HCD - Emergency Rental Assistance Program 2	State	Admin	RH Community Builders		All People Experiencing Homelessness	\$ 881,021.10			
HCD - Emergency Rental Assistance Program 2	State						\$ 5,286,126.60	10/1/2022	9/30/2025
County, COVID-19 Emergency Homelessness Funding (SB-89) County, Project Roomkey and Rehousing Strategy Funding Round 1	State	Emergency Shelter	Poverello House	COVID Emergency Shelter	All People Experiencing Homelessness		\$ 382,080.59	3/18/2020	6/30/2022
County, Project Roomkey and Rehousing Strategy Funding Round 1	State	Emergency Shelter	RHCB	211 beds	All People Experiencing Homelessness	\$ 811,768.80			
County, Project Roomkey and Rehousing Strategy Funding Round 1	State	Emergency Shelter	Best Western (MMC)	40 beds	All People Experiencing Homelessness	\$ 134,756.00			
County, Project Roomkey and Rehousing Strategy Funding Round 1	State	Emergency Shelter	RHCB	15 rooms	All People Experiencing Homelessness	\$ 214,575.82			
County, Project Roomkey and Rehousing Strategy Funding Round 1	State	Emergency Shelter	Poverello House	28 beds	All People Experiencing Homelessness	\$ 277,774.42			
County, Project Roomkey and Rehousing Strategy Funding Round 1	State	Emergency Shelter	Travelodge	12 rooms	All People Experiencing Homelessness	\$ 127,444.95			
County, Project Roomkey and Rehousing Strategy Funding Round 1	State	Emergency Shelter	Selma Super 8	45 rooms	All People Experiencing Homelessness	\$ 169,562.02			
County, Project Roomkey and Rehousing Strategy Funding Round 1	State						\$1,735,882	12/1/2020	6/30/2021

Breakdown of Homeless Services Funding - County of Fresno									
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
County, Project Roomkey and Rehousing Strategy Funding Round 2	State	Emergency Shelter	RHCB	211 beds	All People Experiencing Homelessness	\$ 1,572,695.00			
County, Project Roomkey and Rehousing Strategy Funding Round 2	State	Emergency Shelter	Poverello House	28 beds	All People Experiencing Homelessness	\$ 49,283.36			
County, Project Roomkey and Rehousing Strategy Funding Round 2	State	Emergency Shelter	Travelodge	12 rooms	All People Experiencing Homelessness	\$ 13,109.25			
County, Project Roomkey and Rehousing Strategy Funding Round 2	State	Emergency Shelter	Selma Super 8	45 rooms	All People Experiencing Homelessness	\$ 37,809.00			
County, Project Roomkey and Rehousing Strategy Funding Round 2	State						\$1,672,897	7/1/2021	6/30/2022
County, Project Homekey	State	Services Only			All People Experiencing Homelessness	\$510,701		11/10/2020	6/30/2022
County, Project Homekey	State	Other		Capital Improvements	All People Experiencing Homelessness	\$14,818,701		11/10/2020	11/10/2025
County, Project Homekey	State						\$15,329,402		
City, COVID-19 Emergency Homelessness Funding (SB-89)	State	Emergency Shelter	Poverello House, RH Community Builders, MMC	COVID Emergency Shelter, Non-Congregate Shelter, Infection Control	All People Experiencing Homelessness		\$ 1,012,869.44	3/19/2020	6/30/2022
HUD ESG-CV Round 1 & 2	Federal	Emergency Shelter	WestCare	Motel Vouchers for HDAP clients	Chronic Homelessness	\$ 10,000.00			
HUD ESG-CV Round 1 & 2	Federal	PH - Rapid Re-housing	RHCB	165 rental units	All People Experiencing Homelessness	\$ 3,711,076.80			
HUD ESG-CV Round 1 & 2	Federal	Street Outreach	WestCare		All People Experiencing Homelessness	\$ 70,650.00			
HUD ESG-CV Round 1 & 2	Federal	Admin	County of Fresno			\$ 421,835.20			
HUD ESG-CV Round 1 & 2	Federal	Other		HMS		\$ 4,790.00			
HUD ESG-CV Round 1 & 2	Federal						\$ 4,218,352.00	3/27/2020	9/30/2022
City, HUD ESG-CV Round 1	Federal	Emergency Shelter	RHCB, Poverello House	239 Beds	All People Experiencing Homelessness	\$ 1,172,047.20			
City, HUD ESG-CV Round 1	Federal	PH - Rapid Re-housing	RHCB	165 rental units	All People Experiencing Homelessness	\$ 638,836.70			
City, HUD ESG-CV Round 1	Federal	Emergency Shelter	Scrubcan, Knights Pumping	Infection Control	Homelessness	\$ 82,274.60			
City, HUD ESG-CV Round 1	Federal	Admin	County of Fresno			\$ 105,176.00			
City, HUD ESG-CV Round 1	Federal						\$ 1,998,334.50	6/11/2020	6/30/2022
No Place Like Home (Mental Health Services Act)	State	PH - Permanent Supportive Housing	Master Lease Housing	68 Beds	Chronic Homelessness	\$ 1,036,708.00			
No Place Like Home (Mental Health Services Act)	State	PH - Permanent Supportive Housing	Recovery Residences	70 Beds and Services	Substance Abuse Disorders	\$ 1,000,000.00			
No Place Like Home (Mental Health Services Act)	State	PH - Permanent Supportive Housing	Renaissance	121 Beds	Chronic Homelessness	\$ 625,434.00			
No Place Like Home (Mental Health Services Act)	State	Services Only	Villages at Broadway	Services for 26 beds	Chronic Homelessness	\$ 232,911.00			
No Place Like Home (Mental Health Services Act)	State	Services Only	Villages at Paragon	Services for 28 beds	Chronic Homelessness	\$ 224,150.00			
No Place Like Home (Mental Health Services Act)	State						\$ 3,119,203.00		
No Place Like Home (Federal Financial Contribution)	Federal	PH - Permanent Supportive Housing	Renaissance	121 Beds	Severe Mental Illness	\$ 473,868.00			
No Place Like Home (Federal Financial Contribution)	Federal	Services Only	Villages at Broadway	Services for 26 beds	Severe Mental Illness	\$ 60,102.00			
No Place Like Home (Federal Financial Contribution)	Federal	Services Only	Villages at Paragon	Services for 28 beds	Severe Mental Illness	\$ 57,612.00			
No Place Like Home (Federal Financial Contribution)	Federal						\$ 591,582.00		
DHCS Projects for Assistance in Transition from Homelessness (PATH)	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	Kings View	Homeless Outreach, Engagement, and Linkage Services & Mental Health Services	Severe Mental Illness		\$ 3,227,536.00	7/1/2021	6/30/2026
Fresno Housing Authority	Federal	PH - Rapid Re-housing	Fresno Housing Authority	51 housing certificates for DBH clients that qualify for Shelter Plus Care Program	Other - Severe mental illness and/or co-occurring substance use disorder		\$0	7/1/2021	6/30/2026
Fresno Housing Authority	Federal	Services Only	Fresno Housing Authority	51 housing certificates for DBH clients that qualify for Shelter Plus Care Program	Other - Severe mental illness and/or co-occurring substance use disorder		\$0	7/1/2021	6/30/2026
Mental Health Services Act - Innovation	State	Bridge Housing	RH Community Builders	30 beds filled through referral source such as the Emergency Room, Crisis Intervention Team, or Psychiatric Hospital - short-term lodging driven by peer support services	Other - Severe mental illness and/or co-occurring substance use disorder		\$4,679,216	10/20/2020	6/30/2023
Total:							\$ 105,801,896.19		

Table 3.3 Landscape Analysis of State, Federal and Local Funding - Fresno-Madera Continuum of Care

Summary of Homeless Services Funding - Fresno Madera Continuum of Care					
Homeless Service Category	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Emergency Shelter	\$ 631,762.00	\$ 3,277,218.72	\$ 900,000.00	\$ -	\$ -
Bridge Housing	\$ -	\$ 1,278,435.17	\$ 253,121.00	\$ -	\$ -
Street Outreach	\$ 15,900.00	\$ 2,127,040.01	\$ 2,854,557.00	\$ -	\$ -
Services Only	\$ -	\$ 50,000.00	\$ 88,243.05	\$ -	\$ -
Homelessness Prevention and Shelter Diversion to Permanent Housing	\$ 21,200.00	\$ 789,324.08	\$ -	\$ -	\$ -
PH - Rapid Re-housing	\$ 127,452.00	\$ 3,977,150.70	\$ 2,963,945.64	\$ -	\$ -
PH - Permanent Supportive Housing	\$ -	\$ 6,398,066.00	\$ 5,784,366.00	\$ -	\$ -
Other	\$ 10,600.00	\$ 840,805.20	\$ 673,918.00	\$ -	\$ -
Admin	\$ 8,010.00	\$ 394,821.60	\$ 141,819.31	\$ -	\$ -
Total	\$ 814,924.00	\$ 19,132,861.48	\$ 13,659,970.00	\$ -	\$ -

Breakdown of Homeless Services Funding - Fresno Madera Continuum of Care									
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
2020 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Community Action Partnership of Madera County, Inc.	Combined Renewal and Expansion	Chronic Homelessness	\$ 581,016			
2020 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Fresno County Economic Opportunities Commission	Project Hearth	Chronic Homelessness	\$ 296,306			
2020 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Fresno County Economic Opportunities Commission	Project Rise	Chronic Homelessness	\$ 323,995			
2020 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Fresno County Economic Opportunities Commission	Project Phoenix	Chronic Homelessness	\$ 432,584			
2020 HUD CoC Award	Federal	Street Outreach	Fresno County Economic Opportunities Commission	Hero Team 2 Expansion	All People Experiencing Homelessness	\$ 525,000			
2020 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Housing Authority City of Fresno	Permanent Supportive Housing Blackstone	Chronic Homelessness	\$ 44,130			
2020 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Housing Authority City of Fresno	Permanent Supportive Housing Trinity	Chronic Homelessness	\$ 64,783			
2020 HUD CoC Award	Federal	Other	Housing Authority City of Fresno	HMIS Expansion	N/A	\$ 76,500			
2020 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Housing Authority City of Fresno	Renaissance at Santa Clara	Chronic Homelessness	\$ 85,988			
2020 HUD CoC Award	Federal	PH - Rapid Re-housing	Housing Authority City of Fresno	A Rapid Way Home	All People Experiencing Homelessness	\$ 198,322			
2020 HUD CoC Award	Federal	Other	Housing Authority City of Fresno	HMIS II Expansion	N/A	\$ 245,770			
2020 HUD CoC Award	Federal	PH - Rapid Re-housing	Housing Authority City of Fresno	Rapid Rehousing Project	All People Experiencing Homelessness	\$ 250,337			
2020 HUD CoC Award	Federal	Other	Housing Authority City of Fresno	CA-514 CoC Planning Project Application 2020	N/A	\$ 310,466			
2020 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Housing Authority City of Fresno	Shelter Plus Care 4	Chronic Homelessness	\$ 409,495			
2020 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Housing Authority City of Fresno	Shelter Plus Care 1	Chronic Homelessness	\$ 1,042,050			
2020 HUD CoC Award	Federal	PH - Rapid Re-housing	Marjaree Mason Center, Inc.	Welcome Home	Victims of Domestic Violence	\$ 177,279			
2020 HUD CoC Award	Federal	Bridge Housing	Marjaree Mason Center, Inc.	Clovis Transitional Project	Victims of Domestic Violence	\$ 222,501			
2020 HUD CoC Award	Federal	PH - Rapid Re-housing	Fresno County Economic Opportunities Commission	Project Home Plate	Chronic Homelessness	\$ 366,494			
2020 HUD CoC Award	Federal	PH - Rapid Re-housing	Marjaree Mason Center, Inc.	Welcome Home 2/2a	Victims of Domestic Violence	\$ 248,308			
2020 HUD CoC Award	Federal	PH - Rapid Re-housing	Marjaree Mason Center, Inc.	MMC Welcome Home 3	Victims of Domestic Violence	\$ 295,485			
2020 HUD CoC Award	Federal	PH - Rapid Re-housing	Marjaree Mason Center, Inc.	Safe and Sound (RRH - DV)	Victims of Domestic Violence	\$ 343,128			
2020 HUD CoC Award	Federal	Street Outreach	Marjaree Mason Center, Inc.	DV Coordinated Entry 2	Victims of Domestic Violence	\$ 459,927			
2020 HUD CoC Award	Federal	Street Outreach	Marjaree Mason Center, Inc.	DV Coordinated Entry	Victims of Domestic Violence	\$ 516,358			
2020 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Mental Health Systems Inc.	2019 Hacienda Housing Program RENEWAL	All People Experiencing Homelessness	\$ 266,514			
2020 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Turning Point of Central California, Inc.	Serenity Village	Chronic Homelessness	\$ 198,313			
2020 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Turning Point of Central California, Inc.	Stasis PSH	Chronic Homelessness	\$ 482,414			
2020 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Turning Point of Central California, Inc.	Family Villa PSH	Families Experiencing Homelessness	\$ 722,286			
2020 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Turning Point of Central California, Inc.	Falcon Court PSH	Chronic Homelessness	\$ 934,070			
2020 HUD CoC Award	Federal	Bridge Housing	Valley Teen Ranch	Transitional Living Home (TH)	Unaccompanied Youth	\$ 30,620			
2020 HUD CoC Award	Federal	PH - Permanent Supportive Housing	WestCare California, Inc.	Project LiftOFF Combined	Chronic Homelessness	\$ 514,122			
2020 HUD CoC Award	Federal	Street Outreach	WestCare California, Inc.	Coordinated Entry 2018	All People Experiencing Homelessness	\$ 534,169			
2020 HUD CoC Award	Federal						\$ 11,198,730.00		

