Planning Commission

August 16, 2023





Information Packet

ITEMS

File ID 23-1219

Consideration of an appeal filed regarding Cannabis Conditional Use Permit Application No. P23-00801 and related Environmental Assessment for property located at 7363 North Blackstone Avenue on the northwest corner of West Pinedale and North Blackstone Avenues.

-Planning and Development Department.

Contents of Supplement:

Exhibit Q – Additional Comments Received 08/15/2023

Supplemental Information:

Any agenda related public documents received and distributed to a majority of the Commission after the Agenda Packet is printed are included in Supplemental Packets. Supplemental Packets are produced as needed. The Supplemental Packet is available for public inspection in the City Clerk's Office, 2600 Fresno Street, during normal business hours (main location pursuant to the Brown Act, G.C. 54957.5(2). In addition, Supplemental Packets are available for public review at the Planning Commission meeting in the City Council Chambers, 2600 Fresno Street. Supplemental Packets are also available on-line on the City Clerk's website.

Americans with Disabilities Act (ADA):

The meeting room is accessible to the physically disabled, and the services of a translator can be made available. Requests for additional accommodations for the disabled, sign language interpreters, assistive listening devices, or translators should be made one week prior to the meeting. Please call City Clerk's Office at 621-7650. Please keep the doorways, aisles and wheelchair seating areas open and accessible. If you need assistance with seating because of a disability, please see Security.

Supplemental Exhibit Q

Additional Comments Received 08/15/2023

From: Virginia Velazquez <vicky85@att.net>
Sent: Tuesday, August 15, 2023 10:24 AM

To: PublicCommentsPlanning

Subject: Agenda Date 8-16-2023 Item Number VIII-A ID 23-1219

External Email: Use caution with links and attachments

Name: Virginia Meza

Address: 7396 N. College Ave Pinedale CA 93650

My name is Virginia Meza and live in Pinedale. My family and I are against the Conditional Use Permit Application No. P23-00801. We have been in the Pinedale community for the past 18 years and my three kids have attended or are attending Pinedale Elementary.

We are not against any cannabis business but we are opposed to the location that Embarc has requested. Our neighborhood has a dispensary located on Palm and Nees called The Artist Tree which is not far from the proposed location for this Conditional Use Permit. There is also another business located on Blackstone and close to Nees called "Tiny Weeds" and they are a delivery only in the area.

Walking from the proposed Embarc location to the established Artist Tree would take 25 minutes or drive 6 minutes. This shows how close these two dispensaries would be.

The proposed location will be between Little Caesars and our laundromat that my family uses each weekend. Already there is not enough parking on the weekends because of the Little Caesars and laundromat. Should this Conditional Use Permit go into effect, there would be no parking available to wash/dry our clothes which is a basic family need.

Another reason we oppose the location is that Pinedale Elementary is .3 miles from the proposed Embarc location. It takes about 6 minutes to walk there compared to our Boys and Girls club which takes 9 minutes from the school.

Pinedale is fortunate to have a Boys and Girls club located on Minarets that our children can go to after school. Part of their story states "To us, a Safe Place doesn't just mean a building—it's a community of people that demonstrate our core values; RESPECT, INTEGRITY, PASSION, FUN and COMMITMENT..."

In review of the support letters that Embarc has offered to the planning commission obtained from your agenda and attachments, the majority of those letters are not from the neighborhood area zip code 93650. Zip codes from the original location of West Shaw Ave 93711 are included into this meetings documents.

My family and I encourage you to make today's decision the best for the community involved. We hope that you do not allow Embarc or any dispensary to be in the proposed location. Like the Boys and Girls Club story states The community demonstrates the core values and is PRESENT today to ask you to make that COMMITMENT as well for our Pinedale Community and children.