Breakdown of Homeless Services Funding - Fresno Madera Continuum of Care									
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
2021 HUD CoC Award	Federal	Street Outreach	Poverello House	Poverello CES Management Entity Project	N/A	\$619,103			
2021 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Turning Point of Central California, Inc.	Stasis Permanent Supportive Housing	Chronic Homelessness	\$493,112			
2021 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Turning Point of Central California, Inc.	Family Villa Permanent Support Housing	Families Experiencing Homelessness	\$754,607			
2021 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Turning Point of Central California, Inc.	Falcon Court Permanent Supportive Housing	Chronic Homelessness	\$970,860			
2021 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Turning Point of Central California, Inc.	Serenity Village	Chronic Homelessness	\$205,042			
2021 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Housing Authority City of Fresno	Shelter Plus Care 4	Chronic Homelessness	\$432,943			
2021 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Housing Authority City of Fresno	Permanent Supportive Housing Blackstone	Chronic Homelessness	\$44,130			
2021 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Housing Authority City of Fresno	Renaissance at Santa Clara	Chronic Homelessness	\$88,390			
2021 HUD CoC Award	Federal	PH - Permanent Supportive Housing	WestCare	Project LiftOFF	Chronic Homelessness	\$532,886			
2021 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Housing Authority City of Fresno	Permanent Supportive Housing Trinity	Chronic Homelessness	\$64,783			
2021 HUD CoC Award	Federal	PH - Rapid Re-housing	Poverello House	Poverello House New RRH Project	All People Experiencing Homelessness	\$311,886			
2021 HUD CoC Award	Federal	PH - Rapid Re-housing	Marjaree Mason Center	Welcome Home 3	Victims of Domestic Violence	\$306,573			
2021 HUD CoC Award	Federal	Bridge Housing	Marjaree Mason Center	Clovis Shelter	Victims of Domestic Violence	\$222,501			
2021 HUD CoC Award	Federal	Bridge Housing	Valley Teen Ranch	Valley Teen Ranch	Unaccompanied Youth	\$30,620			
2021 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Housing Authority City of Fresno	Shelter Plus Care 1	Chronic Homelessness	\$784,050			
2021 HUD CoC Award	Federal	PH - Rapid Re-housing	Valley Teen Ranch	Valley Teen Ranch New RRH Project	Unaccompanied Youth	\$84,144			
2021 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Fresno EOC	Project Hearth	Chronic Homelessness	\$306,962			
2021 HUD CoC Award	Federal	PH - Rapid Re-housing	Marjaree Mason Center	Welcome Home	Victims of Domestic Violence	\$182,559			
2021 HUD CoC Award	Federal	PH - Rapid Re-housing	Housing Authority City of Fresno	Rapid Rehousing Project	All People Experiencing Homelessness	\$261,725			
2021 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Fresno EOC	Project Phoenix	Chronic Homelessness	\$452,264			
2021 HUD CoC Award	Federal	PH - Rapid Re-housing	Westside Family Preservation Services Network, Huron	WFPSN New DV RRH Project	Victims of Domestic Violence	\$607,008			
2021 HUD CoC Award	Federal	PH - Rapid Re-housing	Marjaree Mason Center	Welcome Home 2	Victims of Domestic Violence	\$257,164			
2021 HUD CoC Award	Federal	PH - Rapid Re-housing	Housing Authority City of Fresno	A Rapid Way Home	All People Experiencing Homelessness	\$155,735			
2021 HUD CoC Award	Federal	Other	Housing Authority City of Fresno	HMIS II Expansion	N/A	\$245,770			
2021 HUD CoC Award	Federal	Other	Housing Authority City of Fresno	HMIS Expansion	N/A	\$76,500			
2021 HUD CoC Award	Federal	Street Outreach	Fresno EOC	HERO Team 2 expansion	All People Experiencing Homelessness	\$525,000			
2021 HUD CoC Award	Federal	Street Outreach	WestCare	Coordinated Entry 2020	N/A	\$534,169			
2021 HUD CoC Award	Federal	Street Outreach	Marjaree Mason Center	DV Coordinated Entry System	Victims of Domestic Violence	\$516,358			
2021 HUD CoC Award	Federal	Street Outreach	Marjaree Mason Center	DV Coordinated Entry System 2	Victims of Domestic Violence	\$459,927			
2021 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Fresno EOC	Project Rise	Chronic Homelessness	\$49,869			
2021 HUD CoC Award	Federal	Other	Housing Authority City of Fresno	CA-514 2021 CoC Planning Grant	N/A	\$ 326,648.00			
2021 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Community Action Partnership of Madera County, Inc.	Combined Renewal and Expansion	Chronic Homelessness	\$ 604,468.00			
2021 HUD CoC Award	Federal						\$11,507,756		
HHAP Round 1	State	Emergency Shelter	Poverello House	30-bed Triage Center	All People Experiencing Homelessness	\$ 237,143.34			
HHAP Round 1	State	Emergency Shelter	TPoCC	30-bed Triage Center	All People Experiencing Homelessness	\$ 849,969.30			
HHAP Round 1	State	Bridge Housing	MHS	33-bed Bridge Housing	All People Experiencing Homelessness	\$ 388,959.19			
HHAP Round 1	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare	Diversion services to 300	All People Experiencing Homelessness	\$ 506,276.08			
HHAP Round 1	State	PH - Rapid Re-housing	WestCare	RRH for 65 households	All People Experiencing Homelessness	\$ 528,923.66			
HHAP Round 1	State	Bridge Housing	Fresno EoC	12-bed Youth Bridge Housing	Unaccompanied Youth	\$ 236,354.98			
HHAP Round 1	State	Admin	County of Fresno		N/A	\$ 206,810.60			
HHAP Round 1	State						\$ 2,954,437.15	6/19/2020	6/30/2025

Breakdown of Homeless Services Funding - Fresno Madera Continuum of Care									
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
HHAP Round 2	State	Emergency Shelter	TBD - Rural Services	55 Bed Rural Triage/ES	All People Experiencing Homelessness	\$ 100,000.00			
HHAP Round 2	State	Emergency Shelter	TBD - Madera County	4 Bed Madera Triage/ES	All People Experiencing Homelessness	\$ 300,000.00			
HHAP Round 2	State	Emergency Shelter	TPoCC, Poverello House	60 Triage Beds	All People Experiencing Homelessness	\$ 500,000.00			
HHAP Round 2	State	Street Outreach	Kings View	Rural Outreach Services	All People Experiencing Homelessness	\$ 200,000.00			
HHAP Round 2	State	Services Only	RHBC	Landlord Engagement	All People Experiencing Homelessness	\$ 88,243.05			
HHAP Round 2	State	PH - Rapid Re-housing	TBD	Youth RRH	Unaccompanied Youth	\$ 111,834.64			
HHAP Round 2	State	Admin	County of Fresno	Admin	N/A	\$ 97,855.31			
HHAP Round 2	State						\$ 1,397,933.00	9/20/2021	6/30/2026
CESH Round 1	State	Bridge Housing	MHS	33-bed Bridge Housing	All People Experiencing Homelessness	\$ 400,000.00			
CESH Round 1	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare	Diversion services to 300	All People Experiencing Homelessness	\$ 200,000.00			
CESH Round 1	State	PH - Rapid Re-housing	WestCare	24 rental units	All People Experiencing Homelessness	\$ 834,931.00			
CESH Round 1	State	Services Only	RHCB	Landlord Risk Mitigation Fund	All People Experiencing Homelessness	\$ 50,000.00			
CESH Round 1	State	Admin				\$ 78,154.00			
CESH Round 1	State						\$ 1,563,085.00	10/13/2019	10/12/2024
CESH Round 2	State	PH - Rapid Re-housing	RHCB	RH Landlord Engagement services	All People Experiencing Homelessness	\$ 400,612.00			
CESH Round 2	State	PH - Rapid Re-housing	WestCare	24 rental units	All People Experiencing Homelessness	\$ 284,705.00			
CESH Round 2	State	Other	Housing Authority	System Support - HMIS	N/A	\$ 75,000.00			
CESH Round 2	State	Other	Madera County DSS	Madera Homeless Planning	N/A	\$ 50,000.00			
CESH Round 2	State	Other	TBD	Kral Fresno County Homeless Planning	N/A	\$ 25,000.00			
CESH Round 2	State	Admin	County of Fresno	Admin		\$ 43,964.00			
CESH Round 2	State						\$ 879,281.00	5/29/2020	5/29/2025
HCD ESG FY18-19	State	PH - Rapid Re-housing	CAPMC	Rapid Rehousing services for 15 households	All People Experiencing Homelessness	\$ 127,452.00			
HCD ESG FY18-19	State	Emergency Shelter	CAPMC	Emergency shelter services for 30 households	All People Experiencing Homelessness	\$ 102,090.00			
HCD ESG FY18-19	State	Street Outreach	CAPMC	Street Outreach services for 200 unsheltered homeless individuals	All People Experiencing Homelessness	\$ 15,900.00			
HCD ESG FY18-19	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	CAPMC	Homeless Prevention services for 20 households	All People Experiencing Homelessness	\$ 21,200.00			
HCD ESG FY18-19	State	Other		HMIS	N/A	\$ 10,600.00			
HCD ESG FY18-19	State	Admin	County of Fresno	Admin	N/A	\$ 8,010.00			
HCD ESG FY18-19	State						\$ 285,252.00	1/2/2020	2/12/2021
HCD ESG FY19-20	State	PH - Rapid Re-housing	CAPMC	Rapid Rehousing services for 30 households	All People Experiencing Homelessness	\$ 110,896.00			
HCD ESG FY19-20	State	Emergency Shelter	CAPMC	Emergency shelter services for 60 households	All People Experiencing Homelessness	\$ 41,586.00			
HCD ESG FY19-20	State	Street Outreach	CAPMC	Street Outreach services for 400 unsheltered homeless individuals	All People Experiencing Homelessness	\$ 41,586.00			
HCD ESG FY19-20	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	CAPMC	Homeless Prevention services for 40 households	All People Experiencing Homelessness	\$ 55,448.00			
HCD ESG FY19-20	State	Other		HMIS	N/A	\$ 25,273.00			
HCD ESG FY19-20	State	Admin	County of Fresno	Admin	N/A	\$ 7,957.00			
HCD ESG FY19-20	State						\$ 282,746.00	TBD	TBD
CDBG-CV	State	Emergency Shelter	Selma COM	COVID Emergency Shelter	All People Experiencing Homelessness		\$ 529,672.00	12/1/2020	6/30/2021

Breakdown of Homeless Services Funding - Fresno Madera Continuum of Care									
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
CoC, COVID-19 Emergency Homelessness Funding (SB-89)	State	Emergency Shelter	Poverello House	COVID Emergency Shelter	All People Experiencing Homelessness		\$ 488,763.33	3/19/2020	6/30/2022
HCD ESG-CV Round 1 & Round 2	State	Emergency Shelter	CAPMC		All People Experiencing Homelessness	\$722,816.31			
HCD ESG-CV Round 1 & Round 2	State	Emergency Shelter	RHCB		All People Experiencing Homelessness	\$316,486.01			
HCD ESG-CV Round 1 & Round 2	State	Emergency Shelter	MMC		All People Experiencing Homelessness	\$411,089.13			
HCD ESG-CV Round 1 & Round 2	State	Emergency Shelter	Housing Authority		All People Experiencing Homelessness	\$209,365.30			
HCD ESG-CV Round 1 & Round 2	State	Street Outreach	CAPMC		All People Experiencing Homelessness	\$50,000.01			
HCD ESG-CV Round 1 & Round 2	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	CAPMC		All People Experiencing Homelessness	\$11,249.87			
HCD ESG-CV Round 1 & Round 2	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare		All People Experiencing Homelessness	\$16,350.13			
HCD ESG-CV Round 1 & Round 2	State	PH - Rapid Re-housing	CAPMC		All People Experiencing Homelessness	\$135,948.38			
HCD ESG-CV Round 1 & Round 2	State	PH - Rapid Re-housing	WestCare		All People Experiencing Homelessness	\$401,238.66			
HCD ESG-CV Round 1 & Round 2	State	PH - Rapid Re-housing	RHCB		All People Experiencing Homelessness	\$85,860.00			
HCD ESG-CV Round 1 & Round 2	State	Other	CAPMC	HMIS		\$15,000.00			
HCD ESG-CV Round 1 & Round 2	State	Other	WestCare	HMIS		\$2,796.20			
HCD ESG-CV Round 1 & Round 2	State	Other	Housing Authority	HMIS		\$40,000.00			
HCD ESG-CV Round 1 & Round 2	State	Admin	CAPMC, RHCB, County of Fresno	Admin		\$101,900.00			
HCD ESG-CV Round 1 & Round 2	State						\$2,520,100.00	3/27/2020	8/30/2022
Total:							\$ 33,607,755.48		

Table 3.4 Landscape Analysis of State, Federal and Local Funding - City of Fresno

Summary of Homeless Services Funding - City of Fresno					
Homeless Service Category	FY20/21	FY21/22	FY22/23	FY23/24*	FY24/25
Emergency Shelter	\$ 2,725,695.89	\$ 8,620,180.71	\$ 12,821,991.88	\$ -	\$ -
Bridge Housing	\$ 200,697.38	\$ 1,091,817.76	\$ 1,928,657.33	\$ -	\$ -
Street Outreach	\$ 776,975.42	\$ 1,583,527.40	\$ 196,270.00	\$ -	\$ -
Services Only	\$ 53,460.12	\$ -	\$ 4,809,196.00	\$ -	\$ -
Homelessness Prevention and Shelter Diversion to Permanent Housing	\$ -	\$ -	\$ 16,960,329.00	\$ -	\$ -
PH - Rapid Re-housing	\$ -	\$ 903,379.00	\$ 203,600.00	\$ -	\$ -
Other	\$ 7,706.00	\$ 192,871.00	\$ 59,462,139.80	\$ 35,000.00	\$ -
Admin	\$ 160,193.82	\$ 798,860.23	\$ 2,166,688.85	\$ -	\$ -
Total	\$ 3,924,728.63	\$ 13,190,636.10	\$ 98,548,872.86	\$ 35,000.00	\$ -

*Only limited funding projections are available for FY23/24

Breakdown of Homeless Services Funding - City of Fresno									
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
City of Fresno, HEAP	State	Services Only	Fresno EOC	Employment Services to 45 individuals	All People Experiencing Homelessness	\$ 53,460.12		7/1/2019	6/30/2021
		Other	Fresno Housing Authority	HMIS Support	All People Experiencing Homelessness	\$ 7,706.00		7/1/2019	6/30/2021
		Street Outreach	Kings View	Street Outreach and Assessment Services	All People Experiencing Homelessness	\$ 614,714.82		7/1/2019	6/30/2021
		Emergency Shelter	Marjaree Mason Center	Emergency Shelter and Supportive services to 16 families (40 adults and children) who are victims of domestic violence	People fleeing domestic violence	\$ 118,463.50		7/1/2019	6/30/2021
		Emergency Shelter	Poverello House	Diversion, Emergency Shelter, Motel Vouchers to 440 individuals	All People Experiencing Homelessness	\$ 118,487.37		7/1/2019	6/30/2021
		Emergency Shelter	TPOCC	50-bed Golden State Triage Center	All People Experiencing Homelessness	\$ 1,388,382.64		7/1/2019	6/30/2021
		Emergency Shelter	TPOCC	30-bed Bridge Point Triage Center	All People Experiencing Homelessness	\$ 243,918.14		9/1/2020	6/30/2021
		Bridge Housing	Fresno EOC	4 beds for youth bridge housing and case management up to 6 months	Unaccompanied Youth	\$ 200,697.38		7/1/2019	6/30/2021
		Emergency Shelter	RH Community Builders	80-bed Sands Triage Center	All People Experiencing Homelessness	\$ 314,172.06		3/15/2021	9/30/2021
		Admin	City of Fresno	Grant Administration		\$ 160,193.82		7/1/2019	6/30/2021
				Total Grant Allocation			\$ 3,220,195.85	12/28/2018	6/30/2021
				Interest			\$ 114,675.95		
				20 transitional short-term housing facility units, Supportive Services, Housing Information and Referral Services					
City of Fresno, PY 2021 HOPWA	Federal	Bridge Housing	WestCare in partnership with The Living Room		HIV/AIDS	\$ 692,831.00		4/1/2022	5/31/2023
		PH - Rapid Re-housing	WestCare in partnership with The Living Room	TBRA to 20 individuals	All People Experiencing Homelessness				
		Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare in partnership with The Living Room	STRMU to 26 individuals	HIV/AIDS				
		Admin	City of Fresno	Grant Administration		\$ 21,427.00			
							\$ 714,258.00	7/1/2021	6/30/2024
City of Fresno, PY 2022 HOPWA	Federal	Bridge Housing	WestCare in partnership with The Living Room	32 transitional short-term housing facility units, Supportive Services, Housing Information and Referral Services	HIV/AIDS	\$ 849,665.00		TBD	TBD
		PH - Rapid Re-housing	WestCare in partnership with The Living Room	TBRA to 20 individuals	All People Experiencing Homelessness				
		Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare in partnership with The Living Room	STRMU to 40 individuals	HIV/AIDS				
		Admin	City of Fresno	Grant Administration		\$ 26,278.00			
							\$ 875,943.00	7/1/2022	9/30/2025
City of Fresno, PY 2020 HOME TBRA	Federal	PH - Rapid Re-housing	Fresno Housing Authority	TBRA to 53 households	Homelessness	\$ 711,789.00		1/1/2021	12/31/2023
							\$ 711,789.00	8/21/2020	9/30/2025

Breakdown of Homeless Services Funding - City of Fresno									
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
City of Fresno, PY 2021 ESG	Federal	Street Outreach	Poverello House - HOPE Team	300 homeless individuals served annually	All People Experiencing Homelessness	\$ 95,683.00		12/1/2021	6/30/2022
		PH - Rapid Re-housing	Poverello House	Rapid rehousing to 26 individuals	All People Experiencing Homelessness	\$ 105,733.00		4/1/2022	3/31/2023
		Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare	Homeless Prevention to 12 individuals	All People Experiencing Homelessness	\$ 236,988.00		2/1/2022	1/31/2023
		Emergency Shelter	Marjaree Mason Center	Emergency shelter and Supportive services to 300 individuals	People fleeing domestic violence	\$ 101,457.00		8/1/2021	8/30/2022
		Other	Fresno Housing Authority	HMIS Support		\$ 21,231.00		9/1/2022	8/31/2022
		Admin	City of Fresno	Grant Administration		\$ 45,494.00			
							\$ 606,586.00	7/1/2021	6/30/2023
City of Fresno, PY 2022 ESG	Federal	Street Outreach	Poverello House - HOPE Team	600 homeless individuals served annually	All People Experiencing Homelessness	\$ 196,270.00		7/1/2022	6/30/2023
		PH - Rapid Re-housing	Poverello House	Rapid rehousing to 26 individuals	All People Experiencing Homelessness	\$ 97,867.00		TBD	TBD
		Homelessness Prevention and S	WestCare	Homeless Prevention to 12 individuals	All People Experiencing Homelessness	\$ 243,341.00		TBD	TBD
		Other	Fresno Housing Authority	HMIS Support		\$ 21,137.00		TBD	TBD
		Admin	City of Fresno	Grant Administration		\$ 45,293.00			
							\$ 603,908.00	7/1/2022	6/30/2024
City of Fresno, ESG-CV round 2	Federal	Emergency Shelter	Mental Health Systems	50 Beds-Fresno Center	All People Experiencing Homelessness	\$ 1,620,339.50		7/1/2021	9/30/2022
		Street Outreach	Poverello House - HOPE Team	1200 homeless individuals served annually	All People Experiencing Homelessness	\$ 671,605.00		7/1/2021	9/30/2023
		PH - Rapid Re-housing	Centro La Familia	50 Housholds	All People Experiencing Homelessness	\$ 191,590.00		11/1/2021	9/30/2022
		Emergency Shelter	Travel Inn	60 Beds	All People Experiencing Homelessness	\$ 1,522,933.50		10/1/2021	TBD
		Street Outreach	Mobile Showers		All People Experiencing Homelessness	\$ 220,000.00		TBD	TBD
		Emergency Shelter	Fresno Housing Authority	80-beds Journey Home	All People Experiencing Homelessness	\$ 1,350,000.00		1/1/2021	4/30/2023
		Other	Fresno Housing Authority	HMIS Support		\$ 56,000.00		1/1/2022	6/30/2022
		Admin	City of Fresno	Grant Administration		\$ 296,011.00		1/1/2020	12/31/2023
City of Fresno, HHAP Round 1	State						\$ 5,928,479.00		
		Emergency Shelter	TPOCC	50-bed Golden State Triage Center	All People Experiencing Homelessness	\$ 1,974,080.09		7/1/2021	6/30/2023
		Emergency Shelter	TPOCC	30-bed Bridge Point Triage Center	All People Experiencing Homelessness	\$ 1,022,696.10		7/1/2021	6/30/2023
		Emergency Shelter	TPOCC	80-bed Journey Home	All People Experiencing Homelessness	\$ 724,448.00		1/1/2020	12/13/2022
		Bridge Housing	Fresno EOC	6 beds for youth bridge housing and case management up to 6 months	Unaccompanied Youth	\$ 242,152.76		7/1/2021	6/30/2023
		Emergency Shelter	RH Community Builders	80-bed Sands Triage Center	All People Experiencing Homelessness	\$ 327,409.18		3/15/2021	9/30/2021
		Emergency Shelter	Comprehensive Addiction Programs, Inc	80-bed Travel Inn	All People Experiencing Homelessness	\$ 201,080.00		6/28/2021	9/30/2021
		Street Outreach	Poverello House	Street Outreach and Assessment Services	All People Experiencing Homelessness	\$ 596,239.40		10/1/2021	9/30/2023
		Emergency Shelter	Marjaree Mason Center	Emergency shelter and Supportive services to 16 families (40 adults and children) who are victims of domestic violence	People fleeing domestic violence	\$ 45,366.52		7/1/2021	6/30/2023
		Emergency Shelter	Elevate Community Services	58-bed Ambassador Inn	Homelessness	\$ 3,101.70		10/1/2022	3/31/2023
		Other	TPOCC	Security Services Only - Step Up on 99	All People Experiencing Homelessness	\$ 224,448.00		2/1/2022	12/31/2022
		Other	TPOCC	Security Services Only - Sun Lodge	All People Experiencing Homelessness	\$ 80,640.00		2/1/2022	5/31/2022
		Bridge Housing	TBD	Added Youth Bridge Housing Beds (Uncommitted - youth set aside)	Unaccompanied Youth	\$ 250,506.93		11/1/2022	10/30/2024
		Other	Fresno Housing Authority	HMIS Support		\$ 35,000.00		7/1/2021	6/30/2023
		Admin	City of Fresno	Grant Administration		\$ 431,077.23		7/1/2021	6/30/2023
							\$ 6,158,245.91	6/19/2020	6/30/2025