Sincerely, Virginia Meza

To: Jennifer Clark, Fresno City Clerk, Planning Commissioners Subject: Verification Findings of Applicant's Letters of Support

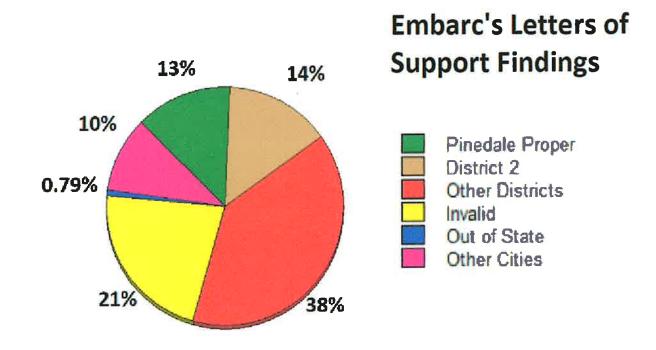
From: Pinedale Matters Community Organization

We are writing this letter today to go on the administrative record regarding application number **P23-00801.**

The applicant proudly boasts over one thousand letters of support. We recently were able to verify each of **Embarcs 1010 letters of support.** We trusted the data, however, we verified each of the 1010 documents. After spending twenty-four hours analyzing each of the one thousand ten letters, here is the data we extracted:

Applicant's Letters of Support Breakdown

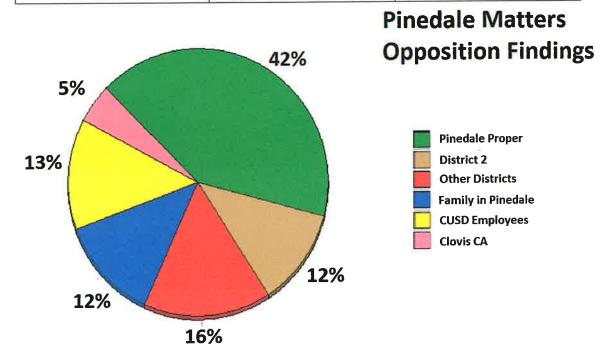
CATEGORIES	EXACT NUMBER	PERCENTAGE
Pinedale Proper	132	13%
District 2	144	14%
Other Districts	390	38%
Other Cities	102	10%
Out of State	8	< 1%
Invalid	221	21%
(No Signature/Address or Full		
Name)		



We also analyzed Pinedale's letters of opposition for your perusal. We had a total of 550 people opposing the applicant. We have documentation of 67 letters of opposition and 438 signatures.

Pinedale Community Letters of Opposition Breakdown

CATEGORIES	EXACT NUMBER	PERCENTAGE
Pinedale Proper	229	42%
Blackstone-Ingram		
Herndon-Alluvial		
District 2	65	12%
Other Districts	87	16%
CUSD Employees	74	13%
Clovis, CA	26	5%
Family in Pinedale	69	12%



Based on these findings, we implore you to deny the applicant's permit. Thank you for your time and consideration.

Consumed by the Call,

Linda Amparano

Lori Garcia

Pinedale Matters Founders

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I am signing in opposition to Embarc, proposed cannabis dispensary, located at 7363 N. Blackstone Ave. 93650 in Pinedale, CA.