Breakdown of Homeless Services Funding - City of Fresno									
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
City of Fresno, HHAP Round 2	State	Emergency Shelter	Elevate Community Services	58-bed Ambassador Inn	All People Experiencing Homelessness	\$ 895,878.45		4/1/2022	3/31/2023
		Emergency Shelter	Elevate Community Services	51-bed Villa Inn	All People Experiencing Homelessness	\$ 945,317.95		4/1/2022	3/31/2023
		Emergency Shelter	Comprehensive Addiction Programs, Inc	80-bed Travel Inn	All People Experiencing Homelessness	\$ 214,863.00		6/28/2021	9/30/2021
		Street Outreach	Poverello House	Street Outreach and Assessment Services	All People Experiencing Homelessness	\$ 162,260.60		10/1/2021	9/30/2021
		Emergency Shelter	Marjaree Mason Center	Emergency shelter and Supportive services to 16 families (40 adults and children) who are victims of domestic violence	People fleeing domestic violence	\$ 73,096.98		7/1/2021	6/30/2023
		Emergency Shelter	Poverello House	Diversion, emergency shelter, Motel Vouchers to 440 individuals	All People Experiencing Homelessness	\$ 148,078.37		7/1/2021	12/31/2023
		Bridge Housing	TBD - Youth Set-aside	Added Youth Bridge Housing Beds (Uncommitted - youth set aside)	Unaccompanied Youth	\$ 232,893.68		11/1/2022	10/30/2024
		Other	Fresno Housing Authority	HMIS Support (Uncommitted)		\$ 35,000.00		7/1/2023	6/30/2025
		Admin	City of Fresno	Grant Administration		\$ 203,781.97		TBD	
							\$ 2,911,171.00	TBD	6/30/2026
City of Fresno, HHAP Round 3	State			50-bed Hacienda (uncommitted)	All People Experiencing Homelessness	\$ 881,774.81		10/1/2022	6/30/2023
		Emergency Shelter	Mental Health Systems						
		Emergency Shelter	Elevate Community Services	58-bed Ambassador Inn	All People Experiencing Homelessness	\$ 720,540.10		4/1/2022	3/31/2023
		Emergency Shelter	Elevate Community Services	51-bed Villa Inn	All People Experiencing Homelessness	\$ 723,641.80		4/1/2022	3/31/2023
		Emergency Shelter	TBD	TBD	All People Experiencing Homelessness	\$ 3,919,176.72		TBD	TBD
		Bridge Housing	TBD - Youth Set - aside	Added Youth Bridge Housing Beds (uncommitted - youth set aside)	Unaccompanied Youth	\$ 752,425.72		TBD	TBD
		Admin	City of Fresno	Grant Administration		\$ 526,698.00		TBD	
City of Fresno, HHAP Round 4	State						\$ 7,524,257.15		
		Emergency Shelter	TBD	TBD			TBD	TBD	TBD
		Bridge Housing	TBD	TBD			TBD	TBD	TBD
		Admin	City of Fresno	Grant Administration			TBD	TBD	TBD

Breakdown of Homeless Services Funding - City of Fresno									
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
City of Fresno, CDBG-CV 1&3	Federal	Emergency Shelter	Travel Inn	599 persons	All People Experiencing Homelessness	\$ 1,664,000.00		7/1/2022	12/31/2023
		Emergency Shelter	Fresno Housing Authority	80-beds Journey Home	All People Experiencing Homelessness	\$ 665,000.00		10/1/2022	12/31/2024
		Emergency Shelter	Fresno Housing Authority	Step Up	All People Experiencing Homelessness	\$ 850,000.00		1/1/2022	12/31/2024
		Services Only	TBD	Medical Clinics/Facility Investments	All People Experiencing Homelessness	\$ 671,300.00			
		Services Only	TBD	Medical Clinic Operations	All People Experiencing Homelessness	\$ 671,300.00			
		Homelessness Prevention and	TBD	Tenant/Landlord Counseling	All People Experiencing Homelessness	\$ 380,000.00			
		Homelessness Prevention and	CHC	Tenant/Landlord Counseling	All People Experiencing Homelessness	\$ 100,000.00			
		Emergency Shelter	TBD	Homeless Facility	All People Experiencing Homelessness	\$ 1,332,385.00			
		Services Only	TBD	TBD	All People Experiencing Homelessness	\$ 355,115.00			
		Admin	City of Fresno	Grant Administration		\$ 1,115,986.00			
							\$ 7,805,086.00		
City of Fresno, PY 2021 CDBG	Federal	Emergency Shelter	Marjaree Mason Center	5 safe house rooms	People fleeing domestic violence	\$ 57,780.00		8/1/2021	8/30/2022
City of Fresno, ERF	State	Other	Poverello House	120-bed Village of Hope		\$ 4,662,554.80		4/1/2022	6/30/2024
		Other	City of Fresno	Restoration of Site		\$ 154,000.00		4/1/2022	6/30/2024
		Admin	City of Fresno	Grant Administration		\$ 253,502.88		4/1/2022	6/30/2024
							\$ 5,070,057.68		
City of Fresno, ERAP	State	Homelessness Prevention and	City of Fresno	Rental Assistance	All People Experiencing Homelessness	\$ 15,000,000.00		2020/2021	2023/2024
City of Fresno, ARPA	State	Homelessness Prevention and	City of Fresno	Vouchers	All People Experiencing Homelessness	\$ 1,000,000.00		TBD	TBD
City of Fresno, HOMEKEY	State	Other		105-bed Valley Inn	All People Experiencing Homelessness	\$ 17,600,000.00			
		Other		51-bed Villa Motel	All People Experiencing Homelessness	\$ 10,700,000.00			
		Other		58-bed Ambassador Inn	All People Experiencing Homelessness	\$ 12,700,000.00			
		Other		80-bed Parkway Inn	All People Experiencing Homelessness	\$ 13,400,000.00			
City of Fresno, HomeAARP	Federal	Services Only			All People Experiencing Homelessness	\$ 3,111,481.00		TBD	TBD
Total:							\$ 115,699,237.59		

Table 3.5 Landscape Analysis of State, Federal and Local Funding - County of Madera

Summary of Homeless Services Funding - County of Madera					
Homeless Service Category	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Emergency Shelter	\$ 45,178.00	\$ 814,173.00	\$ -	\$ -	\$ -
Bridge Housing	\$ -	\$ -	\$ -	\$ -	\$ -
Street Outreach	\$ 270,048.00	\$ 74,310.00	\$ -	\$ 222,000.00	\$ -
Services Only	\$ -	\$ -	\$ -	\$ -	\$ -
Homelessness Prevention	\$ 620,338.00	\$ 180,588.00	\$ 95,000.00	\$ -	\$ -
PH - Rapid Re-housing	\$ 482,549.00	\$ 160,896.00	\$ -	\$ 125,771.35	\$ -
PH - Permanent Supportive	\$ -	\$ -	\$ 791,450.00	\$ 142,000.00	\$ -
Other	\$ 310,274.00	\$ 159,807.00	\$ 324,889.00	\$ -	\$ -
Admin	\$ -	\$ 28,294.26	\$ -	\$ -	\$ -
Total	\$ 1,728,387.00	\$ 1,418,068.26	\$ 1,211,339.00	\$ 489,771.35	\$ -

Breakdown of Homeless Services Funding - County of Madera									
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
CDBG - CARES City of Madera	Federal	Homelessness Prevention and Shelter Diversion to Permanent Housing	CAPMC/Madera Coalition for Community Justice	96 Households x \$1,300 rent x 2.21 months	All People Experiencing Homelessness	\$ 275,338.00		7/1/2020	6/30/2021
Community Services Block Grant (CSBG) - CARES	State	Other	CAPMC	Eligible families with less than 200% Federal Poverty Guidelines	All People Experiencing Homelessness	\$ 280,274.00		3/27/2020	5/31/2022
Emergency Solutions Grant (ESG)	Federal	PH - Rapid Re-housing	Fresno DSS/ CAPMC	7 households x \$1,320.19/month x 12 months	All People Experiencing Homelessness	\$ 110,896.00			
		Emergency Shelter		days	Chronic Homelessness	\$ 41,586.00			
		Street Outreach		Outreach to estimated 200 unduplicated Homeless Individuals	All People Experiencing Homelessness	\$ 41,586.00			
		Homelessness Prevention and Shelter Diversion to Permanent Housing		37 households x \$1,498.59 estimated rent	Chronic Homelessness	\$ 55,448.00			
		Admin		Information System		\$ 27,724.00			
							\$ 277,240.00	1/1/2021	12/31/2021
Emergency Solutions Grant (ESG) - CARES	Federal	Emergency Shelter	Fresno DSS/CAPMC	20 Households x \$90/night x 33.33 days	All People Experiencing Homelessness	\$ 60,000.00			
		PH - Rapid Re-housing	Fresno DSS pass thru to CAPMC	9 households x estimated rent of \$1,111.11 x 5 months	Chronic Homelessness	\$ 50,000.00			
							\$ 110,000.00	01/01/2021	12/31/2021
Homeless Outreach Funding Community Corrections Partnership	Local	Street Outreach	CAPMC	N/A	All People Experiencing Homelessness	\$ 231,000.00		07/01/2020	06/30/2021
Homeless Housing Assistance Program (HHAP)	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	County/ CAPMC	155 households x \$1,500 x 2 months	All People Experiencing Homelessness	\$ 310,000.00			
		Street Outreach	County/ CAPMC	Outreach to estimated 100 unduplicated Homeless Individuals	Chronic Homelessness	\$ 32,724.00			
		Homelessness Prevention and Shelter Diversion to Permanent Housing	County/ CAPMC	40 households x estimated benefit of \$200 x 4.39 years	Severe Mental Illness	\$ 35,140.00			
		Admin		HMS	Substance Abuse Disorders	\$ 570.26			
		Other	County/ CAPMC	2 Households x \$687.5 /month rent x 24 months	Unaccompanied Youth	\$ 33,000.00			
							\$ 411,434.26	6/19/2020	6/30/2025
County, HHAP Round 2	State	PH - Rapid Re-housing		17 Households up to \$1152.00	Chronic Homelessness				
		Other		Outreach Navigation Center 13 Youth Households @ \$1152.00	All People Experiencing Homelessness				
		Emergency Shelter	County	Support Bridge Housing	Unaccompanied Youth		\$ 188,084.00	7/1/2021	6/30/2026
County, HHAP Round 3	State	Street Outreach	CAPMC	CAPMC HELP Center outreach	All People Experiencing Homelessness	\$ 222,000.00			
		PH - Permanent Supportive Housing	CAPMC	Acquisition and conversion of hotel/motel units to permanent housing or other innovative permanent housing solutions.	All People Experiencing Homelessness	\$ 142,000.00			
		PH - Rapid Re-housing	CAPMC	CAPMC HELP Center	All People Experiencing Homelessness	\$ 125,771.35			
							\$ 489,771.35	7/1/2022	6/30/2026
Kaiser Foundation	Private Funder	Homelessness Prevention and Shelter Diversion to Permanent Housing	CAPMC	30 households x \$1,111.97 x 2 months	All People Experiencing Homelessness	\$ 90,000.00			
		Street Outreach	CAPMC	100 served annually	All People Experiencing Homelessness				
							\$ 90,000.00	12/1/2020	12/31/2021
Kaiser Foundation	Private Funder	Homelessness Prevention and Shelter Diversion to Permanent Housing	CAPMC	Emergency Shelter for 10 individuals per month (up to 4 weeks)	All People Experiencing Homelessness	\$ 95,000.00			
		Other	CAPMC	Referrals for mental health assessments	All People Experiencing Homelessness				

Breakdown of Homeless Services Funding - County of Madera									
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
HUD - Permanent Supportive Housing - Shunammite Place	Federal	PH - Permanent Supportive Housing	CAPMC	43 households served annually	Chronic Homelessness	\$ -	\$ 95,000.00	7/1/2022	6/30/2023
Pathway Assistance to Transition into Housing (PATH)	Federal	Street Outreach	Madera County BH/CAPMC	15 served annually	Severe Mental Illness	\$ 39,048.00		11/1/2022	10/31/2023
County, CALWORKS/HSP	State	PH - Rapid Re-housing	County	108 households served during 11 months of 2020	All People Experiencing Homelessness	\$ 482,549.00		7/1/2020	6/30/2021
Project Room Key Round 2	State	Emergency Shelter	County DSS/CAPMC	15 households x \$90/night x 33.47 days	Chronic Homelessness	\$ 45,178.00		12/20/2020	6/30/2021
CALOES Shelter-Based Domestic Violence.	State	Emergency Shelter	CAPMC	2557 bed nights served annually	All People Experiencing Homelessness	\$ 537,587.00		10/1/2021	9/30/2022
CALOES Transitional Housing Program	State	Other	CAPMC	58 households served annually	Domestic Violence	\$ 126,807.00		10/1/2021	9/30/2022
Madera Rescue Mission	Local	Emergency Shelter	Madera Rescue Mission	House approximately 50 men and 15-20 women	All People Experiencing Homelessness				
County CARES Act - Coronavirus Relief Fund	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	CAPMC/Madera Coalition for Community Justice	100 households x \$1,500 x 3.33 months	All People Experiencing Homelessness	\$ 35,000.00	\$ 500,000.00	8/1/2020	12/31/2020
WIOA - Housing	Federal	Emergency Shelter	CVOC	20 households	All People Experiencing Homelessness	\$ 25,000.00		7/1/2020	9/30/2021
CSBG - CARES	State	Emergency Shelter	CVOC	50 households	All People Experiencing Homelessness	\$ 150,000.00		7/1/2020	8/31/2022
FEMA - CARES	Federal	Other	CAPMC	30 households x \$1,000	All People Experiencing Homelessness	\$ 30,000.00		1/27/2020	5/31/2021
FEMA - ARPA R	Federal	Other	CAPMC	Mass shelter & Homebound meals for seniors	All People Experiencing Homelessness	\$ 245,469.00		11/1/2021	4/30/2023
FEMA - Phase 39	Federal	Other	CAPMC	Mass shelter & Homebound meals for seniors	All People Experiencing Homelessness	\$ 79,420.00		11/1/2021	4/30/2023
HUD - Serenity Village	Federal	PH - Permanent Supportive Housing	Turning Point	7 households provided 12 months of housing annually	Chronic Homelessness	\$ 186,982.00			
Total:							\$ 5,312,565.61		

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.**Goal Statement:**

By the end of the performance period, HDIS data for the **Fresno Madera Continuum of Care** will show **6499** total people accessing services who are experiencing homelessness annually, representing **1300 more** people and a **25% increase** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].*

Goal Narrative:

As noted in the HHAP 3 application, there is a continued significant steady increase in number of people accessing services who are experiencing homelessness from 2019 to 2021 (+109%); the regional partners will plan to reduce the rate of increase for those experiencing homelessness from 109% to 25% for the period of July 1, 2022 through June 30, 2025, rather than an overall reduction of those accessing homeless services. The substantial increase in the number of people accessing services is in part due to an increase in the overall homeless population, but it is also likely due to increased Street Outreach services and access sites in the community. A reduced rate of those accessing services is projected based on the community's goal of reducing the number of people experiencing homelessness as well as a projected reduction in Street Outreach services in 2025 due to the changing landscape of available funding and service planning. A reduced Street Outreach capacity will likely reduce the number of people contacted through this activity. Additionally, the goal of increasing prevention resources including planned services through HHAP-4 funding is expected to help reduce the inflow to homelessness and thereby the number of people accessing services.

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
5199(CY2020: 3793)	1300	25	6499

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

4.4% of total population is Black or African American, but 18% of homeless population is Black or African American. The regional partners will plan to expand access to services for Black or African American people experiencing homelessness by 15% or an increase of 148. To help meet this goal, the Fresno Madera Continuum of Care (FMCoC) will utilize the Coordinated Entry Assessment Tool ad hoc committee to review an assessment tool recently featured at the National Alliance to End Homelessness conference, Matching to Appropriate Placement (MAP) assessment. This tool or a similar one will begin testing by July of 2023 and implementation to begin by July of 2024. Continual evaluation of this tool will be overseen by the Coordinated Entry Sub-committee.

Describe the trackable data goal(s) related to this Outcome Goal:

Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.

By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show 1132 total people who are Black or African American accessing services who are experiencing homelessness annually, representing 148 more people and a 15% increase from the baseline of 984 in CY2021.

Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.**Goal Statement:**

By the end of the performance period, data for the **Fresno Madera Continuum of Care** will show **2151** total people experiencing unsheltered homelessness daily, representing **187 fewer** people and a **8% decrease** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:

The 3-year average rate of increase for unsheltered homelessness has decreased significantly from 2020 (+59%) compared to 2022 (13%). This is partially due to the COVID-19 response and several projects including Project Off-Ramp which substantially increased emergency shelter capacity from 353 beds in 2019 to 1542 beds in 2022 as recorded in the annual PIT Count. However, the goal of an 8% reduction in unsheltered homelessness is reflected of the significant anticipated drop in shelter capacity following the closure of the COVID shelters and the conversion of Roomkey facilities to permanent housing. Because an unsheltered count was not completed in 2021, the unsheltered baseline used for this goal is based on the 2022 PIT Count data.

Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
2338 (CY2020: 2681)	187	8%	2151
Underserved Populations and Populations Disproportionately Impacted by Homelessness			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
4.4% of the total population is Black or African American, but 12% of the unsheltered homeless population is Black or African American. The regional partners will plan to reduce the number of Black or African American people experiencing unsheltered homelessness by 15% or a reduction of 41 individuals. Additionally, 1.2% of the general population is American Indian or Alaska Native, but 10% of the unsheltered homeless population is American Indian or Alaska Native. The regional partners will plan to reduce the number of American Indian or Alaska Native people experiencing unsheltered homelessness by 15% or a reduction of 35 individuals. To help achieve these goals, the FMCoC, in partnership with the City and County of Fresno and the County of Madera, will develop a system of ongoing analysis regarding equitable access to shelter facilities of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly. The jurisdictional partners are continuing to identify the local partnerships needed to establish an equitable review panel to evaluate access to shelter for marginalized populations. The goal is to establish an HMIS Data Review Panel of volunteers from CBOs, service providers, and local government who represent Black, Native and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color by January 2023. The jurisdictional partners are connecting with local churches, CBOs, and other organizations engaged in the community providing services to the identified populations.		By the end of the performance period, data for the Fresno Madera Continuum of Care will show: 232 total people who are Black or African American experiencing unsheltered homelessness daily, representing 41 fewer people and a 15% decrease from the baseline of 273 in CY2021; 198 total people who are American Indian or Alaska Native experiencing unsheltered homelessness daily, representing 35 fewer people and a 15% decrease from the baseline of 233 in CY2021.	

Outcome Goal #2. Reducing the number of persons who become newly homeless.**Goal Statement:**

By the end of the performance period, HDIS data for the **Fresno Madera Continuum of Care** will show **3232** total people become newly homeless each year, representing **359 fewer** people and a **10% decrease** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:

The number of those who become homeless for the first time has risen exponentially since 2019 (+120%), however the newly homeless population represents 85% of the total homeless population. Newly homeless individuals are accessing emergency shelter services at a much higher rate than in previous years indicating the need for increased prevention services and effective diversion strategies at access sites.

Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
3591 (CY2020: 2081)	359	-10%	3232
Underserved Populations and Populations Disproportionately Impacted by Homelessness			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	

4.4% of the general population is Black or African American, but 18% of the newly homeless population is Black or African American. The regional partners will plan to reduce the number of Black or African American people who become homeless for the first time by 10% or a reduction of 66 individuals. To help inform the efforts to meet this goal, the FMCoC in partnership with the City and County of Fresno and the County of Madera will engage with the Lived Experience Advisory Board (LEAB) of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color experiencing homelessness and former homeless persons in the community to solicit meaningful feedback on implementation of homeless services and addressing barriers to equitable access to services. The LEAB was established in August 2022 and meets regularly, with one member to begin serving on the FMCoC Board of Directors with voting rights in early 2023.

By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show 597 total people who are Black or African American become newly homeless each year, representing 50 fewer people and a 10% decrease from the baseline of 663 in CY2021.

Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement:

By the end of the performance period, HDIS data for the **Fresno Madera Continuum of Care** will show **1284** total people exiting homelessness into permanent housing annually, representing **167 more** people and a **15% increase** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:

Total number of exits to permanent housing has decreased since 2020, and the success rate has also decreased by 11%. Likewise, success rates for interim shelter programs have fallen by 8%. However, the number of exits from permanent supportive housing has increased since 2020, and the success rate has also increased by 10%. The decrease in successful exits from interim shelter may be due to increased shelter capacity as part of the COVID-19 response that did not always have corresponding intensive housing case management. More people were seeking shelter during the pandemic who may not have been ready for permanent housing causing exits from shelter to stagnate amid COVID. Planned services will provide additional case management and housing navigation support for households in interim shelter and ongoing services will emphasize intensive housing focused services to help increase successful exits to permanent housing.

Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
1117 (CY2020: 1185)	167	15%	1284

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

An assessment of internal 2019-2020 data on exits to permanent housing from Permanent Supportive Housing, Rapid Rehousing, Transitional Housing, Emergency Shelter, and Street Outreach projects shows that the rate of exits to permanent housing for both Asian and American Indian or Alaska Native homeless populations was 14% as compared to the average of 35% for all populations. In particular, exits from emergency shelter were significantly lower than the average of 39% - the exit success rate was 27% for the Asian population and 18% for the American Indian or Alaska Native population. The regional partners will plan to continue to increase the number of Asian people who exit homelessness to permanent housing by 2 individuals (or a 13% increase from the baseline of 18) and increase the number of American Indian or Alaska Native people who exit homelessness to permanent housing by 7 (or a 32% increase from the baseline of 22). To help meet this goal, the FMCoC, in partnership with the City and County of Fresno and the County of Madera, will develop a system of ongoing analysis regarding equitable exits to permanent housing for Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly.

Describe the trackable data goal(s) related to this Outcome Goal:

Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.

By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show: 18 total people who are Asian exiting homelessness into permanent housing annually, representing 2 more people and a 13% increase from the baseline of 16 in CY2021; 29 total people who are American Indian or Alaska Native exiting homelessness into permanent housing annually, representing 7 more people and a 32% increase from the baseline of 22 in CY2021;

Outcome Goal #4. Reducing the length of time persons remain homeless.

Goal Statement:

By the end of the performance period, HDIS data for the **Fresno Madera Continuum of Care** will show **99** days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing **11 fewer** days and a **10% decrease** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:

The average length of time persons remain homeless has increased by 31% since 2020 and 100% since 2019, although no change was recorded between 2018 and 2019. Previous HHAP-3 goals were to reduce the length of time from 84 days to 76 days, however, the rate of increase from 2020 (+53%) was reduced in 2022 (+31%). COVID may have impacted length of time homeless measures due to increased shelter capacity with only limited corresponding navigation services as well as a slow-down in the housing search and placement process due to social distancing protocols. This is reflected in the substantial increase in the cumulative days homeless in sheltered situations from 78 days in 2020 to 107 days in 2021. Given the substantial increase in length of time homeless, the goal for HHAP-4 represents an increase over the HHAP-3 target while still aiming to reduce the length of time homeless based on updated baseline data.

Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move in for persons enrolled in rapid rehousing and permanent housing programs
110 (CY2020: 84)	11	10%	99

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

The length of time of homeless for the Black or African American homeless population is 5% lower than the average (104 days) but represents an 11% increase from 2020. The length of time homeless for the Asian homeless population is 12% higher than the average (123 days) - a 17% increase from 2020. The regional partners plan to reduce the length of time Black or African American people remain homeless by -6% or 6 days and reduce the length of time Asian people remain homeless by 15% or 19 days. To help meet this goal, the FMCoc will utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color. This new tool will be developed with testing to begin by July of 2023 and implementation to begin by July of 2024. Continual evaluation of this tool will be overseen by the Coordinated Entry Sub-committee.

Describe the trackable data goal(s) related to this Outcome Goal:

Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.

By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show: 98 days as the average length of time that persons who are Black or African American are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 6 fewer days and a 6% decrease from the baseline of 104 days in CY 2021; 104 days as the average length of time that persons who are Asian are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 19 fewer days and a 15% decrease from the baseline of 123 days in CY 2021.

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.**Goal Statement:**

By the end of the performance period, HDIS data for the **Fresno Madera Continuum of Care** will show **6%** of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing **1% fewer** people and a **14% reduction** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:

The % of people who returned to homelessness within 6 months decreased by 41% since 2020. The HHAP-3 Goal was to reduce the number of persons who return to homelessness from 12% to 10%, which has already been met as of 2021. This success is partially attributed to increased access to permanent supportive housing which provides participants with the additional support necessary to successfully maintain housing once exited from the system. Additionally, returns to homelessness after exiting interim shelter to permanent housing have fallen by 50% from 20% in 2020 to 10% in 2021; exits to permanent housing from interim shelter represent nearly half of the total successful exits.

Baseline Data: % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
7% (CY2020: 12%)	1.00%	14%	6.00%
Underserved Populations and Populations Disproportionately Impacted by Homelessness			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
Returns to homelessness for Native Hawaiian or Other Pacific Islander (14%) and Asian (13%) populations are higher than the average for the homeless population overall (7%). Strategies for achieving related goals include promoting diversity in street outreach services staff which has led to greater engagement with services for underserved populations. The more those experiencing homelessness can identify with those providing services the higher the success rate to accepting and participating in programs. On an ongoing basis, services providers will be invited to attend and participate in equity and inclusion trainings provided by the state.		By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show: 10% of people who are Native Hawaiian or Other Pacific Islander return to homelessness within 2 years after having exited homelessness to permanent housing, representing 4% fewer people and a 28% reduction from the baseline of 14% in CY 2021; 10% of people who are Asian return to homelessness within 2 years after having exited homelessness to permanent housing, representing 3% fewer people and a 30% reduction from the baseline of 13% in CY 2021.	