FULL NAME	PHONE NUMBER	SIGNATURE
1.J. L. HAYNSH	559-431-615	J. Ohr Brys
2. I Taggett	559-341-4640	9 Joseph)
3. WANCY Lee	- 559 960481	Markey File Misses
4. Rebecca Sue Ge	e 559-765-9821	Reference Dec
5. Linda Chapman	559-977-6355	Sunda Chapman
6. MARY GOM	EZ 559287-2473	Man Dom
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FULL NAME	PHONE NUMBER	SIGNATURE
1. Kevin Brange	559+ 942-2797	KEV/16/40x/
2. Kaisla Kurus	.059 545 286	3 KuslakuDel
3. Elvina San	Jy 559-457- 9959	Firm Sould Ma
4. Carmen Pip	19-559-261-	9884 Corne Night
5. Tha Balbera 55	7 421-0492 T	Rallard
6. Kinda (fall	(an) 4592 & Sie	na Medret
7. Sydney Kangell	(559)375-US79	Sylvi
8. Jaymes Kontelli	(SS9)513-2418	Sufflie
9. Mercedes Mon	05599606FI	Thercedes V
10 Stage Elizono	10589 216-4235	Sleek Clumpton
11. Deserve Car do	24 559 706- 726	& Doore group
12. Abey (udora	339-296-64/2	Michael
13. Eleanor Kuiz	557 706 -6731	Cleanor Kulls
14. Lupe Ruz 559- 15. Irene Run 55	317 0013	in pe Gus
15. Trene Run 55	7 307-8786 d	Or of Page
17. Genesis Meira	559- (C2-7685	Trata Thorse
18. Sara Taylor 5	59 396-1717	Laster Francis
19. MICHELLE alcale	1 559 014 2902	Muliub Solate
20. Pichard Florez	614 1992	Rietry Alexander
21. Jaime Alores	559 455 7837	Jame Just
22. Gracie Alvaros	559-902-0023 (machino
23. Terri Orenados	559 666 9810	fro Osaaders
24. Zeke lucero 5	59 999- 3854	Zelle Lucevo
25. Rachael Galvin	559577 - 5909	Kachael Golon
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27 marissa Perez	559 978 4574	roussa Pory
28. Angel Muniz 55		wel Miniz
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30. Ben Ha Ortiz 55		M. Gly
31. Clexis (arrillo	2 559-548,03/71	00+11
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33. Stephon Sanche	~ 1101 500	Evel Bensen
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	Alfred Montalvo	Pinedale	- 4	CA	93650 6/27/	2023		
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	Annette Amparano	Fresno	CA	93727	6/27/2023		00	
	Lori Garcia Fresno	CA	93704	6/27/20	23		W.	U
	Debbie Ramirez Fresno	CA	93727	6/27/20	23	8	1	all
	Caroline Ba <mark>rboza</mark>	Fresno	CA	93727	6/27/2023		lond	N
	Bianca Oyoque Fresno					M	When	arles
E	Juanita Mo <mark>reno Fresno</mark>	CA	93727	6/28/2	023	*///	000	N. Cont
	Mary Phillips Fresno	CA	93727	6/28/2)23		ONOR	· 0) 10
	Aaron Cruz Fresno	CA	93704	6/28/2			1	\mathcal{M}
	Loretta Woodley	Pinedal	e	CA	93650 6/28	/2023		
	Elise Higgs Fresno		93704					
	Dante Farinelli Fresno	CAD	711	6/28/2	023			
	Laura Arreola Fresno	CA	93650	6/28/2	023			
	N aomi Garci a Fresno	CA	94103	6/28/2	023			
	Candice Tyrcha Fresno	CA	93701					
	Melissa Griego Visalia	CA		6/28/2		\circ		
	Dava Parks Fresno	CA			023 CUS 1			
	Juan Mayorga Pined	ale	CÁ	10	6/28/2023			
	Amy Peterson Fresno	CA	93726	6/28/2	(
P) Lana Losoya Fresno	CA	93726					
	Edward Murrietta	Fresno	CA	93703	6/28/2023	0450		
	Deena Combs-Flores	Clovis			6/28/2023		,	
	Denise Ga <mark>rza Fresn</mark>	o CA		6/28/				
	Rae Spatalo Fresn	o CA		6/28/				
	Luisa Tristan Fresn	o CA		6/28/				8
	Erika Puentes Fresn	o CA	93650	6/28/				
	Azaria Yerena Pineo		CA		6/28/2023			
	Frances De <mark>lgado</mark>	Fresno	CA	9370	8 6/28/2023			