Outcome Goal #6. Increasing successful placements from street outreach.**Goal Statement:**

By the end of the performance period, HDIS data for the **Fresno Mader Continuum of Care** will show **549** total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing **11 more** people and a **2% increase** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:

The number of successful placements has significantly increased since 2020 (+443%). This was noted by internal data from 2021 which showed an increase in placement and exit success rate from street outreach. Expanded street outreach services resulted in increased engagement with those living on the street over past few years. In 2021 there was an increase in successful placements due to the success of Project Offramp which connected unsheltered individuals with interim housing. As funding priorities shift, this rate is expected to change or flatten out, but the jurisdictions are continuing to seek additional funding sources and implement new tools to maintaining the elevated outreach efforts.

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
538 (CY2020: 99)	11	2%	549
Underserved Populations and Populations Disproportionately Impacted by Homelessness			

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
<p>The baseline data shows that an estimated 38 individuals who are Native Hawaiian or Other Pacific Islander received services, but no successful placements from street outreach for this population were reported by Cal ICH in 2020 and were suppressed in CY2021 due to low population size. The actual number of successful exits in CY2021 is estimated to be fewer than 5. For the Asian (134) and American Indian or Alaska Native (223) populations who received services, 25% of Asians and 16% of American Indian or Alaska Native participants were successfully placed through street outreach, a significant increase from 2020 data when no successful placement was recorded. Collectively these populations represent 8% of the individuals served in programs in 2021. The regional partners will plan to increase successful placements for the Asian population by 3, American Indian or Alaska Native by 2, and Hawaiian Native or Other Pacific Islander by 2. To help achieve these goals, the FMCoC in partnership with the City and County of Fresno and the County of Madera will continue development of a system of ongoing analysis regarding equitable access to shelter facilities of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly. The FMCoC will also utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color. This new tool will be developed with testing to begin by July of 2023 and implementation to begin by July of 2024. Continual evaluation of this tool will be overseen by the Coordinated Entry Sub-committee.</p>	<p>By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show: 2 total people who are Native Hawaiian or Other Pacific Islander served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 1 more people and a 100% increase from the baseline; 38 total people who are American Indian or Alaska Native served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 2 more people and a 6% increase from the baseline; 36 total people who are Asian served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 3 more people and a 5% increase from the baseline.</p>

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
Strengthening the quality or performance of housing and/or services programs	
Description	<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
The jurisdictional partners are working to improve the delivery of prevention services and target funds to those most likely to enter homelessness; implement and reinforce diversion strategies throughout the homelessness system to prevent households from entering homelessness; improve exits from interim shelter, emphasizing housing focused case management services; increase housing resources and improve connections between shelter programs and housing resources.	
Timeframe	
July 1, 2022 – June 30, 2025	
Entities with Lead Responsibilities	
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	
Measurable Targets	
3. Increase the # of persons exiting homelessness into permanent housing by 167 individuals (or a 15% increase from the CY2021 baseline of 1117), benchmark target: 1284. For the Asian homeless population, increase the # of persons who exit homelessness to permanent housing by 2 individuals (13% increase); benchmark target: 18. For the American Indian or Alaska Native homeless population, increase the # of persons who exit homelessness to permanent housing by 7 individuals (32% increase); benchmark target: 29 4. Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days 5. Reduce the percentage of persons who return to homelessness after exiting to permanent housing by 1% (or a 14% decrease from the CY2021 baseline of 7%), benchmark target: 6%. For the Native Hawaiian or other Pacific Islander population, reduce the % of people who return to homelessness by 4% (or a 28% decrease from CY2021 baseline of 14%), benchmark target: 10%; for the Asian population, reduce the % of people who return to homelessness by 3%, (or a 30% decrease from the CY2022 baseline of 13%, benchmark target: 10%.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Improving access to supportive services and/or physical health and behavioral health services	
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
The jurisdictional partners continue to collaborate to improve and strengthen the partnerships with managed care plans, physical and behavioral health care systems, and public health systems to increase access to those experiencing homelessness. Additionally, the jurisdictions are strategically planning the improvement of diversion services from street outreach and access to services while unsheltered.	
Timeframe	
July 1, 2022 – June 30, 2025	
Entities with Lead Responsibilities	
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	
Measurable Targets	

<p>1a: Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.</p> <p>1b: Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.</p> <p>6. Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2021 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.</p>	<p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
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Strategy	Performance Measure to Be Impacted (Check all that apply)
Expanding and strengthening cross-system partnerships and/or collaborative planning	
Description	
Representatives from the City for Fresno, Fresno Madera Continuum of Care, and Counties of Madera and Fresno will continue collaborating on the use of funding for services through the cross-jurisdictional planning team previously established to coordinate HEAP services and subsequent BCSH funding. The City and jurisdictional partners will continue to apply for and use grants and other available sources of funding to support ongoing operations and services at emergency shelters, transitional housing, Triage Centers, street outreach and navigation; improve representation of underserved populations within all systems in an effort to improve access, delivery, and participation in service programs; increase housing navigation and other housing resources to increase shelter outflow and inflow; expand landlord engagement services to increase housing units available to homeless population; explore shared housing options to increase affordability for households moving to permanent housing.	<p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
Timeframe	
July 1, 2022 – June 30, 2025	
Entities with Lead Responsibilities	
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	
Measurable Targets	
<p>4. Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days</p> <p>6. Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2022 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Expanding and strengthening partnerships with people with lived expertise	
Description	
The Fresno Madera Continuum of Care (FMCoC) will utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. The Lived Experience Advisory Board, comprised of individuals experiencing homeless and formerly homeless persons in the community representing Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color, will continue to regularly convene and provide feedback on improving access to and delivery of homeless services in the community.	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Timeframe	
July 1, 2022 – June 30, 2025	
Entities with Lead Responsibilities	
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	
Measurable Targets	
<p>1a: Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.</p> <p>1b: Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.</p> <p>2. Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10% reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10% decrease from the CY2021 baseline of 663); benchmark target: 597</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Improving data quality, data systems, and/or data analyses to better inform decision-making	
Description	
Both the HMIS System Administrators and end users are committed to ensuring our Data Quality processes are rigorous and demonstrate our understanding of its importance. The jurisdictional partners are continuing to seek improvement the access to services and exits from shelter facilities for Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color by utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. The HMIS System Administrator is continuing to make progress toward deploying new methods such as: monthly Annual Performance Report (APR) reviews, monthly meetings with end users and Agency Administrators to address our community's challenges and better utilize the data for decision making, analyzation and presentation of HMIS data at monthly FMCoC meetings, and revitalization of our CoCs Data Quality Management Plan.	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Timeframe	
July 1, 2022 – June 30, 2025	

Entities with Lead Responsibilities	<input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	
Measurable Targets	
<p>1a: Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.</p> <p>1b: Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.</p> <p>4. Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Strategic uses of other sources of funding	<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Description	
The regional jurisdictions will continue to apply for and use grants and other available sources of funding to support ongoing operations and services at emergency shelters, transitional housing, Triage Centers, street outreach and navigation. Planned services for homeless youth will provide service coordination to support households with Family Unification Program vouchers. Expansions to shelter capacity and case management services for homeless families will build on existing CalWORKs resources to improve successful exits to permanent housing.	
Timeframe	
July 1, 2022 – June 30, 2025	<input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Entities with Lead Responsibilities	
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	
Measurable Targets	
4. Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Increasing investments into, or otherwise scaling up, specific interventions or program types	
Description	

Expand prevention services and target funds to those most likely to enter homelessness, including families at risk of homelessness; increase diversion services targeted to families seeking shelter services and at risk of homelessness; expand street outreach services to connect additional people to services and identify creative approaches for locating people not connected to services; increase housing navigation and other housing resources to increase shelter outflow and inflow; expand landlord engagement services to increase housing units available to homeless population; increase funding for rapid rehousing expanding services to the rural areas of Fresno County and potentially offer longer periods of assistance to improve housing retention.	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
Timeframe	
July 1, 2022 – June 30, 2025	
Entities with Lead Responsibilities	
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	
Measurable Targets	
<p>1a: Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.</p> <p>1b: Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.</p> <p>2. Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10% reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10% decrease from the CY2021 baseline of 663); benchmark target: 597</p> <p>5. Reduce the percentage of persons who return to homelessness after exiting to permanent housing by 1% (or a 14% decrease from the CY2021 baseline of 7%), benchmark target: 6%. For the Native Hawaiian or other Pacific Islander population, reduce the % of people who return to homelessness by 4% (or a 28% decrease from CY2021 baseline of 14%), benchmark target: 10%; for the Asian population, reduce the % of people who return to homelessness by 3%, (or a 30% decrease from the CY2022 baseline of 13%, benchmark target: 10%.</p> <p>6. Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2022 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.</p>	<input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes	
Description	

<p>Implement and reinforce diversion strategies throughout the homelessness system to prevent households from entering homelessness; examine diversion strategies and meaningful placement, improve the continuation of services once placed to assure success; streamline admissions and review low barrier policies for emergency shelter and permanent housing programs to ensure alignment with Housing First; increase successful exits from interim shelter programs through emphasis on housing focused intensive services while reducing length of time spent in shelter; increase housing resources and improve connections between shelter programs and housing resources; increase focus and support for employment and other income increases as a means to maintain housing stability.</p>	
Timeframe	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
July 1, 2022 – June 30, 2025	
Entities with Lead Responsibilities	
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	
Measurable Targets	
<p>1a: Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.</p> <p>1b: Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.</p> <p>2. Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10% reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10% decrease from the CY2021 baseline of 663); benchmark target: 597</p> <p>3. Increase the # of persons exiting homelessness into permanent housing by 167 individuals (or a 15% increase from the CY2021 baseline of 1117), benchmark target: 1284. For the Asian homeless population, increase the # of persons who exit homelessness to permanent housing by 2 individuals (13% increase); benchmark target: 18. For the American Indian or Alaska Native homeless population, increase the # of persons who exit homelessness to permanent housing by 7 individuals (32% increase); benchmark target: 29.</p> <p>5. Reduce the percentage of persons who return to homelessness after exiting to permanent housing by 1% (or a 14% decrease from the CY2021 baseline of 7%), benchmark target: 6%. For the Native Hawaiian or other Pacific Islander population, reduce the % of people who return to homelessness by 4% (or a 28% decrease from CY2021 baseline of 14%), benchmark target: 10%; for the Asian population, reduce the % of people who return to homelessness by 3%, (or a 30% decrease from the CY2022 baseline of 13%, benchmark target: 10%.</p> <p>6. Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2022 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements	
Description	

Implement and reinforce diversion strategies throughout the homelessness system to prevent households from entering homelessness; increase successful exits from interim shelter programs through emphasis on housing focused intensive services while reducing length of time spent in shelter; emphasize housing focused case management services to improve exits from interim shelter; explore shared housing options to increase affordability for households moving to permanent housing. The FMCoC's Coordinated Entry sub-committee has begun discussions on identifying a replacement assessment tool and will be reviewing an assessment tool featured at the June 2022 National Alliance to End Homelessness conference. The sub-committee will be seeking additional members to support ongoing efforts to develop an assessment tool that equitably evaluates vulnerability among marginalized populations. The FMCoC CES management entity will provide leadership and guidance on testing and implementing an updated assessment tool.

Timeframe

July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities

Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera

Measurable Targets

1a: Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.

1b: Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.

2. Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10% reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10% decrease from the CY2021 baseline of 663); benchmark target: 597

3. Increase the # of persons exiting homelessness into permanent housing by 167 individuals (or a 15% increase from the CY2021 baseline of 1117), benchmark target: 1284. For the Asian homeless population, increase the # of persons who exit homelessness to permanent housing by 2 individuals (13% increase); benchmark target: 18. For the American Indian or Alaska Native homeless population, increase the # of persons who exit homelessness to permanent housing by 7 individuals (32% increase); benchmark target: 29.

4. Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days.

6. Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2022 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.

☒ 1. Reducing the number of persons experiencing homelessness.

☒ 2. Reducing the number of persons who become homeless for the first time.

☒ 3. Increasing the number of people exiting homelessness into permanent housing.

☒ 4. Reducing the length of time persons remain homeless.

☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

☒ 6. Increasing successful placements from street outreach.

☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

PART III. NARRATIVE RESPONSES

In preparing these narrative responses, applicants are strongly encouraged to use and/or adapt content from: their current local strategic plans or actions plans for preventing and ending homelessness; prior HHAP applications and reporting; their most recent applications under HUD's Continuum of Care program; and/or other relevant local policy documents or plans.