	Ariel Gaona	Fresno	CA	93705	7/19/2	023	
	Augustine Gaor	na	Pinedal	e	CA	93650	7/19/2023
	Antonio Contre	ras	Pinedal	e /	CA	93650	7/19/2023
(P)	Martha Quintar	nilla	Fresno	CA	93726	7/19/20	023
	Monique Padge	ett	Sanger	CA	93657	7/19/20	023
	Laovigilda Garz	9 f T	Fresno	CA	93650	7/19/20	023
	Julian Ramirez	Fresno	CA	93650	7/19/2	023	
	Vanessa Barajas	Fresno	GA	93726	7/19/2	023	
	Margarita Ruiz	Fresno	CA	93726	7/20/20	023	
(F)	Alma Velasco	F <mark>resno</mark>	CA	93726	7/20/20	023	
	Holly Whitley	Fresno	CA	93728	7/20/20	023	
	Sandy Jimenez	Fresno	CA	93726	7/20/20	023	
	Jazzilyı m Garci a	Fresno	CA	93704	7/20/20	023	
	Ron Montoya	Fresno	CA	93704	7/20/20	023	
	Yolanda Riojas	Fresno	CA	93727	7/21/20	023	
	Jo hn Ellenberge	r	Fresno	CA	93711	7/21/20)23
	Nhia Xiong	Pinedal	е	CA	93650	8/8/202	23
\sim	Nifany Duran	Fresno	CA	93720	8/8/202	23	
	Hilda Ruiz	Fresno	ĆA	93704	8/8/202	23	
	Stephen Stone	Pinedal	e	CA	93650	8/8/202	23
	Dalia Contreras	Fresno	CA	93650	8/8/202	23	
	Koreen Barraga	n 📕	Clovis	CA	93619	8/9/202	23
	Gina Griego	Clovis	CA	93612	8/10/20	023	



Anisa Quijada Fresno CA 93726 7/10/2023
Katina Delgado Fresno CA 93727 7/10/2023
Edward Arreola Fresno CA 93704 7/11/2023

Victoria Reinhold Pinedale CA 93650 7/11/2023

Kristy Murillo Fresno CA 93737 7/12/2023

Virginia Marquez Pinedale CA 93650 7/13/2023

Shelly Roberts Fresno CA 93702 7/14/2023

Daniela Flores Fresno CA 93705 7/15/2023

Jeanne Barragan Pinedale CA 93650 7./15/2023

Allison Hernandez Clovis CA 93619 7/19/2023

Daniella Morales Fresno CA 93705 7/19/2023

Mari Cruz Soto Fresno CA 93710 7/19/2023

Natalie Ramirez Fresno CA 93650 7/19/2023

Viviana Castillo Fresno CA 93650 7/19/2023

Trinity Irene Fresno CA 93704 7/19/2023

Gabriela Pantoja Fresno CA 93650 7/19/2023

Alejandrina Castillo Fresno CA 93705 7/19/2023

Elizabeth Esparza Sanger CA 93657 7/19/2023

Joey Patton Fresno CA 93710 7/19/2023

Dora Solis Pinedale CA 93650 7/19/2023

Nicholas Castillo Fresno CA 93650 7/19/2023

Rosaura Aguilar Fresno CA 93728 7/19/2023

Julissa Vidrio Fresno CA 93706 7/19/2023

Isabel ContrerasFresno CA 93704 7/19/2023

Dyana Mitchell Fresno CA 2 93711 7/19/2023

Felicia Stoneking Pinedale CA 93650 7/19/2023

Marina GARCIA Fresno CA 93720 7/19/2023

Bania Orozco Fresno CA 93705 7/19/2023

Ariadne- Ruby Hernandez Fresno CA 93737 7/19/2023

	Lee Wong	Fresno	CA	93650	7/8/202	
	Kisha Castro	Pinedale		CA	93650	7/8/2023
	Crystal Alaniz	Fresno	CA	<mark>937</mark> 27	7/8/202	23
(F)	Maria Chacon	Fresno	CA	<mark>9372</mark> 6	7/8/202	23
	Brenda Garcia	Pinedale	9	CA	93650	7/8/2023
	Sabrina Ramirez	Fresno	CA	93727	7/8/202	23
0	Sonia Lopez	Fresno:	CA	93705	7/8/202	23
F	Anna Contreras	Fresno	CA	93705	7/8/202	23
	Angelica Cazare	s	Fresno	CA	93720	7/8/2023
	Apollonia Barbo	za	Fresno	CA	93726	7/8/2023
	Karina Villalobo	S	Fresno	CA	93726	7/8/2023
(F)	Gabriell <mark>e Vasqu</mark>	ez	Fresno	CA	94541	7/8/2023
(F	Marissa Chacon	Fresno	CA	93702	7/8/202	23
R	Brandon Rubio	Fresno	CA	93726	7/8/20	23
	James Nino	Pinedal	e	CA	93650	7/8/2023
	Maria Mora	Pinedal	e	CA	93650	7/8/2023
	Briana Gomez	Fresno	CA	93710	7/8/20	23
	Daniela Gom <mark>ez</mark>	Fresno	CA	93710	7/8/20	23
	Maryann Echev	erria	Fresno	CA	93727	7/8/2023
	Jazmine Gallego	os	Pineda	le	CA	93650 7/9/2023
	Javier Baeza	Fresno	CA	93650	7/9/20	23
	Patricia Rodrígu	ıez	Pineda	le	CA .	93650 7/9/2023
	Marisol Espino	za	Fresno	CA	93650	7/9/2023
	Jessi <mark>ca Madrig</mark> a	ıl	Fresno	CA	93727	7/9/2023
E	Denise Carey	Fresno	CA	93727	7/9/20	23
	Flor Silva	Sanger	CA	93657	7/9/20	23
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	Debbie Castro	Fresno	CA	93650	7/9/20	
	Erica Ortiz	Pineda	le	CA	93650	7/10/2023

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	Erica Daniels	Fresno	CA	93727	7/5/202	23 (4.	10
	Sherri Johnson	Clovis	CA	93619	7/5/202	23 CUS	
	cliff contreras	Fresno	CA	93721			
	Amanda Molina	Pinedale	9	CA	93650	7/5/202	3
	Pete Gutierrez	Pinedale	e	CA	93650	7/6/202	3
	Veronica Nunez	Fresno	CA	93650	7/6/20	23	
(E)	Sandra Cordova	Fresno	CA	93721	7/7/20	23	
	Jeremy Enns	Fresno	,CA	93727	7/7/20	23	
	Karen Miyake	Clovis	CAVZ	93611	7/7/20	23	
	Yocelin Baeza	Fresno	CA	93710	7/7/20	23	
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	Nicole Cervanto	es r	Fresno	CA	93703	7/7/202	23
	Maria Mota	Pinedal	e ·	CA	93650	7/7/202	23
	Randy Anaya	Fresno	CA	93727	7/7/20	23	
	Isamar Baeza	Fresno	CA	93737	7/7/20	23	
R	Ruben Ozuna	Fresno	CA	93705	7/7/20	23	
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	Jesse Chacon	Fresno	CA	93704	7/7/20)23	
	J <mark>eanette Galle</mark>	gos	Fresno	CA	93705	7/7/20	23
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	Jessiny Garcia	Fresno	CA	93650	7/7/20	023	
	Gabriela Mata	Fresno	CA	93726	7/7/2	023	
	Deborah Newl	perry	Clovis	CA	93612	7/7/20	23
	Rosie Garcia	Fresno	CA	93650	7/7/2	023	
	Jesse Chacon	- Fresno	CA	93750	7/8/2	023	
	Melissa Garza	-Perry	Pined	ale	CA	93650	7/8/2023
	Samantha Bae	za	Fresno	o CA	93737	7/8/20	23