1. **[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4.**

☒ Yes ☐ No ☐ Other (please explain [Click or tap here to enter text.](#))

2. **[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:**

Public agencies (governmental entities)	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Private sector partners (philanthropy, local businesses, CBOs etc)	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Service providers (direct service providers, outreach, shelter providers, etc)	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Local governing boards	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
People with lived experience	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Other (please specify) Click or tap here to enter text.	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.

- a. **Please describe your most notable coordination and collaborative processes with these entities:**

Representatives from the City, Fresno Madera Continuum of Care, and Counties of Madera and Fresno began coordinating and collaborating use of funding for services under HEAP, establishing a Cross-Jurisdictional Planning team. The jurisdictional coordination has led to open discussions of funding commitments and inspired the leveraging of funding to improve service delivery and access to services for those experiencing homelessness.

3. **[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use HHAP funding to increase partnership with:**

People with lived experience	<input checked="" type="checkbox"/> Yes, formal partnering <input checked="" type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED	<input type="checkbox"/> Yes, informal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
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	<input type="checkbox"/> HHAP Funds Support This Partnership <input type="checkbox"/> Yes, formal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input checked="" type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> HHAP Funds Support This Partnership <input checked="" type="checkbox"/> Yes, informal partnering <input checked="" type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc)	<input type="checkbox"/> Yes, formal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input checked="" type="checkbox"/> HHAP Funds Support This Partnership	<input checked="" type="checkbox"/> Yes, informal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Justice entities	<input checked="" type="checkbox"/> Yes, formal partnering <input checked="" type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> Yes, informal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Workforce system	<input type="checkbox"/> Yes, formal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input checked="" type="checkbox"/> Yes, informal partnering <input checked="" type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Services for older adults	<input type="checkbox"/> Yes, formal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input checked="" type="checkbox"/> Yes, informal partnering <input checked="" type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Services for people with disabilities	<input type="checkbox"/> Yes, formal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input checked="" type="checkbox"/> Yes, informal partnering <input checked="" type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Child welfare system	<input type="checkbox"/> Yes, formal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input checked="" type="checkbox"/> Yes, informal partnering <input checked="" type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Education system	<input type="checkbox"/> Yes, formal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input checked="" type="checkbox"/> Yes, informal partnering <input checked="" type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.

Local Homeless Coordinated Entry System	<input checked="" type="checkbox"/> Yes, formal partnering <input checked="" type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input checked="" type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> Yes, informal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Other (specify _____)	<input type="checkbox"/> Yes, formal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> Yes, informal partnering <input type="checkbox"/> CURRENT <input type="checkbox"/> PLANNED <input type="checkbox"/> HHAP Funds Support This Partnership	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.

a. Please describe your most notable partnerships with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)

The City of Fresno requires all services providers funded with HHAP dollars to provide wrap around services to those who present at triage centers/emergency shelters for homeless services or contacted during street outreach. The established relationships the services providers have with social services, justice entities, and other services have attributed to the long-term success of many of the placements out of homelessness.

4. [50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its partnership, strategies, and resources across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> Data Sharing Agreement Established	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Physical and behavioral health care systems and resources	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> Data Sharing Agreement Established	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Public health system and resources	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	<input type="checkbox"/> Data Sharing Agreement Established	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.

- i. The jurisdictional partners continue to collaborate to improve and strengthen the partnerships with managed care plans, physical and behavioral health care systems, and public health systems to increase access to those experiencing homelessness. The County of Fresno recently submitted a letter to state its support of the California Department of Health Care Services (DHCS) Housing and Homeless Incentive Program Investment Plans submitted by Anthem Blue Cross and CalViva Health for the Fresno and Madera Counties. The FMCoC engaged and worked in partnership with Anthem Blue Cross and CalViva Health, to collaborate on the HHIP Investment

Plan, and reviewed the plan prior to the Medi-Cal managed care plan (MCP) submission. Specific priority measures will be heavily weighted by DHCS when reviewing MCP reports to determine funds earned, including connecting and integrating with local homeless Coordinated Entry System, providing healthcare to individuals who are homeless, and connection with the local Homeless Management Information System (HMIS).

- ii. The City of Fresno is piloting a mobile shower unit, with the expectation to increase capacity and access by purchasing a second unit using \$220,000 in ESG-CV funds for operations.

5. **[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.** *Note: These actions should be aligned with the equity-focused Outcome Goals and related strategies described in previous Parts, but should not need to be limited to those strategies.*

- ☐ Disaggregating administrative data for use in decision making processes
- ☐ Modifying procurement processes
- ☒ Ensuring those with lived experience have a role in program design, strategy development, and oversight
- ☒ Developing workgroups and hosting training related to advancing equity
- ☐ Other, please describe:

a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.

The Lived Experience Advisory Board (LEAB), established by the FMCoC, held its first meeting on August 24, 2022. The second meeting held September 28, 2022 invited members from the HHAP-4 Cross-Jurisdictional Planning team to obtain feedback regarding barriers to accessing services in the community, ideas to improve permanent housing placement, and specific experiences of services that worked well. This feedback will inform service deliver evaluation and best practices across the community.

6. **[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from institutional settings in partnership with the following mainstream systems:**

Physical and behavioral health care systems and managed care plan organizations	<input checked="" type="checkbox"/> Yes, formal partnering	<input type="checkbox"/> Yes, informal partnering	<input type="checkbox"/> Yes, leveraging funding	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Public health system	<input type="checkbox"/> Yes, formal partnering	<input checked="" type="checkbox"/> Yes, informal partnering	<input type="checkbox"/> Yes, leveraging funding	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.

Criminal legal system and system for supporting re-entry from incarceration	<input type="checkbox"/> Yes, formal partnering	<input checked="" type="checkbox"/> Yes, informal partnering	<input type="checkbox"/> Yes, leveraging funding	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Child welfare system	<input type="checkbox"/> Yes, formal partnering	<input checked="" type="checkbox"/> Yes, informal partnering	<input type="checkbox"/> Yes, leveraging funding	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Affordable housing funders and providers	<input type="checkbox"/> Yes, formal partnering	<input checked="" type="checkbox"/> Yes, informal partnering	<input type="checkbox"/> Yes, leveraging funding	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Income support programs	<input checked="" type="checkbox"/> Yes, formal partnering	<input type="checkbox"/> Yes, informal partnering	<input type="checkbox"/> Yes, leveraging funding	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Education system	<input type="checkbox"/> Yes, formal partnering	<input checked="" type="checkbox"/> Yes, informal partnering	<input type="checkbox"/> Yes, leveraging funding	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Workforce and employment systems	<input type="checkbox"/> Yes, formal partnering	<input checked="" type="checkbox"/> Yes, informal partnering	<input type="checkbox"/> Yes, leveraging funding	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.
Other (please specify) Click or tap here to enter text.	<input type="checkbox"/> Yes, formal partnering	<input type="checkbox"/> Yes, informal partnering	<input type="checkbox"/> Yes, leveraging funding	<input type="checkbox"/> No	<input type="checkbox"/> Other (please explain) Click or tap here to enter text.

a) Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings.

1. The City of Fresno, FMCoC, and County of Fresno continue to build a relationship with the Fresno County Department of Behavioral Health (DBH). Together these organizations have created 118 units of permanent supportive housing utilizing a Housing First model. Currently the organizations are working with the local Public Housing Agency as the developer on four projects using No Place Like Home funding – comprising almost 80 units of permanent housing.
2. Additionally, the City of Fresno contracts with multiple services providers who maintain Memorandums of Understanding and/or other forms of partnerships with a variety of community organizations throughout Fresno, including:
 - a. Fresno Housing Authority - the collaborative applicant for HUD grants and local HMIS administrator
 - b. Local Law Enforcement offices – Marjaree Mason Center, domestic violence service provider, maintains victim advocates stationed at Fresno PD and Fresno Sheriff’s Department
 - c. Crime Victims Assistance Center – Aids Emergency Room based clients with relocation expenses and securing permanent housing as well with the help for deposits

- d. Meathead Movers and Wings – Assists our domestic violence service provider with moving and obtaining household items and furnishings for participants
- e. Local Hospitals/Medical Centers: Community Regional Medical Center, Kaiser Permanent, St Agnes, Valley Children's, Clinica Sierra Vista, Fresno EOC Health Clinic
- f. Local Schools/Districts: Fresno Unified School District, Fresno County Superintendent of Schools, and Project Access
- g. Other Social Service Providers – County of Fresno's Department of Social Services, Department of Behavioral Health, Kings View Behavioral Health, West Care of California, and RH Community Builders

7. [50220.8(b)(3)(H)] Specific and quantifiable systems improvements that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

- (I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.
 All City of Fresno funded service providers are required to abide by equity and inclusion standards and is built into all RFPs released by the City. Service providers are selected based on several requirements, one being that they can demonstrate staff bring an equity lens, ensuring that participants who identify as Black, Indigenous, and People of Color (BIPOC), and LGBTQ+, have unfettered access to housing and culturally responsive services. The City and our service providers understand representation is vital to the long-term success of a program, engagement, and placement into permanent housing. The current street outreach hired more culturally specific outreach works connected to the Asian population, this simple improvement increases data collection and engagement for the those identifying as Asian from less than 1 in 2019 and 2020 to 16 in the 2022 Point in Time Count (PIT). A similar affect occurred with the American Indian population, increasing representation in services provided and received, improved engagement from less than 1 in 2019 and 2020 to 21 in the 2022 PIT. The City and our jurisdictional partners plan to continuing to foster this type of growth and representation throughout the homeless services system.
- (II) Strengthening the data quality of the recipient's Homeless Management Information System.
 Improvements to the PIT Count include time appropriate markings of areas with high populations of people experiencing homelessness. Nearly 200 volunteers participate in the PIT Count conducted in February of 2022, including 18 City funded outreach workers. Outreach teams will visit areas during the times the PIT Count is done in order to more accurately mark those areas of high frequency. Additionally, warming centers are updated on maps so that PIT volunteers are able to contact and survey those accessing warming centers, two warming centers were operating during them most current PIT Count. Organizers of the PIT Count will also connect with local churches, CBOs and other organizations engaged in the community to assist with identifying areas with people experiencing homelessness.

- (III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding. The City of Fresno continues to seek and apply for funding aligned with goals of homelessness infrequent, brief, and non-recurring. In January of 2022, the City applied for and was awarded four Homekey 2.0 projects. The awarded funding totaled \$54.5 million in funding to purchase and rehabilitate four motels for a total of interim housing XX units. These units will eventually convert into mixed income permanent housing. The City is actively researching other properties for Homekey 3.0 funding projects. The City recently implemented a Local Housing Trust Fund, the first-year award and match funding total \$5 million with plans to increase the match for the next round of funding in 2023. Several community meetings are scheduled to determine the housing projects to be supported with this funding included a Tiny Home Village.
- (IV) Improving homeless point-in-time counts. The HMIS Lead Agency in collaboration with the HMIS Committee are responsible for administering a Data Quality Plan (DQP) which serves as the FMCoC's overall framework for data quality, including data monitoring and quality control. The DQP sets the expectations for both the community and the HMIS end users to capture reliable and valid data on persons accessing the FMCoCs homeless response system. As part of the DQP, the data quality of the local HMIS will be reviewed and monitored on a monthly basis with each provider to ensure its accuracy, timeliness, consistency, and reliability. The review team consists of program managers, the HMIS Committee, and the CoC Board. In addition, we will continue addressing our community's challenges and better utilizing HMIS data to drive decision making.
- (V) Improving coordinated entry systems to strengthen or streamline processes, to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness. The FMCoC understands there is a need for a Coordinated Entry assessment that is evidence based, equitable, frequently validated, easy to implement and free to use. The Coordinated Entry Sub-committee have begun discussions on identifying a replacement assessment tool and will be reviewing an assessment tool recently featured at the National Alliance to End Homelessness conference, Matching to Appropriate Placement (MAP) assessment. This tool assesses the needs and vulnerabilities of people who are experiencing homelessness. The sub-committee will seek additional members to support ongoing efforts to review this tool or develop an assessment tool that equitably evaluates vulnerability among marginalized populations. The FMCoC CES management entity will provide leadership and guidance on testing and implementing an updated assessment tool. The expectation is to begin piloting the new assessment tool by July of 2023 and full implementation with all services providers by July of 2024.