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Yanely Gomez	Fresno	CA	93721	6/29/20)23
Sara Diekman	Fresno	CA	93720	6/29/20)23
Spencer Garcia	Clovis	CA	93611	6/29/20)23
Gabriela Martin	ez	Fresno	CA	93650	6/29/2023
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Becky Nissila	Fresno	CÀ	93720	6/30/20	023
Sandra Gettler	Fresno	CA	93704	6/30/20	023
Leticia Garcia-A	rroyo	Fresno	CA	93737	6/30/2023
Dallas Miranda	Fresno	CA	93730	6/30/20	023
Erica Contreras	Fresno	CA	93650	6/30/20	023
Ashley Wininge	r	Fresno	CA	93703	6/30/2023
Deserie Martine	ez	Fresno	CA	93727	6/30/2023
Tammy Grady	Clovis	CA	93611	6/30/20	023
Linda Guzman	Fresno	CA	93704	7/1/20	23
Trish Armstrong	g Fresno	CA-	93720	7/1/20	23
Tahawanee Phe	lps	Fresno			7/1/2023
Destiny Licon	Fresno	CA	93711	7/1/20	23
Gera Bahr	Fresno	CA	93704	7/1/20	23
Melissa Hernan	dez	Fresno	CA	93727	7/1/2023
Angel Ocegued	a	Fresno	CA	93725	7/1/2023
Elaine Sotiropu	los	Fresno	CA	93737	7/1/2023
Carmen Baeza	Fresno	CA		7/1/20	_
Gloria Tovar	Clovis	CA	93611	7/2/20	23 CUSO
Cora Marquez	Fresno	CA	93727	7/3/20	23
Heather McKinsey		Clovis			7/3/2023
Jason Davila	Clovis	CA	93611	7/4/20	23 CUSD
J <mark>erry Howell</mark>	Fresno	CA	93727	7/5/20	23
Lori Garcia	Fresno	CA	93704	-7/5 /2 0	23
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Martha Garcia Fresno CA 93704 6/28/2023 93704 6/28/2023 Fresno CA **Amber Richardson** 93720 6/28/2023 Tamara Gordon Fresno CA Paula Ramirez Fresno CA 93726 6/28/2023 93704 6/28/2023 Holly Urquizu Fresno CA 93650 6/28/2023 CA Angel Mireles Pinedale 93650 6/28/2023 CA Sabrina Rodriguez Pinedale 93650 6/28/2023 CA Elizabeth Pantoja **Pinedale** 93650 6/28/2023 Virginia Meza Pinedale CA 93650 6/28/2023 Debra Bolls Fresno CA 92619 6/28/2023 Carlie Negrete Clovis CA 93619 6/28/2023 CUSP Clovis CA Angie Parrilla Penny ciolkosz Clovis CA Tiffany buran 93619 6/23/2023 Clovis CA 93611 6/28/2023 CUSP Clovis CA **Thomas East** 93611 6/28/2023 Clovis CA Thomas Fredrickson 93704 6/28/2023 Fresno CA Isaac Huerta 93619 6/28/2023 Mari Almaraz Clovis CA 93619 6/28/2023 Cus D Clovis CA Jaquelynn Seckinger 93650 6/28/2023 CUSP CA **Pinedale** Nicole Lancaster 93705 6/28/2023 Monica Leavitt Fresno CA 93710 6/28/2023 Fresno CA Jessica Morrison 93723 6/28/2023CUSD Natalie Salazar Fresno CA 93619 6/28/2023 LUSP Clovis CA Kirsten Hernandez 93650 6/28/2023 CA Lisa Nino **Pinedale** 93650 6/28/2023 CA Pinedale Marissa Nino 93704 6/28/2023 Fresno CA Conchita Belmonte 93611 6/28/2023 (450 Clovis CA Brittany Del Mundo 93650 6/28/2023 CA Pinedale JJ Velasco