8. **Response to this question is for informational purposes only** – What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance

- ☒ Facilitation of planning processes and collaborative approaches among cross-agency and community-level partners
- ☐ Technical assistance related to goal setting (generally)
- ☒ Technical assistance related to goal setting in underserved/disproportionately impacted populations
- ☒ Technical assistance related to achieving outcome goals
- ☐ Technical assistance on implementing performance-based contracting
- ☒ Trainings on topics of equity

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

N/A

PART IV. HHAP-3 FUNDING PLANS AND STRATEGIC INTENT

Table 6. Funding Plan Strategic Intent

Eligible Use Category Intended to be Supported with HHAP-4	Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use (%)	Approximate % of TOTAL HHAP 4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP-4	How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?	How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
2. Operating subsidies	30%	20%	12 Emergency Shelters (749 beds) , 1 Mental Health facility (50 beds), 2 Youth Bridge Housing programs for a total of 8 beds, 24-hour Onsite Security at 3 Emergency Shelter sites	Due to COVID19 the City enacted an aggressive response to purchasing and rehabilitating motels into triage centers/emergency shelters. Many of these hotels are located in areas heavily infiltrated with violence, drugs, sex trafficking, gangs, and people experiencing homelessness. The City sought to improve these areas and the business around them by revitalizing the motels and converting those sight into emergency shelters which also got people off the streets. The 2022 Point in Time (PIT) Count demonstrated that 4,198 individuals remain homeless within the local jurisdiction, of those 2,338 remain unsheltered. We recognize more shelter is needed to support this special population, the City and our jurisdictional partners worked together to improve the availability of shelter beds while projecting future conversions into permanent housing.	The City coordinated with the jurisdictional partners to review state, local, and federal funding and the programs they support. The 2022 Point in Time (PIT) Count demonstrated that 4,198 individuals remain homeless within the local jurisdiction, of those 2,338 remain unsheltered. The jurisdiction has \$6 million planned for prevention and diversion servicing 1,300 individuals/families annually, \$3 million dedicated to permanent supportive housing servicing 431 individuals annual, \$7 million for rapid rehousing servicing 1,058 individuals annually, and over \$1 million dedicated to street outreach servicing nearly 1,000 individuals annually.
4. Services coordination	70%	80%	7.25 FTE Prgoram Manager, 16.12 FTE Housing Case Mangers, 17.95 FTE Monitors, 32.35.35 Client Service Providers, 2.65 youth services Navigators	Due to COVID19 the City enacted an aggressive response to purchasing and rehabilitating motels into triage centers/emergency shelters. The success of participants depends on the coordination of services provided; the City partnered with services providers to assure wrap around services were provided at every site funded by the City. Services are offered in coordination with other complementary services, as part of the path from homelessness to permanent housing stability. These shelters not only provide safe and secures temporary housing for individuals and families who are unsheltered, but they also provide case management to prepare participants for placement into permanent housing. Shelter staff work closely with permanent housing providers to ensure that households are quickly placed into housing and connected to resources to enable them to achieve long-term housing stability.	The City coordinated with the jurisdictional partners to review state, local, and federal funding and the programs they support. The 2022 Point in Time (PIT) Count demonstrated that 4,198 individuals remain homeless within the local jurisdiction, of those 2,338 remain unsheltered. The jurisdiction has \$6 million planned for prevention and diversion servicing 1,300 individuals/families annually, \$3 million dedicated to permanent supportive housing servicing 431 individuals annual, \$7 million for rapid rehousing servicing 1,058 individuals annually, and over \$1 million dedicated to street outreach servicing nearly 1,000 individuals annually.
Total:	100%	100%			

Table 7. Demonstrated Need

Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.

Demonstrated Need	
# of available shelter beds	1795
# of people experiencing unsheltered homelessness in the homeless point-in-time count	2338
Shelter vacancy rate (%) in the summer months	19%
Shelter vacancy rate (%) in the winter months	6%
% of exits from emergency shelters to permanent housing solutions	29%
Describe plan to connect residents to permanent housing.	
<p>The jurisdictional partners have committed to providing ongoing support for service-rich, housing-focused, emergency shelter services intended to stabilize those exiting unsheltered homelessness and quickly connect them with permanent housing. Housing navigation and case management will be expanded for family emergency shelters and households with Emergency Housing Vouchers to improve connections to permanent housing. Tenant-based Rapid Rehousing programs targeted to rural communities will receive continued funding to support exits from interim shelter to permanent housing. The community's diversion and prevention capacity will be expanded to provide services targeted to families experiencing or at risk of homelessness in order to prevent episodes of homelessness and divert those seeking emergency shelter from the homeless response system to permanent housing and to quickly connect those already in emergency shelter with permanent housing. Rapid rehousing services and funding for acquisition and conversion of hotel units in Madera County will receive continued support with HHAP-4 funds.</p>	

2. [50220.8(b)(3)(A)] Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

- Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above).

The City of Fresno and the Cross-Jurisdictional Team continue to review the racial equity goals developed during the teams participating in the California Racial Equity Action Lab (CA REAL). The Fresno Madera Continuum of Care (FMCoC) in partnership with the City and County of Fresno and the County of Madera will engage with individuals experiencing homeless and formerly homeless persons in the community to develop a paid Lived Experience Advisory Board of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color who regularly convene, with one member serving on the FMCoC Board of Directors with voting rights.

Using the FMCoC website and working with homeless services providers and other CoC members, potential members were identified and invited to apply. The Lived Experience Advisory Board (LEAB) had its first meeting on August 24, 2022. The first six (6) applicants, and members of the FMCoC LEAB Committee, participated in the first convening. The LEAB can have a maximum of 12 members. During the first meeting, the members reviewed the proposed LEAB framework/governance, and the entire group discussed the meeting structure moving forward. An LEAB Chair was selected, the CoC presented information regarding the CoC and LEAB mission, and the LEAB members spent time doing detailed introductions of themselves and telling their stories. In the coming months, the LEAB will review additional LEAB member applications that have been received and make decisions regarding meeting logistics. Participants were financially compensated for their time and the Chair will also be compensated for administrative hours spent in support of the LEAB.

On September 28, 2022, the LEAB had its second meeting. During this meeting, members of the HHAP-4 Cross-Jurisdictional Planning team met with the LEAB to obtain feedback regarding barriers to accessing services in the community, ideas to help move people to permanent housing, and experiences with specific services in the community, specifically, what worked well. This feedback will inform service delivery evaluations and best practices across the community. This meeting was also used to review what representation already exists on the LEAB and to review additional applications for the LEAB and one additional member was selected. The LEAB wants to ensure that it represents the population being served by the CoC and that it includes voices that are historically marginalized. As such, the members will conduct targeted outreach for the remaining five (5) vacancies looking for specific demographics (racial, geographic, and otherwise) to fill the positions.

In October of 2022, feedback was requested by the LEAB on the FMCoC Information Cards for those experiencing homelessness. This feedback will be used to evaluate the cards for necessary changes before the next print. The LEAB was also engaged to provide feedback on the Plan for Serving Individuals and Families Experiencing Homelessness with Severe Services Needs that the FMCoC is drafting as part of the HUD Special NOFO application. A member of the LEAB also participated in the Special NOFO Appeals Panel during the local competition review and rank process.

Also in October of 2022, the FMCoC BOD determined that the LEAB members will nominate the Formerly Homeless Board of Director for the FMCoC. That position will replace one of the Members at Large positions (which is already required to have lived experience of homelessness) which is set to expire in March 2022.

- Help address racial inequities and other inequities in the jurisdiction's homelessness response system.
 - i. The City of Fresno and the Cross-Jurisdictional Team continue to review the racial equity goals developed during the teams participating in the California Racial Equity Action Lab (CA REAL). The Fresno Madera Continuum of Care (FMCoC) in partnership with the City and County of Fresno and the County of Madera are continuing to discuss the development of a system of ongoing analysis regarding equitable access to shelter facilities of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly.

The jurisdictional partners are continuing to identify the local partnerships needed to establish an equitable review panel to evaluate exits to permanent housing for Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color. The goal is to establish an HMIS Data Review Panel of volunteers from CBOs, service providers, and local government who represent Black, Native and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color by January 2023. The jurisdictional partners are connecting with local churches, CBOs, and other organizations engaged in the community providing services to the identified populations. Some additional outcomes of establishing the review panel are to address the following questions as they relate to data collection and reporting:

- a. Are outreach services visiting places where the identified population reside?
- b. Are the operating hours of the outreach services and other service providers accommodating the needs of those experiencing homelessness?
- c. How does representation affect accessibility of services?
- d. Do funding sources impact the location of services provided and accessed?
- e. How are walk-ins to access sites tracked and reported?

Once the panel is established, the group will convene quarterly to review HMIS data and discuss additional resources needed to address access and reporting needs to verify equitable access to services. Updates will be reported at FMCoC meetings and distributed to all jurisdictional partners.

- ii. The jurisdictional partners are continuing to identify the local partnerships needed to establish an equitable review panel to evaluate access to shelter for Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color. The goal is to establish an HMIS Data Review Panel of volunteers from CBOs, service providers, and local government who represent Black, Native and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color by January 2023. The jurisdictional partners are connecting with local churches, CBOs, and other organizations engaged in the community providing services to the identified populations. Some additional outcomes of establishing the review panel are to address the following questions:
 - 1. Where is the identified population primarily placed after accessing services? What form of permanent housing?
 - 2. How is successful placement into permanent housing tracked and what worked? How are resources extended to those in permanent housing to assure success?
 - 3. Landlord Engagement/Tenant Counseling – Who is accessing these programs to retain housing?
 - 4. Diversion Services – What is the success rate for this population? What resources/services/training can improve placements from this intervention?
 - 5. Case Management – Is additional housing stability case management needed once placed to improve retention of housing?

Once the panel is established, the group will convene quarterly to review HMIS data and discuss additional resources needed to address equitable placement and reporting needs to identify continued success. Updates will be reported at FMCoC meetings and distributed to all jurisdictional partners.

- iii. The Fresno Madera Continuum of Care (FMCoC) will utilize the Coordinated Entry Assessment Tool adhoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color. This new tool will be developed with testing to begin by July of 2023 and implementation to begin by July of 2024. Continual evaluation of this tool will be overseen by the Coordinated Entry Sub-committee.

The Coordinated Entry Sub-committee have begun discussions on identifying a replacement assessment tool and will be reviewing an assessment tool recently featured at the National Alliance to End Homelessness conference. The sub-committee will be seeking additional members to support ongoing efforts to develop an assessment tool that equitably evaluates vulnerability among marginalized populations. The FMCoC CES management entity will provide leadership and guidance on testing and implementing an updated assessment tool.

- Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans.

The jurisdictional partners continue to collaborate to improve and strengthen the partnerships with managed care plans, physical and behavioral health care systems, and public health systems to increase access to those experiencing homelessness. The County of Fresno recently submitted a letter to state its support of the California Department of Health Care Services (DHCS) Housing and Homeless Incentive Program Investment Plans submitted by Anthem Blue Cross and CalViva Health for the Fresno and Madera Counties. The FMCoC engaged and worked in partnership with Anthem Blue Cross and CalViva Health, to collaborate on the HHIP Investment Plan, and reviewed the plan prior to the Medi-Cal managed care plan (MCP) submission. Specific priority measures will be heavily weighted by DHCS when reviewing MCP reports to determine funds earned, including connecting and integrating with local homeless Coordinated Entry System, providing healthcare to individuals who are homeless, and connection with the local Homeless Management Information System (HMIS).

The City of Fresno is piloting a mobile shower unit, with the expectation to increase capacity and access by purchasing a second unit using \$220,000 in ESG-CV funds for operations.

- Support increased exits to permanent housing among people experiencing homelessness.

The jurisdictional partners are working to improve the delivery of prevention services and target funds to those most likely to enter homelessness; implement and reinforce diversion strategies throughout the homelessness system to prevent households from entering homelessness; examine diversion strategies and meaningful placement, improve the continuation of services once placed to assure success; streamline admissions and review low barrier policies for emergency shelter and permanent housing programs to ensure alignment with Housing First; increase successful exits from interim shelter programs through emphasis on housing focused intensive services while reducing length of time spent in shelter; increase housing resources and improve connections between shelter programs and housing resources; increase focus and support for employment and other income increases as a means to maintain housing stability.

The FMCoC's Coordinated Entry sub-committee has begun discussions on identifying a replacement assessment tool and will be reviewing an assessment tool featured at the June 2022 National Alliance to End Homelessness conference. The sub-committee will be seeking additional members to support ongoing efforts to develop an assessment tool that equitably evaluates vulnerability among marginalized populations. The FMCoC CES management entity will provide leadership and guidance on testing and implementing an updated assessment tool.