	Patti Moore-Clack		Clovis	CA	93619	6/28/2023
	Annie Garcia	Fresno	CA	93705	6/28/20)23
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	Stacia Pagani	Fresno	CA	93720	6/28/20	023 CUSP
	Paul Gordon	Fresno	CA	93720	6/29/20	023
_	Virginia Buelna	Fresno	CA	93704	6/29/20	023
F	ted Garcia	Fresno	CA	93727	6/29/20	023
	Julia Pagani	Clovis	CA	93611	6/29/20	023
	J <mark>acqueline W</mark> all	ace	Fresno	CA	93705	6/29/2023
	Veronica Mayor	rga	Fresno	CA	93726	6/29/2023
	Juan Avitia	Fresno	CAS 2	93722	6/29/20	023
	Denise Ybarra	Clovis	CA	93611	6/29/20	023
	Rosemari Soliz	Fresno	CA '	93737	6/29/20	023
	Cathy Molina	Fresno	CA .	93704	6/29/20	023
	Marissa Chacor	1 Clovis	CA	93612	6/29/20	023
	Joseph Chacon	Pinedal	le	CA	93650	6/29/2023
	Estella Chacon	Arellano	Fresno	CA	93702	6/29/2023
	Kim Davino	Fresno	CA	93726	6/29/20	023
	Joaquin Rivera	Eresno	-CA	93705	-6/29/ 20	023
	Brenda Alonso	-Fresno	CA	93710	6/29/20	023
	Leticia Castane	da	Fresno	CA	93704	6/29/2023
	G <mark>loria Galvan</mark>	Fresno	CA	93727	6/29/2	023
	Sherry Escamill	a	Pinedal	e	CA	93650 6/29/2023
	Christal Contre	ras	Fresno	CA		6/29/2023
	Delia n Bob Gar	rcia	Fresno	CA	93728	6/29/2023 Z
	R <mark>amon Marruj</mark> o	Fresno	CA	95821	6/29/2	023
	Aide Madrigal	Fresno	CA	93726	6/29/2	023
	Kaitlyn Martine	?Z	Fresno	CA		6/29/2023
	Tamara Saenz	Fresno	CA	93737	6/29/2	023 CUSD

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FOR IMMEDIATE RELEASE

August 15, 2023

Pinedale Community Association Formally Endorses Embarc's Pinedale Location

Longtime Pinedale Residents and Community Leaders Stand with Embarc

(Fresno, CA) – Today the Pinedale Community Association announces its formal support for Embarc's proposed cannabis dispensary at 7363 N Blackstone Avenue. Embarc has been awarded a Conditional Use Permit to develop retail space formerly occupied by a check cashing business into a licensed cannabis dispensary within a retail shopping center on the outskirts of the Pinedale neighborhood.

"As many people in our community know, I was not initially supportive of cannabis companies, but Embarc has done the work to engage our community and earn our trust," says Pinedale Community Association President Lisa Guzman, a second-generation Pinedale local business owner. "In getting to know them, I trust Embarc will be a positive business leader that will benefit our community — as evidenced by their existing operations elsewhere on Blackstone and their significant outreach and engagement within our neighborhood."

The Pinedale Community Association does not typically take positions on projects; however, Embarc's Conditional Use Permit has been appealed by one Pinedale resident and one non-resident citing various concerns on behalf of the Pinedale community. Embarc's proposal has been fully vetted by the City over the course of a multi-year review process and has been found to comply with all requirements. Additionally, Embarc has gone above and beyond to engage with Pinedale residents and to be responsive to questions, comments and concerns – garnering the support of hundreds of Pinedale residents and more than a thousand support letters from across Fresno.

"Ultimately, we believe that Embarc has done the work and earned the ability to move forward with this project as it has been extensively reviewed and approved by the City," says the Board in a joint statement. "Through Embarc's operations, we have an opportunity to partner to address many pressing needs such as the loitering and vagrancy that have plagued that shopping center and discouraged patronage for years. This is an opportunity to work collaboratively and with trust and transparency to advance community needs and benefits."